Code: 5830

web page: www.cotabank.com.tw

Taiwan Stock Exchange M.O.P.S web page:

mops.twse.com.tw

# ANNUAL REPORT 2021

COTA COMMERCIAL BANK





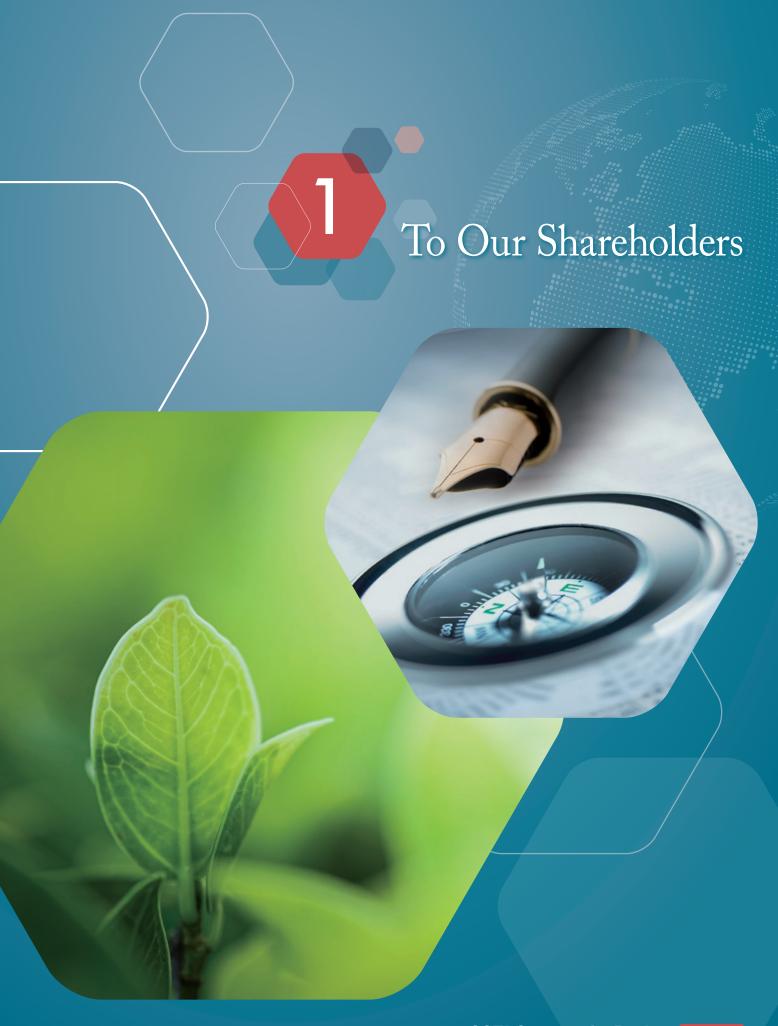
**COTA Commercial Bank** 

ANNUAL REPORT 2021



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# 1-1. Year 2021 Business Report

## 1-1-1. Financial Environment

As the global economic and trade continued to recover with expansionary fiscal and accommodative monetary policies, meanwhile, the COVID-19 vaccine coverage in advanced economy continued to increase in 2021. However, with the recent spread of the pneumonia variant virus and rising global inflation, the central banks of advanced economies are under pressure to turn to loose monetary policies and rising geopolitical risks, the global economic and trade outlook is still full of uncertainties.

Even though the differences in the recovery of domestic industries and the serious imbalance between domestic and foreign demand, on the other hand, exports and private investment is strong, especially in semiconductors business, the economy growth momentum is expected by the manufacturing PMI expanded steadily. The Chief Accounting Office of the Executive Yuan predicts that the economic growth rate of Taiwan will be exceeding 4% in 2022.

Although the global economy is expected to expand steadily next year, due to the repeated epidemics and the spread of variant viruses, it may continue to interrupt the recovery speed of commodity production, transportation and supply chains, as well as restrict cross-border tourism activities. In addition, the global economy and trade expansion have added many variables factors such as the ongoing trade and technological dispute between the United States and China. In view of the uncertainties of the global economy, COTA will always pay attention to the domestic and foreign financial situation and relevant monetary policies, adjust the Bank's operation strategy in a timely manner, and continue to adhere to a stable and practical business philosophy and deepen its efforts in various business areas, in the meantime ,Strengthen the depth and breadth of customer service, improve the profitability of COTA, and take into account the rights and interests of customers, shareholders and employees as the ultimate goal.

# 1-1-2. Organization Development

In response to changes of the market environment, COTA set up three business divisions of individual banking, corporate banking and branches banking based on customer point of reference. The original divisions were merged, split, newly established or renamed according to the nature of the business, and were placed under the jurisdiction of the division or established independently to strengthen Professional functions and efficiency to enhance COTA market competitiveness.

1. Except for the Secretary Office of the Board of Directors, which still maintains old name, the rest of the units in the Head Office are named as "Department".

#### 2. Consolidation:

- (1) The original credit card center was merged into Consumer Banking Department
- (2) The original consumer banking center was incorporated into the credit card business and consolidated into Consumer Banking Department.

## 3. Split:

- (1) The original General Administration Department was split into General Administration Department and Human Resources Department.
- (2) The original Business Department retains the business related to the branches unit, and the remainder is split into the Accounting Department and the Financial Market Department according to business functions.

### 4. Newly established:

- (1) Financial Market Department: The investment business of the original Business Department was split and given new functions.
- (2) Human Resources Department: The personnel business of the original Management Department was split and given new functions.



### 5. Renaming:

- (1) The former Electronic Banking Department was renamed the Digital Finance Department and assigned new functions.
- (2) The original SEM Banking Center was renamed Corporate Banking Department and was given new functions.
- (3) The original Accounting Office was renamed the Accounting Department, meanwhile, add some functions of the original Business Department.

# 1-1-3. Business Plans and Strategies Performance

#### 1-1-3-1. Main Achievements

- The developed online insurance application for old credit costumers and online application for new households, as well as application for insurance protection APP and online, to accelerate the operation process and increase the number of new case.
- Mobile Internet Banking has added a service of "Setting up automatic fee deduction function".
- Completed the declaration and due diligence criteria CRS 2020 reportable matters.
- Provide customers with online application for "Digital Deposit Account" service.
- Started the sales business of "Specified Money Trust Investment in Overseas Securities (Overseas Bonds)".

## 1-1-3-2. Budget Execution

As of Dec. 31, 2021, our deposits balance with sum of TWD168 billion (excluding deposits from banks) increased by TWD57 billion compared with previous year; our loans balance with sum of TWD122.6 billion increased by TWD12 billion compared with previous year. COTA would be commit to strengthen the Fintech services, expansion e-banking services, provide diversified products to satisfy the requirement of the customer, to develop new financial products, to achieve better structure of quality between deposits and loans and higher multi-source income.

Main business budget executions reported as follows:

- Final account of average deposits balance amounted to TWD163 billion, achieved 105.16% budgeting goal of TWD155 billion.
- Final account of average loans balance amounted to TWD122.3 billion, achieved 102.34% budgeting goal of TWD119.5 billion.
- Before income-tax amounted to TWD905.45 thousand, achieved 100.51% budgeting goal of TWD900.89 thousand.

## 1-1-3-3. Financial Structure and Profitability

In 2021, COTA solo financial report earnings before income-tax figured as TWD905,452 thousand, net profit after tax as TWD735,545 thousand turned into EPS after income-tax as TWD0.77. Our BIS ratio maintained at a level of 13.59% and net worth of per share stood at TWD13.63. Our non-performing loan coverage ratio to 864.74%. Overdue loan ratio decreased to 0.17%. Nevertheless, we would constant improve business effectiveness and risk control to boost operation capability and competitive edge.

## 1-1-3-4. Research and Development

COTA will provide diversified asset allocation suggestions to our customers with reference to market factors such as policy, bargaining and technical aspects via continue to pay attention to the pulse of the global market, for now combine the overall economic reports of major research institutions and asset management, COTA compliance with the competent authorities to promote the development of financial technology and the revision of regulations, continue to develop and improve the electronic channel service system, expand the digitization of various business transaction functions, and provide more convenient and diversified financial services to facilitate the development of COTA business.





## 1-2. Year 2022 Business Plans Outline

We have always held the spirit of "Integrity, Accountabilities , Altruism , Technology , Environmental Care", and fulfilling corporate social responsibility (CSR) and attaching importance to legal compliance, preventing money laundering and combating terrorism in the future, COTA will strengthen environmental, social and governance (ESG) sustainable development, guide customers to pay attention to sustainable issues and promote green finance related issues business, committed to balancing asset quality and risk-reward, and creating the competitiveness of COTA long-term development. Main business plans are described as follows.

# 1-2-1. Business Operating Policy

- To cooperate with the FSC to launch the "Corporate Governance 3.0 Blueprint for Sustainable Development" to implement corporate governance, enhance the sustainable development of enterprises, and create ESG financial environment.
- Cooperating with the development of digital banks, using e-commerce to develop potential online banking customers, select excellent target customer groups, and provide exclusive discounts and services to expand business.
- Continue to expand demand deposits, consumer finance, corporate credit, wealth management, trust, foreign exchange, international finance and electronic finance businesses, adjust the profit structure of banking business, expand the economic scale, and improve operating efficiency to reduce costs and increase profitability.
- Make full use of the internal credit rating system of credit-granting accounts, appropriately adjust the rating factors and their weights after statistically sufficient quantitative data, and use the post-loan default database to summarize the timing of the default and the reasons for the overdue of the rated account.
- To cooperate with the government's policies to promote economic development and promote industrial upgrading, and provide enterprises with overall credit schemes and promotion strategies to satisfy the capital needs of industrial and commercial enterprises at all stages.
- To cooperate with the implementation of the precautions for preventing money laundering and combating the financing of terrorists, integrate the country-wide risk identification, assessment, and management process system in real time, and strengthen blacklist control and inspection.
- To introduce wealth management products and focus on main products, steadily expand high-asset customer groups, provide diversified wealth management services, and create maximum value with customers.
- To monitors the management of various credits limits, exerts risk management functions, improves the structure of risky assets, and strengthens the Bank's capital adequacy ratio.

# 1-2-2. Business Target

Unit: TWD thousand: %

Main Business	Budget of Year 2022	Result of Year 2021	Increase volume		
Maiii Dusiiiess	Buuget of Teal 2022	Result of Teal 2021	Amount	%	
Average deposits	169,500,000	162,991,774	6,508,226	3.99	
Average loans	127,500,000	122,334,436	5,165,564	4.22	
Before income taxes	1,000,166	905,452	94,714	10.46	



## Average deposits

Budget of 2022	169,500,000	12 00
Result of 2021	162,991,774	<b>*3.</b> 44

## **Average loans**

Budget of 2022	127,500,000	+4.22
Result of 2021	122,334,436	%

#### Before income taxes

Budget of 2022	1,000,166	+10.46	
Result of 2021	905,452	%	Unit:

Unit: TWD thousand

# 1-3. Long-term Development Strategy

- To regular review the Bank's loan interest rate pricing strategy of land financial business, construction financing and mortgage loans, and the concentration of loan ratio, so as to facilitate the implementation of the enhanced financial supervision measures adopted by the competent authority for real estate loan risk control.
- Cooperating with the development of digital banks, using e-commerce to develop potential online banking customers, select excellent target customer groups, and provide exclusive discounts and services to expand business.
- Strengthen the financial and investment groups at the top of the wealth's customers understanding and recognition of the Bank's consumer financial products.
- Strengthen the guarantee of creditor's rights, increase the guarantee rate, reduce the credit loan ratio, and transfer to "Small & Medium Enterprise Credit Guarantee Fund of Taiwan" to reduce the number of credit risk accrual rights.
- Plan to develop the foreign exchange lending/amount function of the CotaTerm system, as a result that the designated the interface can link between foreign exchange branches operate and the foreign exchange new system.
- To hold lectures related to Elder care Trust in the campus, cultivate students with relevant trust knowledge, and promote industryuniversity cooperation to provide internship opportunities. Let students learn the knowledge of trust business by the combination of practice.
- To improve the yield of the overall current position, increase the source of stable profit, reduce the uncertainty of financial operation results, strictly control the stop loss and exposure positions, for now strengthen risk control.
- COTA all staff accelerates the growth of employees' career ability and performance via the personal performance management and development system plan (PDP), as well as successfully implement the company's operating strategy to create a double-win situation.



# 1-4. Impact of Competitive, Regulative and Banking Environments

Although the global economy is expected to expand steadily, repeated COVID-19 epidemics and the spread of variant viruses may continue to disrupt the recovery of commodity production, transportation, and supply chains, as well as restrict cross-border tourism activities. On the other hand, the conflicts of the trade financial and technology between USA and China, geopolitical and other factors have added many variables to the global economy and trade expansion.

In response to the extensive use of financial technology, non-banking and pure online banking have gradually entered the consumer finance market. In the future, the banking industry is bound to face more strict competition and challenges with the digitization, virtualization and homogenization of financial products.



The FSC launched the "Corporate Governance 3.0 - Blueprint for Sustainable Development", reminding enterprises to pay attention to issues of interest including the environment (E), society (S) and governance (G), To consist of improving the quality and transparency of ESG information disclosure, establishing sustainable classification standards, and promoting the establishment of integrated database, etc., to guide financial institutions to gradually expand from investment and financing in the green energy industry to support for green and sustainable development, meanwhile, to strengthen financial institutions' resilience faces to climate change risks. COTA will continue to cooperate with the policies of the competent authority, optimize financial services, and keep going the long-term goal of sustainable operation, improve profit performance, and enhance the company value and competitiveness.

# 1-5. Corporate Rating

Catagory	Pating Agent	Rating			Released Date	
Category Rating Agent		Long-term	Short-term	Outlook	Neleaseu Date	
Local	Taiwan Rating Corporate	twBBB+	twA-2	Stable	Dec.28, 2021	

In the face of external challenges and potential opportunities, COTA must be more proactive and continue to grow and expedite transformation in order to seize new market opportunities. Also we provide more agile and professional financial services by the operating scale at the present time. At last, we would like to express sincere appreciations to our shareholders, directors, and the elites in all fields. We look forward to obtaining continued support and advice from all of you.

Chairman Song-Yie Liao





## 2-1. Bank Features

Bank Name COTA Commercial Bank, Ltd.

**Chairman** Song-Yie Liao

President Chih-Sheng Hsiao

Date of Business Registration Jan. 01, 1999

**Date of Inauguration** Jan. 01, 1999

**Location of Head Office** No.32-1, Gongyuan Road, Taichung

City 400, Taiwan, R.O.C.

Number of Employee 1,125

Paid-in Capital TWD9,500,816,050

Capital Shares Common Stock in 950,081,605

**Shares** 



# 2-2. Historical Highlights

COTA Bank was formerly named "Liability Taichung Third Credit Cooperative". Founded in 1915, we have consistently conveyed the corporate philosophy featuring, well-sustained to combat in the financial environment characterized by severe competition, as "Integrity, Innovation, Cordiality and Service", in response to the increasingly competitive financial market. In accordance with the promulgation of "Regulations and Criteria Governing Reorganization of Credit Cooperative into Commercial Banks", COTA Bank started the reorganization task and launched reorganization in Dec. 1995. On Jul. 27, 1998, COTA Bank was officially approved by Ministry of Finance to be transformed into "COTA Commercial Bank".

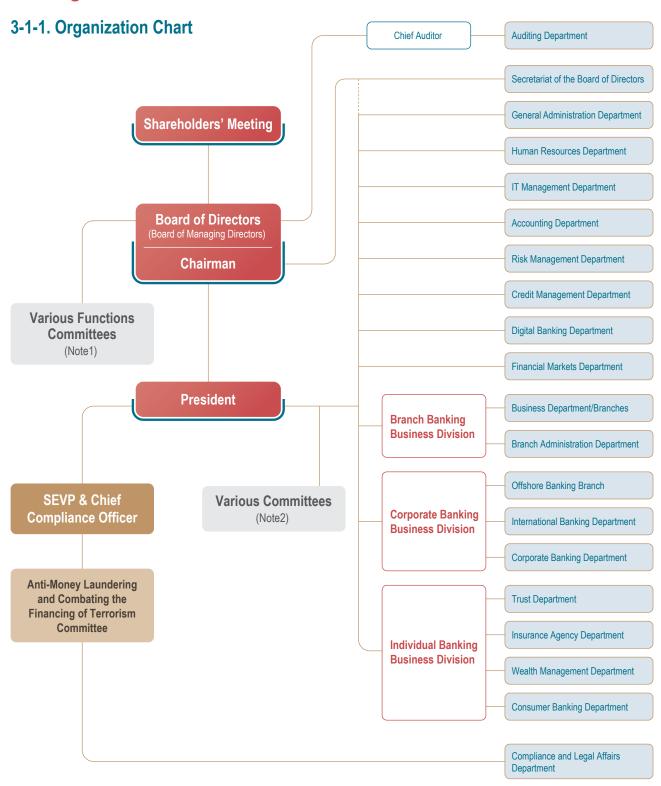
In 2005, COTA Bank invited Fengyuan Credit Cooperative to consider a merger proposal for mutual benefits to enhance competitive capacity by expanding business scale. After sincere bilateral negotiation and consideration, COTA Bank decided to wholly acquire Fengyuan Credit Cooperative. Approved by shareholders' meeting of both parties, Fengyuan Credit Cooperative was formally merged into COTA Bank on Jan. 01, 2006.

The Bank's mission is to be the most sought-after bank by practicing sustainability, driving the future, and fulfilling social responsibility. We uphold the core values of "Integrity, Accountabilities, Altruism, Technology, and Environmental Care" and strive to grow into a full-service bank. COTA Bank is determined to become a full-array commercial bank in spite of quick-changing financial market. Under the support of shareholders and members of board, and the endeavor of all staffs, introduce a broader range of online application service. We are committed to providing all-aspect services for our customers by constant business growth, scale expansion and product diversification. In addition, when facing internet digital rapid growth of the generation, COTA Bank will strengthen the research and development of online real financial transactions, and cooperate with the competent authorities to promote the digital financial environment to provide customers with a full range of financial services.





# 3-1. Organization



NOTE1. Audit Committee, Remuneration Committee, Nomination of Directors Committee, etc.

NOTE2. Credit Review Committee, Human Resources Evaluation Committee, Trust Property Review Committee, Information Security Committee, Product Review Group of the Wealth Management Business, Asset & Liability Management Committee, Risk Management Committee, Security Maintenance Steering Group, TWD Securities Investment Group, Foreign Securities Investment Group, etc

# 3-1-2. Major Business of Each Division

#### 3-1-2-1. Secretariat of the Board of Directors

In charge of the Board of Directors' mechanism and maintenance of seal, administration, corporate governance, convening meetings of the shareholders and the Board of Directors. and the election of directors.

#### 3-1-2-2. General Administration Department

The Department is in charge of the seal, paperwork, operation, procurement, property management, public relations, common affairs, stock affairs, and other matters that do not fall under other departments.

#### 3-1-2-3. Human Resources Department

The Department is responsible for bank-wide organizational development, staff hiring and employment, performance appraisal, training and development, compensation and employee benefits, employee relations and internal communication.

### 3-1-2-4. Credit Management Department

The Department is responsible for credit planning, credit review, review and management of personal finance, corporate finance and digital finance businesses.

#### 3-1-2-5. Financial Markets Department

The Department is responsible for financial market operations, funding management, foreign exchange and derivative trading, securities investment and trading, financial consulting, and investment policy formulation, implementation, performance and evaluation management.

#### 3-1-2-6. Audit Department

The Department is in charge of the bank's business, accounts, finance, banking affairs and the audit of all inventory items.

#### 3-1-2-7. Accounting Department

The Department is responsible for bank-wide operational performance analysis, compilation, control and reporting of financial information of each unit, and it is also in charge of the accounting and tax affairs of the whole bank.

#### 3-1-2-8. IT Management Department

The Department manages the bank's information operation strategy and system planning, development, and maintenance, etc. It responses for the development and implementation of bank-wide information security strategies, establishment of relevant information security technical standards, and provision of related consulting services.

#### 3-1-2-9. Risk Management Department

The Department is responsible for bank-wide risk management policy development, revision, system design, regulations, and monitoring the implementation status; planning, management and execution of bank-wide collection business.

### 3-1-2-10. Compliance and Legal Affairs Department

The Department established Compliance and Legal Affairs Section and Money Laundering Prevention Section. The Compliance and Legal Affairs Section is responsible for the planning, management, and implementation of the compliance system and legal affairs. The Money Laundering Prevention Section is responsible for the prevention of money laundering and combating money laundering in the Bank. The Section does not be allowed doing other business.

#### 3-1-2-11. Digital Banking Department

The Department develops, promotes and operates digital and intelligent technologies and applications in order to promote the full integration of digital technology and financial services, as well as digital financial cooperation with external alliance partners. It integrates digital finance business strategy and execution, including digital branding, digital financial products, digital financial services, digital application scenarios, digital channels, digital experience for customers, digital marketing and operation

#### 3-1-2-12. Individual Banking Business Division

The Division is in charge of personal finance business policy formulation, marketing planning, business promotion, sales performance management, counseling, credit, operation management and optimization, etc. The personal finance business includes consumer finance, wealth management, credit cards, trusts and personal and property insurance agency business. Division includes four departments as follows:

#### 3-1-2-12-1. Consumer Banking Department

The Department is responsible for overall policy development, strategy planning, design, and marketing of the consumer product, credit review, performance management and counseling, customer relationship management, operation management and optimization, etc.

### 3-1-2-12-2. Wealth Management Department

The Department manages wealth management business, the planning, development, and training of the financial product for non-wealth management clients, and the management of the financial planners, etc.

#### 3-1-2-12-3. Trust Department

The Department is responsible for trust business operations, planning, promotion, management, and trust products training.

#### 3-1-2-12-4. Insurance Agency Department

The Department manages the whole bank's life and property insurance agent business, planning, promotion, training and sales management.

#### 3-1-2-13. Corporate Banking Business Division

The Division is responsible for policy formulation, marketing planning, business promotion, the performance management and counseling of the sales, credit collection, operation management and optimization, etc. The corporate finance products and services business includes corporate loans, loans to business owners, domestic syndicated loans, structured finance and other ad hoc loans. Division includes three departments as follows:

#### 3-1-2-13-1. Corporate Banking Department

The Department is responsible for the overall policy development, the planning, design, promotion of the corporate finance products and services, performance management and counseling, customer relationship management, operation management and optimize the business, and cooperate with the corporate finance staff of each branch to finish the cases, maintenance and control of follow-up business, counseling corporate finance staffs of branches to improve the operational capability of corporate finance business.

## 3-1-2-13-2. International Banking Department

The Department is in charge of the bank's foreign currency funding, foreign exchange operations, planning, management, and promotion.

## 3-1-2-13-3. Offshore Banking Branch

The Branch is responsible for offshore banking operation, management, and investment.

#### 3-1-2-14. Branch Banking Business Division

The Division is in charge of the overall policy formulation of the Division, the strategy planning of the branch management, the performance management and counseling of the branch sales, the relationship management of the branch clients, the financial trends and practical research of the branch, the implementation of the government financial policies, and operation management optimization.

#### 3-1-2-14-1. Branch Administration Department

The Division manages overall policies, strategy planning, sales performance management and counseling, and the regulations of the branches business. It also manages the bank's deposits, remittances, cashier, warehouse, custodian, agent, security maintenance and operational optimization.

## 3-1-2-14-2. Business Department/Branches

The Department and branches conduct various commercial banking services approved by the central authorities and also conduct trust business.

Above-mentioned divisions or departments may base on business need to request the Board of Directors to establish, abolish or merge by their resolution. Units of head office may set up joint offices in the northern and southern regional centers.



# 3-2. Major Information of Directors, President, Senior Executive Vice Presidents, Executive Vice Presidents, and Department General Managers

# 3-2-1. List of Directors

Title (Nationality)	Name (Gender) Age	Elected Date (Tenure, yrs)	First Elected	Elected Share Current Share		Shares Owr Spouses and Childre	d Minor
	, , ,			No. of Shares	%	No. of Shares	%
Chairman (R.O.C.)	Song-Yie Liao (Male) 61-70	2020.12.29 (Director 2020.12.19) (2.5)	2005.05.25	88,717,250 92,677,892	9.5900 9.7547	2,479,223	0.2609
Managing Independent Director (R.O.C.)	Kun-Hsien Lin (Male) 61-70	2020.12.29 (Director 2020.12.19) (2.5)	2014.12.29	2,376,447 2,440,611	0.2569 0.2569		
Managing Independent Director (R.O.C.)	Hong-Chi Chang (Male) 61-70	2020.12.29 (Director 2020.12.19) (2.5)	2020.12.19				
Managing	Chuan Cheng Hat Co., Ltd.	2020.12.29		17,324,563 17,792,326	1.8727 1.8727		
Managing Director (R.O.C.)	Chuan Cheng Hat Co., Ltd. Assigned Representative: Chin-Yuan Lai (Male) 71-80	(Director 2020.12.19) (2.5)	2014.12.29	323 331	0.0000 0.0000		
Managing Director (R.O.C.)	Jung-Hsien Chiu (Male) 61-70	2020.12.29 (Director 2020.12.19) (2.5)	2020.12.19	1,745,574 1,792,704	0.1887 0.1887		
Independent Director (R.O.C.)	Tsung-Ta Kuo (Male) 51-60	2020.12.19 (2.5)	2017.12.23				
Director (R.O.C.)	Ying-Che Chang (Male) 71-80	2020.12.19 (2.5)	2002.01.01	3,058,449 3,141,027	0.3306 0.3306	42,005	0.0044

As of Dec. 31, 2021 Shares Held (%)

Education & Key Work Experience	Current Positions for the Bank or other companies
Department of Economics, Hosei University of Tokyo, Japan Chairman of Chuan Cheng Hat Co., Ltd.	Director of Chuan Cheng Hat Co., Ltd. Director of Chuan Chi Co., Ltd. Independent Director of Formosan Union Chemical Corp. Director of Sin Trend Video Co., Ltd
Collage of Law, National Taiwan University Master's Program, Graduate Institute of Financial and Economic Law, Feng Chia University Director of the 8th Crime Victims Protection Association Director of Taichung Bar Association Member of Taiwan Bar Committee on the Discipline Chairman of Taichung NTU Alumni Association Member of the Prosecutor's Evaluation Committee Member of Taichung City Building Regulations Subcommittee	Owner of Chan Hsin Law Firm Independent Director of Yung Shin Global Holding Co. Ltd. Independent Director of Yung Shin Pharmacy Ind. Co., Ltd. (Representative of a legal entity) Director of Kunhe Industrial Co., Ltd. Director of Dexian Industrial Co., Ltd. Chairman of Themis Law Magazine, Inc. Independent Director of United Integrated Services CO., Ltd.
Master Program of Agricultural Economics, National Chung Hsing University President of Chang Hwa Bank Chief Auditor and Vice President of Bank of Taiwan Director of Mega Bills Finance Co., Ltd. Director of Taiwan Life Insurance Co., Ltd. Director of Taiwan Futures Exchange Director of Taiwan Business Bank Supervisor of BankTaiwan Securities Co., Ltd. Director of BankTaiwan Life Insurance Co., Ltd.	
Department of Economics, Tunghai University Vice President of Mega International Commercial Bank President Shin Kong Bank Chairman of Taichung Bank	Chairman of Tanfa Enterprise Co.,Ltd.  Managing Director of the NTCUST Alumni Foundation
Graduate Institute of Industrial Management, National Cheng Kung University President of COTA Commercial Bank	
Graduate Institute of Accounting and Public Finance, Feng Chia University Tax auditor of the National Taxation Bureau of the Central District of the Ministry of Finance	Chief Accountant of Chien-Yao Asia Pacific CPA Firm
Department of International Business ,Feng Chia University President of COTA Bank Chairman of COTA Bank Insurance Broker Co., Ltd. (Representative of a legal entity)	Director of COTA Culture and Education Foundation



Title (Nationality)	Name (Gender) Age	Elected Date (Tenure, yrs)	First Elected	Elected Share Current Share		Shares Own Spouses and Childre	d Minor
				No. of Shares	%	No. of Shares	%
Director (R.O.C.)	Xian-De Lai (Male) 61-70	2020.12.19 (2.5)	2005.05.25	4,626,963 4,751,891	0.5002 0.5002	11,823	0.0012
Director (R.O.C.)	Chun-Chieh Wang (Male) 61-70	2020.12.19 (2.5)	2014.12.29	12,960,287 13,346,054	1.4010 1.4047		
Director (R.O.C.)	Chien-Chung Lai (Male) 61-70	2020.12.19 (2.5)	2017.12.23	3,390,708 3,319,991	0.3665 0.3494	2,910,994	0.3064
Director (R.O.C.)	Ting-Lieh Huang (Male) 61-70	2020.12.19 (2.5)	2020.12.19	2,032,988 2,087,878	0.2198 0.2198	901,606	0.0950
Director (R.O.C.)	Chao-Ching Hsu (Male) 51-60	2020.12.19 (2.5)	2020.12.19				
Director (R.O.C.)	Pei-Chen Wang (Female) 41-50	2020.12.19 (2.5)	2020.12.19				
Director (R.O.C.)	Juo-Ping Lin (Female) 41-50	2020.12.19 (2.5)	2020.12.19				
	Chuan Chi Co., Ltd.			31,582,189 32,434,908	3.4139 3.4139		
Director (R.O.C.)	Yuan-Chung Huang (Male) 51-60 Representative: Chuan Chi Co., Ltd.	2020.12.19 (2.5)	2020.12.19	9,629 9,888	0.0010 0.0010		

NOTE: When the chairman of the board and the chairman or the person with equivalent position (the top manager) are the same person, each other's spouse or relatives, they shall explain the reasons, rationality, necessity and reasons such as increasing the number of independent directors, and more than half of the directors are not concurrently serving as employees or managers, etc.

Education & Key Work Experience	Current Positions for the Bank or other companies
Department of Public Finance and Taxation, National Chung Hsing University President of Tung Yang Business Co., LTD. Chairman of Taiwan Barley Products Industry Association	Chairman of Tung Yang Business Co., Ltd. Chairman of Tung Yang Investment Co., Ltd. Managing Director of Taiwan Flour Mills Associate Director of Hsiuping University of Science and Technology
Mingdao High School	Chairman of Mingdao Private High School Director of Hon Dao Senior Citizen Welfare Foundation
Department of French, Chinese Culture University Overseas Chinese Affairs Committee of Overseas Community Affairs Council, R.O.C. Vice President of The Council of Asia Taiwanese Chambers Of Commerce President of The Council of Taiwan Chambers of Commerce In Vietnam President of Chiao Sang Footwears Inc. Supervisors of Lu Yueh Enterprise Co., Ltd. Advisory Committee of Overseas Community Affairs Council, R.O.C. Consultant of Taiwan Association of Machinery Industry –Machinery for Shoe Advisory Committee of Asia Taiwanese Chambers Of Commerce Consultant of Overseas Chinese Culture and Education Foundation	Director of Overseas Taiwan Commercial Travel Agency Ltd Co.
Mingdao High School	Director of Taiwan Jundan Co., Ltd. Supervisor of Yummy Catering Co., Ltd. Director of Tiansheng Broadcasting Co., Ltd. Director of Sheng Feng Tang Pharmaceutial Co., Ltd.
Doctor of Law degree, National Chung Cheng University Judge of Chiayi District Court, Taiwan Partner Lawyer of International Commercial Law Firm Visiting Scholar, Duke University School of Law Senior Visiting Scholar, University of California, Berkeley Chairman of Taiwan Property Law and Economic Law Research Association	Presiding Lawyer of Lex Pro Attorneys-at-Law Director of Yungtay Engineering Co., Ltd. Director of Lex Pro Consulting Co., Ltd. Independent Director of SyneuRx International (Taiwan) Corp. Director of Taiwan Law Foundation
The Department of Finance, National Taiwan University	Manager of Management Department of Famous International Beauty Co., Ltd.
Master of Information Management, National Chung Cheng University President of Topoint Technology Management Center Chairman's Special Assistant of Topoint Technology Management Center Consultant of i2 Technologies Inc.	President of Topoint Technology Co., Ltd. Director of Topoint Technology Co., Ltd. Chairman of Drill-Tek Corporation (Representative) Chairman of Moneyou Company Limited Chairman of Unipoint Technology Co., Ltd. (Representative) Director of Cosmos Vacuum Technology Corp. (Representative)
College Degree	President of Chuan Cheng Hat Co., Ltd.



# 3-2-1-1. Major Institutional Shareholder:

As of Dec. 31, 2021

Institutional Shareholder (Note 1)	Major Shareholders of Institutional Shareholders (Note 2)
Chuan Cheng Hat Co., Ltd.	Song-Yie Liao (68.35%), Ching-Ling Liu (12.36%), Po-Chi Liao (9.83%), Po-Chun Liao (9.46%)
Chuan Chi Co., Ltd.	Song-Yie Liao (51.26%), Ching-Ling Liu (24.40%), Po-Chi Liao (9.97%), Po-Chun Liao (14.37%)

NOTE 1: If the director or supervisor is a representative of a corporate shareholder, he/she should fill in the name of the corporate shareholder.

# 3-2-1-2 Disclosure of Professional Qualifications of Directors and Independence of Independent Directors

Qualifications	Professional Qualifications	Experiences	Independent Circumstances	Number of Independent Directors with Other Public Offering Companies
Song-Yie Liao	Approved by the FSC to meet the requirements of Article 9(1)(4) of the "Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters of Compliance by the Responsible Persons of Banks"	With the company's operating background Former Chairman of of Chuan Cheng Hat Co., Ltd.		1
Kun-Hsien Lin Audit Committee Member Remuneration Committee Member	Approved by the FSC to meet the requirements of Article 9(1)(4) of the "Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters of Compliance by the Responsible Persons of Banks"	With legal background Owner of Chan Hsin Law Firm	Numbers and percentage of shares held by personal, spouse, relatives (or by others): 2,440,611 shares, 0.2569%	2
Hong-Chi Chang Chairman of Audit Committee Remuneration Committee Member	Approved by the FSC to meet the requirements of Article 9(1)(4) of the "Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters of Compliance by the Responsible Persons of Banks"	With banking background Former President of Chang Hwa Bank	Numbers and percentage of shares held by personal, spouse, relatives (or by others): 0 shares, 0%	
Chin-Yuan Lai (Chuan Cheng Hat Co., Ltd.)	Approved by the FSC to meet the requirements of Article 9(1)(4) of the "Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters of Compliance by the Responsible Persons of Banks"	With banking background Former Chairman of Taichung Bank		
Jung-Hsien Chiu	Approved by the FSC to meet the requirements of Article 9(1)(4) of the "Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters of Compliance by the Responsible Persons of Banks"	With banking background Former President of COTA Commercial Bank		
Tsung-Ta Kuo Audit Committee Member Chairman of Remuneration Committee	Approved by the FSC to meet the requirements of Article 9(1)(4) of the "Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters of Compliance by the Responsible Persons of Banks"	With accounting background Chief Accountant of Chien-Yao Asia Pacific CPA Firm	Numbers and percentage of shares held by personal, spouse, relatives (or by others): 0 shares, 0%	

NOTE 2: Fill in the names of the major shareholders of the corporation (the top ten shareholders in terms of shareholding) and their shareholding percentages. If the major shareholder is a corporation, the following table should be completed Table 2

Qualifications				Number of
Name	Professional Qualifications	Experiences	Independent Circumstances	Independent Directors with Other Public Offering Companies
Ying-Che Chang	Approved by the FSC to meet the requirements of Article 9(1)(4) of the "Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters of Compliance by the Responsible Persons of Banks"	With banking background Former President of COTA Commercial Bank		
Xian-De Lai	Approved by the FSC to meet the requirements of Article 9(1)(4) of the "Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters of Compliance by the Responsible Persons of Banks"	With the company's operating background Chairman of Tung Yang Business Co., Ltd.		
Chien-Chung Lai		With the company's operating background President of Chiao Sang Footwears Inc		
Chun-Chieh Wang		With the company's operating background Chairman of Mingdao Private High School		
Ting-Lieh Huang		With the company's operating background Director of Taiwan Jundan Co., Ltd.		
Chao-Ching Hsu		With legal background Presiding Lawyer of Lex Pro Attorneys-at-Law		1
Pei-Chen Wang		With the company's operating background Manager of Management Department of Famous International Beauty Co., Ltd.		
Juo-Ping Lin		With the company's operating background President of Topoint Technology Co., Ltd.		
Yuan-Chung Huang (Chuan Chi Co., Ltd.)		With the company's operating background President of Chuan Cheng Hat Co., Ltd.		

Note 1: None of the directors of the Bank is subject to the provisions of Section 30 of the Companies Act. Note 2:

None of the Company's independent directors is a director, supervisor or employee of the Bank or its affiliates, including personal, spouse or second degree relatives. None of the Company's independent directors who is a director, supervisor or employee of the specific relation with the Company (refer to Article 3, Paragraphs 1, 5~8 of the Regulations Governing the Establishment and Compliance of Independent Directors of Public Companies). None of the Company's independent directors provided any business, legal, financial or accounting services to the Company or its affiliates in the last two years.



# 3-2-2. Diversity and Independence of the Board of Directors

## 3-2-2-1. Diversity of the Board of Directors

The Company advocates and respects the policy of diversity of directors. In order to strengthen corporate governance and promote the sound development of the composition and structure of the Board of Directors, the Company's Board of Directors is elected in accordance with the Company's Articles of Incorporation and relevant laws and regulations, and adopts a "candidate nomination system". They are not limit to gender, age, race and nationality and have a wide range of professional fields and backgrounds in economics, law, accounting, business, finance, insurance, information management, corporate management and business administration, and have the ability to complement each other across industries. The Company also continues to arrange a variety of continuing education programs for its board members to enhance their decision-making quality and supervisory responsibilities, thereby strengthening the functions of the board of directors.

Article 27 of the Company's "Code of Corporate Governance" specifies that the Board of Directors as a whole should have the following competencies:

(a)Operational judgment (b)Accounting and financial analysis (c)Operational management (d)Risk management (e)Crisis management (f) Industry knowledge (g) International market perspective (h)Leadership (i)Decision-making ability

The diversity policy of the current members of the Company's Board of Directors and its implementation are as follows:

			Ва	sic Co	ompos	sition					Industri	al Experienc	е	Professional Competence		
Title	N - 4' 1'4		With		A	ge			service on ent Director		Financial Holding/	Information/	Business/		A	Risk
	Nationality	Gender	Staff Status	41- 50	51- 60	61- 70	71- 80	Under 3 years	3-9 years	Accounting/ Legal	Banking/ Insurance	Technology	Manufacturing	Legai	Accounting	Management
Song-Yie Liao	ROC	Male				<b>√</b>					<b>✓</b>		✓			✓
Kun-Hsien Lin	ROC	Male				<b>✓</b>			<b>√</b>	✓	<b>✓</b>			✓		✓
Hong-Chi Chang	ROC	Male				<b>✓</b>		✓			✓					✓
Chin-Yuan Lai	ROC	Male					✓				<b>✓</b>					✓
Jung-Hsien Chiu	ROC	Male				✓					<b>✓</b>					✓
Tsung-Ta Kuo	ROC	Male			<b>✓</b>				✓	✓	<b>✓</b>				✓	✓
Ying-Che Chang	ROC	Male					✓				✓					✓
Xian-De Lai	ROC	Male				✓					✓		✓			✓
Chien-Chung Lai	ROC	Male				✓							✓			✓
Chun-Chieh Wang	ROC	Male				✓							✓			✓
Ting-Lieh Huang	ROC	Male				✓							✓			✓
Chao-Ching Hsu	ROC	Male			<b>✓</b>					✓				<b>√</b>		✓
Pei-Chen Wang	ROC	Female		<b>√</b>									✓			✓
Juo-Ping Lin	ROC	Female		<b>√</b>								✓	✓			✓
Yuan-Chung Huang	ROC	Male			✓								✓			✓

The 15 members of the ninth session of the Board of Directors (including three independent directors) have the ability of operational judgment, business management, international market view and crisis management. They also possess industry knowledge and professional capabilities. Chairman Song-Yie Liao, Independent Director Kun-Hsien Lin, Independent Director Hong-Chi Chang, Director Chin-Yuan

Lai, Director Jung-Hsien Chiu, Independent Director Tsung-Ta Kuo, Director Ying-Che Chang, and Director Xian-De Lai have been approved by the Financial Supervisory Commission to meet the requirements of Article 9(1)(4) of the "Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters of Compliance by the Responsible Persons of Banks". Independent Director Kun-Hsien Lin and Director Chao-Ching Hsu are practicing lawyers. Independent Director Tsung-Ta Kuo is a certified public accountant.

The average years of service on directors of the Company is 6 years, among which, the year of service on independent directors of Hong-Chi Chang is less than 3 years, that of Independent Director Tsung-Ta Kuo is 4 years and that of Independent Director Kun-Hsien Lin is 7 years. All of the independent directors have not served more than three consecutive terms.

The nationality of the all Directors is ROC and Director Jung-Hsien Chiu served as the President of the Bank until his retirement in March 110. The age distribution of directors is 2 directors aged 41-50, 3 directors aged 51-60, 8 directors aged 61-70 and 2 directors aged 71-80.

In addition, the Company also places emphasis on gender equality in the composition of the Board of Directors. We will continue to strive to increase the percentage of female directors in the future.

## 3-2-2. Independence of the Board of Directors

The number of independent directors of the Company is three, representing 20% of the total number of directors on the Board. The Company has obtained written statements from each of the independent directors and none of them are prohibited from acting as independent directors as listed in the "Regulations Governing Appointment of Independent Directors and Compliance Matter for Public Companies" and Article 26-3, Items 3 and 4 of the Securities and Exchange Act; none of the directors are related to each other as spouses and relatives within the second degree.





# 3-2-3. List of Executives and Principal Officers

Title	Name	Date of	Shares O	wned	Shares O by Spouse Minor	es and	Shares Held under Surrogate A/C	
		Inauguration	No. of Shares	%	No. of Shares	%	No. of Shares	%
President	Chih-Sheng Hsiao	Jul. 26, 2021	1,333,581	0.140	403,095	0.042	-	-
Chief Auditor	Chien-Cheng Hsu	Jan. 06, 2021	889,684	0.094	142,564	0.015	-	-
Senior Executive Vice President	Yun-Ching Wang	Jul. 01, 2016	608,327	0.064	-	-	-	-
Senior Executive Vice President	Huan-Mou Cheng	Jul. 01, 2021	339,293	0.036	177,970	0.019		
Senior Executive Vice President	Kuang-Hsiung Huang	Jul. 01, 2021	464,836	0.049	408,497	0.043	-	-
Senior Executive Vice President	Wen-Lung Chen	Jul. 01, 2021	639,312	0.067	134,793	0.014	-	-
Senior Executive Vice President	Richard C.C. Chang	Jul. 01, 2021	15,405	0.002	-	-	-	-
Senior Executive Vice President	Zhen-Yuan Chen	Jul. 01, 2021	17,076	0.002	70	0.000	-	-
Executive Vice President	Wei-Bin Lin	Apr. 01, 2018	301,021	0.032	-	-	-	-
Executive Vice President	Hung-Tsang Chiang	Nov. 16, 2020	367,010	0.039	187,992	0.020	-	-
Executive Vice President	Chang-Chieh Lin	Nov. 16, 2020	359,457	0.038	-	-	-	-
Executive Vice President (Branch General Manager)	Shih-Chien Chin	Sep. 04, 2017	1,008,245	0.106	235,059	0.025	-	-
Executive Vice President (Branch General Manager)	Hong-Yi Chen	Jan. 06, 2021	291,537	0.031	397,958	0.042	-	-
Department General Manager	Shi-Zhao Lee	Sep. 17, 2018	282,722	0.030	159,101	0.017		
Department General Manager	Wen-Sheng Lai	Nov. 16, 2020	213,953	0.023	134,385	0.014	-	-
Department General Manager	Ming-Heng Chan	Sep. 01, 2013	320,155	0.034	63,767	0.007	-	-
Department General Manager	Chun-Chieh Chien	Sep. 16, 2021	83,823	0.009	30,711	0.003	-	-

As of Dec. 31, 2021, Shares Held (%)

Education & Key Past Positions	Other Positions Held Current	Note (Note3)
Department of Public Finance and Taxation, Feng Chia University Senior Executive Vice President of COTA Bank	-	-
Department of Business Administration, Tunghai University, Executive Vice President of COTA Bank, General Manager of Pei Tun Branch	-	-
Department of Finance, National Chung Hsing University, Master Executive Vice President of COTA Bank, General Manager of IT Management Office	-	-
Department of Applied Commerce, National Open College of Continuing Education Affiliated to NTIT Senior Executive Vice President of COTA Bank	-	-
Department of Economics, Feng Chia University Department Senior Executive Vice President of COTA Bank, Compliance and Legal Affairs Department	-	-
Department of Business Administration, Chaoyang University of Technology Executive Vice President of COTA Bank, General Manager of Taichung Branch	-	-
Department of Banking and Finance, Tamkang University, Master Executive Vice President of Cathay United Bank, Minchuang Branch	-	-
Department of Business Administration, Tunghai University, Senior Executive Vice President of Taichung Commercial Bank	-	-
Graduate School of Management, University of California at Riverside, Master Department General Manager of COTA Bank, International Banking Department and Offshore Banking Branch	-	-
Department of Public and Management, Supplementary Junior College of the National Open University Department General Manager of COTA Bank, Credit Card Center and Wealth Management Center	-	-
Department of Economics, Tunghai University Department General Manager of COTA Bank, Business Department	-	-
Department of Applied Math., University of North Texas, USA, Master Executive Vice President of COTA Bank, General Manager of Credit Management Department	-	-
Department of Applied Commerce, National Taichung Institute of Technology Branch General Manager of COTA Bank, Tainan Branch	-	-
Department of Business Administration, Chung Yuan University Branch General Manager of COTA Bank, Xinzhuang Branch		
Department of Computer Science and Information Engineering, Chung Yuan University Deputy General Manager of COTA Bank, Information Department	-	-
Master Program in Senior Executive Master of Business Administration, Chaoyang University of Technology Deputy General Manager of COTA Bank, Business Department	-	-
Department of Business Administration, National Chengchi University, Deputy General Manager of COTA Bank, Risk Management Department	-	-



Title	Name	Date of	Shares O	wned	Shares O by Spouse Minor	es and	Shares Held under Surrogate A/C		
		Inauguration	No. of Shares	%	No. of Shares	%	No. of Shares	%	
Department General Manager	Chun-Sheng Lin	Apr. 01, 2010	221,637	0.023	60,517	0.006	-	-	
Department General Manager	Chi-Nan Huang	Jul. 01, 2016	106,780	0.011	-	-	-	-	
Department General Manager	Jun-Long Tsai	Jul. 01, 2016	230,791	0.024	292,546	0.031	-	-	
Department General Manager	Yung-Hsieh Chen	Dec. 01, 2015	33,620	0.004	-	-	-	-	
Department General Manager	Chen-Chuan Kuo	May. 01, 2017	18,404	0.002	-	-	-	-	
Branch General Manager	Tien-Long Yang	Jul. 01, 2021	264,247	0.028	55,711	0.006	-	-	
Branch General Manager	Chuan-Hung Yang	Sep. 16, 2021	216,833	0.023	-	-	-	-	
Branch General Manager	Chih-Hung Huang	Jan. 01, 2018	510,108	0.054	162,445	0.017	-	-	
Branch General Manager	Cheng-Hsien Hsieh	Aug. 01, 2014	594,233	0.063	138,077	0.015	-	-	
Branch General Manager	Mei-Ling Shih	Jul. 01, 2016	381,821	0.040	43,008	0.005	-	-	
BranchGeneral Manager	Ling-Chen Ting	Jan. 01, 2018	810,894	0.085	-	-	-	-	
Branch General Manager	Mao-Sheng Huang	Aug. 01, 2014	370,437	0.039	81,143	0.009	-	-	
Branch General Manager	Chi-Shen Huang	Jan. 08, 2014	759,070	0.080	83,646	0.009	-	-	
Branch General Manager	Chung-Yi Hsu	Apr. 08, 2021	380,586	0.040	137,397	0.014			
Branch General Manager	Hung-Chi Tung	Jan. 01, 2012	534,480	0.056	385,754	0.041	-	-	
Branch General Manager	Chang-Cheng Chen	Jan. 09, 2016	279,086	0.029	1,015	0.000	-	-	
Branch General Manager	Chia-Wen Ke	Dec. 08, 2014	360,848	0.038	-	-	-	-	
Branch General Manager	Tzu-Hsiu Liang	Apr. 01, 2016	224,182	0.024	90,352	0.010	-	-	
Branch General Manager	His-Hsien Wang	Jan. 09, 2016	294,961	0.031	-	-	-	-	

Education & Key Past Positions	Other Positions Held Current	Note (Note3)
Department of Chemical Engineering, Chung Yuan Christian University Deputy General Manager of COTA Bank, Risk Management Center	-	-
Department of Public Administration, National Chung Hsing University Deputy General Manager of COTA Bank, International Banking Department and Offshore Banking Branch	-	-
Department of Business Administration, National Chung Cheng University, Master Deputy General Manager of COTA Bank, Business Department	-	-
Department of Computer Science and Information Engineering (CSIE),National Taiwan University, Master Senior Engineer of ASUS	-	-
Department of Risk Management & Insurance , Feng Chia University, Master Deputy General Manager of COTA Bank, Business Department	-	-
Department of Finance, Chaoyang University of Technology Branch General Manager of COTA Bank, Dadu Branch	-	-
Department and Graduate Institute of Finance, Chaoyang University of Technology Department General Manager of COTA Bank, Risk Management Center		
Department of Applied Commerce, National Open College of Continuing Education Affiliated to NTIT Department General Manager of COTA Bank, Credit Card Center	-	-
Department of Business, The National Open University Branch General Manager of COTA Bank, Dazhi Branch	-	-
Department of International Business, National Open College of Continuing Education Department General Manager of COTA Bank, Trust Department	-	-
Department of Banking and Insurance, National Taichung Institute of Technology Department General Manager of COTA Bank, Business Department	-	-
Department of Finance, Chung Hua University Branch General Manager of COTA Bank, Xinzhu Branch	-	-
Department of Banking and Insurance, National Taichung Institute of Technology Branch General Manager of COTA Bank, Banciao Branch	-	-
Department of Applied Commerce, National Open College of Continuing Education Affiliated to NTIT Branch General Manager of COTA Bank, Taiping Branch		
Department of Applied Commerce, National Open College of Continuing Education Affiliated to NTIT Branch General Manager of COTA Bank, Fengxin Branch	-	-
Department of Extension Business Vocational School, National Taichung Institute of Technology Branch General Manager of COTA Bank, Fengxin Branch	-	-
Department of Technology Management, Chung Hua University, Master Commissioner of COTA Bank, Credit Management Department	-	-
Department of Business Administration, Feng Chia University, Master Project Manager of COTA Bank, Credit Management Department	-	-
Department of Law, Soochow University Branch General Manager of COTA Bank, Taipei Branch	-	-



Title	Name	Date of	Shares O	wned	Shares Owned by Spouses and Minors		Shares Held under Surrogate A/C	
		Inauguration	No. of Shares	%	No. of Shares	%	No. of Shares	%
Branch General Manager	Cheng-Hao Wu	Jan. 08, 2014	173,658	0.018	-	-	-	-
Branch General Manager	Shu-Chen Shih	Jan. 09, 2016	604,948	0.064	-	-	-	-
Branch General Manager	Shih-Tsung Liu	Jun. 24, 2013	451,952	0.048	400,530	0.042	-	-
Branch General Manager	Mei-Chuan Lee	Jan. 06, 2021	413,871	0.044	-	-	-	-
Branch General Manager	Kuo-Mao Wu	Jan. 01, 2017	33,235	0.003	-	-	-	-
Branch General Manager	Pi-Lan Hsu	Sep. 17, 2018	15,610	0.002	-	-	-	-
Branch General Manager	Zhao-Qinq Wu	Jul. 01, 2021	-	-	-	-	-	-
Branch General Manager	Ping-Hung Chuang	Oct. 01, 2012	149,572	0.016	-	-	-	-
Branch General Manager	Hsien-Hsun Chiang	Jun. 24, 2013	371,170	0.039	23,731	0.002	-	-
Branch General Manager	Tseng-Yi Huang	Jan. 06, 2020	88,944	0.009	-	-	-	-
Branch General Manager	Yung-Hung Tsao	Jul. 01, 2021	156,219	0.016	-	-	-	-
Branch General Manager	Po-Hsun Chang	Oct. 01, 2015	65,416	0.007	-	-	-	-
Branch General Manager	Chuan-Ming Ou	Apr. 08, 2021	121,011	0.013	-	-	-	-
Branch General Manager	Cheng-Chien Ho	Jul. 01, 2021	382,284	0.040	-	-	-	-
Branch General Manager	Steven Yeh	Apr. 08, 2021	127,328	0.013				
Branch General Manager	Yan-Wun Huang	Apr. 08, 2021	135,675	0.014				

#### Note3

The general manager or equivalent (the top manager) and the chairman are the same person, or are relatives such as spouse or first-degree relatives, and should explain the reason, rationality, necessity and relevant information about the measures(For example, to increase the number of independent directors, more than half of the directors must not serve as employees or managers)

Education & Key Past Positions	Other Positions Held Current	Note (Note3)
Department of Business Administration, Fujen Catholic University Deputy General Manager of COTA Bank, Banciao Branch	-	-
Department of Social Science, The National Open University Branch General Manager of COTA Bank, Fengdong Branch	-	-
Department of Business, The National Open University Branch General Manager of COTA Bank, Fengle Branch	-	-
Department of Finance, Chung Hua University Deputy General Manager of COTA Bank, Tainan Branch	-	-
Department of International Business, Tatung College of Business Project Manager of COTA Bank, Ciaotou Branch	-	-
EMBA in General Management, Chang Gung Universty, Master Deputy General Manager of COTA Bank, Xinzhuang Branch	-	-
Department of Business Administration, National Yang Ming Chiao Tung University Master Executive Vice President of Taichung Commercial Bank	-	-
The National Kaohsiung First University of Science and Technology, Graduate Institute of Business Management Senior Manager of Jih Sun International Bank	-	-
Department of Cooperative Economics, Tamkang University Branch General Manager of COTA Bank, Zhongshan Branch	-	-
Department of International Business, Tunghai University Deputy General Manager of COTA Bank,Nantun Branch	-	
Department of Finance, Feng Chia University, Master Branch General Manager of COTA Bank, Tianzhong Branch	-	-
Department of Finance, Chaoyang University of Technology, Master Project Manager of COTA Bank, Zhungshan Branch	-	-
Department of Applied Foreign Languages, Chung Chou University of Science and Technology Deputy General Manager of COTA Bank, Management Department	-	-
Department of Applied Foreign Languages, Taichung Institute of Technology Branch General Manager of COTA Bank, Xinzhu Branch	-	-
Department of Accounting, National Chung Hsing University Deputy General Manager of COTA Bank, Jinhua Branch		
Executive Master of Business Administration, International University of Monaco Assistant Manager of COTA Bank, Taoyuan Branch		



# 3-3. Directors (including, Supervisors, President and Executive Vice Presidents) Remuneration in Recent Year

## 3-3-1. Directors' Remuneration

		Compensation										
Title	Name	-	vards (A)	Supera	ion and nnuation (B)	Earning Distribution (C)		Professional Practice (D)				
		Bank	Con- Solidation	Bank	Con- Solidation	Bank	Con- Solidation	Bank	Con- Solidation			
Chairman	Song-Yie Liao											
Managing Director	Jung-Hsien Chiu											
Managing Director	Chuan Cheng Hat Co., Ltd. Assigned Representative: Chin-Yuan Lai											
Director	Ying-Che Chang											
Director	Xian-De Lai											
Director	Chun-Chieh Wang	11,480	11,480	-	-	15,746	15,746	992	992			
Director	Chien-Chung Lai											
Director	Ding-Lie, Huang											
Director	Andrew C. Hsu											
Director	Pei-Chen, Wang											
Director	Jo-Ping, Lin											
Director	CCH Plus Inc. Assigned Representative: Yuan-Chung, Huang											
Managing (Independent) Director	Kun-Hsien Lin											
Managing (Independent) Director	Hong-Chi Chang	2,760	2,760	-	-	3,937	3,937	564	564			
Independent Director	Tsung-Ta Kuo											

### Note 1:

Please explain the policy, system, standards and structure of independent directors 'remuneration payment, and explain the relevance to the amount of remuneration according to the responsibilities, risks, time invested and other factors: the remuneration of independent directors of the Bank is in accordance with the Bank's "Articles of Association" and "Directors and employees compensation policy" and other relevant regulations, according to their level of participation in the Bank's operations and with reference to industry standards, with the approval of the Salary and Remuneration Committee to the Board of Directors for discussion and approval.

#### Note 2:

In addition to the disclosures in the above table, the remuneration received by the company's directors for all services provided in the financial report (such as serving as a consultant for non-employees) in the most recent year: 0

Remarks: 1. Earnings after income tax amount to TWD735,545 thousand 2. Director of Jung-Hsien Chiu is also President of COTA Bank retired on 3/5/2021.

As of Dec. 31, 2021, Unit: TWD thousand

			(	Compensat	ions receive	d by part-tir	ne employee	es		0(	4 D O D	
	B, C and D c profit (%)	Sp	Bonus and ecial ement (E)	Supera	on and nnuation F)	Em	nployee Bon (C		ion	E, F AND	A, B, C, D, G / after-tax fit (%)	Whether or not any compensation is received from other reinvested businesses
Bank	Con- Solidation	Bank	Con- Solidation	Bank	Con- Solidation	Cash	OTA Stock	Conso Cash	lidation Stock	COTA	Con- Solidation	than subsidiaries or parent company
	Solidation		Solidation		Solidation	Dividend	Dividends	Dividend	Dividends		Solidation	, , , , , , , , , , , , , , ,
3.83%	3.83%	1,776	1,776	9,225	9,225	35	-	35	-	5.34%	5.34%	NIL
0.99%	0.99%	-	-	-	-	-	-	-	-	0.99%	0.99%	NIL



## **Classification of Remuneration**

Unit: TWD

Classification of		Name of	Directors	
Remuneration for	Aggregate amou	int of A, B, C and D	Aggregate amount of	f A, B, C, D, E,F and G
Directors	Bank	Consolidation	Bank	Consolidation
Below 1,000,000	Chien-Chung Lai Yuan-Chung, Huang	Chien-Chung Lai Yuan-Chung, Huang	Chien-Chung Lai Yuan-Chung, Huang	Chien-Chung Lai Yuan-Chung, Huang
1,000,000 - 2,000,	000 -	-	-	-
2,000,000 - 3,500,	Kun-Hsien Lin Hong-Chi Chang Jung-Hsien Chiu Tsung-Ta Kuo Ying-Che Chang Xian-De Lai Chun-Chieh Wang Chien-Chung Lai Ding-Lie, Huang Andrew C. Hsu Pei-Chen, Wang Jo-Ping, Lin Chuan Cheng Hat Co., Ltd. CCH Plus Inc.	Kun-Hsien Lin Hong-Chi Chang Jung-Hsien Chiu Tsung-Ta Kuo Ying-Che Chang Xian-De Lai Chun-Chieh Wang Chien-Chung Lai Ding-Lie, Huang Andrew C. Hsu Pei-Chen, Wang Jo-Ping, Lin Chuan Cheng Hat Co., Ltd. CCH Plus Inc.	Kun-Hsien Lin Hong-Chi Chang Jung-Hsien Chiu Tsung-Ta Kuo Ying-Che Chang Xian-De Lai Chun-Chieh Wang Chien-Chung Lai Ding-Lie, Huang Andrew C. Hsu Pei-Chen, Wang Jo-Ping, Lin Chuan Cheng Hat Co., Ltd. CCH Plus Inc.	Kun-Hsien Lin Hong-Chi Chang Jung-Hsien Chiu Tsung-Ta Kuo Ying-Che Chang Xian-De Lai Chun-Chieh Wang Chien-Chung Lai Ding-Lie, Huang Andrew C. Hsu Pei-Chen, Wang Jo-Ping, Lin Chuan Cheng Hat Co., Ltd.
3,500,000 - 5,000,	000 Song-Yie Liao	Song-Yie Liao	Song-Yie Liao	Song-Yie Liao
5,000,000 - 10,000,	000 -	-	-	-
10,000,000 - 15,000,	000 -	-	Jung-Hsien Chiu	Jung-Hsien Chiu
15,000,000 - 30,000,		-	-	-
30,000,000 - 50,000,	000 -	-	-	-
50,000,000 - 100,000,	000 -	-	-	-
Above 100,000,000	-	-	-	-
TOTAL	17 (Persons)	17 (Persons)	17 (Persons)	17 (Persons)

# 3-3-2. President and Senior Executive Vice President Remuneration

As of Dec. 31, 2021, Unit: TWD thousand

														IIII. TVVD tilousullu
	Name	Supervisors' Remuneration								Sum of A, B ,C and D		Whether		
Title		Rewards (A) (Note2)		Pension and Superannuation (B)		Earning Distribution (C) (Note3)		Professional Practice (D) (Note4)			/after-tax profit (%) (Note8)		or not any compensation is received from other reinvested	
		Bank	Con- solidation (Note5)	Bank	Con- solidation (Note5)	Bank	Con- solidation (Note5)		onk Ctook	solid (No	on- ation te5)	Bank	Con- solidation (Note5)	businesses than subsidiaries or parent company
President	Chih-Sheng Hsiao	10,498 10		0	0	6,960	6,960	1,044	osh Stock	1,044			2.5153%	(Note9)
Chief Auditor	Chien-Cheng Hsu													
Senior Executive Vice President	Yun-Ching Wang													
Senior Executive Vice President	Huan-Mou Cheng													
Senior Executive Vice President	Kuang-Hsiung Huang		98 10,498											
Senior Executive Vice President	Wen-Lung Chen													
Senior Executive Vice President	Richard C.C. Chang													
Senior Executive Vice President	Zhen-Yuan Chen													

Note: Not applied as the Bank is not a listed company.



## Classification of Remuneration

Unit: TWD

Classification of R	Remuneration for	Name of President and Senior Executive Vice President					
President and Seni President		Bank (Note 6)	Consolidation (Note7)				
below 1,0	000,000	-	-				
1,000,000 -	2,000,000	Richard C.C. Chang, Zhen-Yuan Chen	Richard C.C. Chang, Zhen-Yuan Chen				
2,000,000 -	3,500,000	Chien-Cheng Hsu, Yun-Ching Wang, Huan-Mou Cheng, Kuang-Hsiung Huang, Wen-Lung Chen	Chien-Cheng Hsu, Yun-Ching Wang, Huan-Mou Cheng, Kuang-Hsiung Huang, Wen-Lung Chen				
3,500,000 -	5,000,000	Chih-Sheng Hsiao	Chih-Sheng Hsiao				
5,000,000 -	10,000,000	-	-				
10,000,000 -	15,000,000	-	-				
15,000,000 -	30,000,000	-	-				
30,000,000 -	50,000,000	-	-				
50,000,000 -	100,000,000	-	-				
Above 100	,000,000	-	<del>-</del>				
TOT	AL	8 (Persons)	8 (Persons)				

- Note 1: Remuneration paid to presidents and vice presidents should be disclosed aggregately with the names indicated for each remuneration range. Director should be listed in this table and table 1-2-1 and table 1-2-2 if he/she currently holds the position of presidents and vice presidents.
- Note 2: Severance pay, additional pay and salary paid to presidents and vice presidents for the most recent fiscal year.
- Note 3: Bonus, cash rewards, travel expenses, special disbursement, miscellaneous subsidies, house, vehicle and other pay and goods paid or provided to presidents and vice presidents. When house, vehicle is provided or exclusive pay is paid to presidents and vice presidents, the nature of the assets and the cost or market value of rent of houses and fuel expenses and miscellaneous should be disclosed. Salary of drivers, not to be included in remuneration, should be disclosed. According to "Share-based payment" in IFRS2, obtaining employee shares option certificate, new restricted employee shares, participating in cash injection for shares are to be included in remuneration.
- Note 4: The proposed amount of employee dividends, including stock dividends and cash dividends, paid to presidents and vice presidents approved by the board before shareholder's meeting. It should also fill in appendix table 1-3.
- Note 5: Total remuneration paid by the all companies (including our company) in the consolidated report to presidents and vice presidents should be disclosed.
- Note 6: Names of president and vice presidents must be disclosed in the suitable range based on the remuneration they received.
- Note 7: Total remuneration paid by the all companies (including our company) in the consolidated report to presidents and vice presidents should be disclosed. And names of president and vice presidents must be disclosed in the suitable range based on the remuneration they received.
- Note 8: Net income disclosed from latest financial statement of each company or parent company.
- Note 9: a. Remuneration amount received by presidents and vice presidents from non-group affiliates.
  - b. For remuneration received by presidents and vice presidents from non-group affiliates or parent company, the amount must be shown in the Column E under the Remuneration Range Table. The Column must be renamed to —Parent company and All Investment Businesses.
  - c. Remuneration refers to compensation, remuneration, employee dividends (including dividends to employee, board member and supervisor), and payments related to business execution expenses received by presidents and vice presidents of COTA serving as directors, supervisors or managers of non-group affiliates or parent company.

<sup>\*</sup> Remuneration shown under the chart is for disclosure purpose. It is not subject to "income" under the Income Tax Act, and thereby is not taxable.

# 3-3-3. List of Compensation Paid to President. Executive Vice Presidents and General Managers

As of Dec. 31, 2021; Unit: TWD thousand

	Title	Name	Stock dividends	Cash Dividends	Total Amount	Total Amount/Net Income (%)
	President	Chih-Sheng Hsiao			6,158	0.84%
	Chief Auditor	Chien-Cheng Hsu				
	Senior Executive Vice President	Yun-Ching Wang				
	Senior Executive Vice President	Huan-Mou Cheng				
	Senior Executive Vice President	Kuang-Hsiung Huang				
	Senior Executive Vice President	Wen-Lung Chen				
	Senior Executive Vice President	Richard C.C. Chang				
	Senior Executive Vice President	Zhen-Yuan Chen				
	Executive Vice President (Branch General Manager)	Shih-Chien Chin				
	Executive Vice President (Branch General Manager)	Hong-Yi Chen				
	Executive Vice President	Wei-Bin Lin				
	Executive Vice President	Hung-Tsang Chiang				
	Executive Vice President	Chang-Chieh Lin				
	Department General Manager	Shi-Zhao Lee		6,158		
	Department General Manager	Wen-Sheng Lai	-			
Manager	Department General Manager	Ming-Heng Chan				
Ü	Department General Manager	Chun-Chieh Chien		·		
	Department General Manager	ment General Manager Chun-Sheng Lin				
	Department General Manager	Chi-Nan Huang				
	Department General Manager	Jun-Long Tsai				
	Department General Manager	Yung-Hsieh Chen				
	Department General Manager	Chen-Chuan Kuo				
	Branch General Manager	Tien-Long Yang				
	Branch General Manager	Chuan-Hung Yang				
	Branch General Manager	Chih-Hung Huang				
	Branch General Manager	anch General Manager Cheng-Hsien Hsieh				
	Branch General Manager	Mei-Ling Shih				
	Branch General Manager	Ling-Chen Ting				
	Branch General Manager	ch General Manager Mao-Sheng Huang				
	Branch General Manager	Chi-Shen Huang				
	Branch General Manager	Chung-Yi Hsu				
	Branch General Manager	Hung-Chi Tung				
	Branch General Manager	Chang-Cheng Chen				



Title	Name	Stock dividends	Cash Dividends	Total Amount	Total Amount/Net Income (%)
Branch General Manager	Chia-Wen Ke				
Branch General Manager	Tzu-Hsiu Liang				
Branch General Manager	His-Hsien Wang				
Branch General Manager	Cheng-Hao Wu				
Branch General Manager	Shu-Chen Shih				
Branch General Manager	Shih-Tsung Liu				
Branch General Manager	Mei-Chuan Lee				
Branch General Manager	Kuo-Mao Wu				
Branch General Manager	Pi-Lan Hsu				
Branch General Manager	Zhao-Qing Wu				
Branch General Manager	Ping-Hung Chuang				
Branch General Manager	Hsien-Hsun Chiang				
Branch General Manager	Tseng-Yi Huang				
Branch General Manager	Yung-Hung Tsao				
Branch General Manager	Po-Hsun Chang				
Branch General Manager	Cheng-Chien Ho				
Branch General Manager	Chuan-Ming Ou				
Branch General Manager	Steven Yeh				
Branch General Manager	Yan-Wun Huang				

Note: Not applied as the Bank is not a listed company.



# 3-3-4. The consultant information of chairman and general manager of the retirement of a bank or its affiliates

T:41a	Nama	Pre-retirement position		Date of	Employment	Segregation	D	After-tax
Title	Name	Institution and Title	Date of Retirement	Consultant	purpose	of Duties	Remuneration	profit
	NIL							

# 3-3-5. Analysis of Remuneration Paid to Directors, Supervisors, and Executive Officers of the Bank and All Companies in the Consolidated Financial Statements as a Percentage of Net Profit after Tax during the Past Two Years

Item	Total Amount / Net Income After Tax					
петі	Year 2021	Year 2020	%			
Director (Including independent director)	6.33%	6.85%	-0.52%			

#### Remarks:

Remuneration of director is calculated based on bank's performance and regular gross profit and is paid in accordance with guidelines of the Bank's articles of incorporate and the resolution of shareholders' general meeting.

Item	Total Amount / Net Income After Tax					
iteiii	Year 2021	Year 2020	%			
President and Senior Executive Vice President	2.5153%	2.2762%	+0.2391%			

#### Remarks

- 1. Remuneration for president and vice-president is paid in accordance with rules approved by the board of directors.
- 2. Payment of employee salary is calculated by related by-laws.
- 3. Annual profit should be paid 6% to employees and paid in stock or cash, it shall be decided by a resolution to be adopted by a majority vote of the directors at a meeting of the board of directors attended by at least a two-thirds of the entire directors of the company, and report to shareholder meeting.
- 4. Performance bonus is paid according to year earning status and rules of performance evaluation.



# 3-4. Operation of Corporate Governance

# 3-4-1. Operation of board of directors

#### 3-4-1-1.

4 meetings were convened last year; and the records of attendance of directors and supervisors at the meetings are as below:

Title	Name	Attendance in Person (B)	Attendance by Proxy	Actual Attendance Rate (%)	Annotations
Chairman	Song-Yie Liao	4	0	100	-
Managing (Independent) Director	Kun-Hsien Lin	4	0	100	-
Managing (Independent) Director	Hong-Chi Chang	4	0	100	-
Managing Director	Chuan Cheng Hat Co., Ltd. Duty holder: Ching-Yuan Lai	4	0	100	-
Managing Director	Jung-Hsien Chiu	4	0	100	-
Independent Director	Tsung-Ta Kuo	4	0	100	-
Director	Ying-Che Chang	4	0	100	-
Director	Xian-De Lai	4	0	100	-
Director	Chun-Chieh Wang	4	0	100	-
Director	Chien-Chung Lai	4	0	100	-
Director	Ting-Lieh Huang	4	0	100	-
Director	Chao-Ching Hsu	4	0	100	-
Director	Jo-Ping Lin	4	0	100	-
Director	Pei-Chen Wang	4	0	100	-
Director	Chuan Chi Ltd. Duty holder: Yuan-Chung Huang	4	0	100	-

#### Other matters to be noted:

- 1. In the event of any following circumstances occurring while the board meeting is convened, please state the date, session, motion, the opinion of independent directors and how the opinions are handled by the bank:
  - a. Matters specified in Article 14-3 of the Securities Exchange Act:

Date and Order of Board Meeting	Motion	Opinion from Independent Directors and how it was handled
2 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Mar.24, 2021 4 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Aug.25, 2021	Annual and Semi-annual financial report.	N/A
2 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Mar.24, 2021	Capital increase from retained earnings of 2020.	N/A
2 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Mar.24, 2021	The Bank's 2020 Annual statement of overall information security Implementation.	N/A

Date and Order of Board Meeting	Motion	Opinion from Independent Directors and how it was handled
2 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Mar.24, 2021	Effective statement on The Bank's personal data protection and Design and Operation of Internal Control Systems	N/A
2 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Mar.24, 2021	The Bank's 2020 Annual Statement of Internal Control System.	N/A
2 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Mar.24, 2021	Audit report from accountant, The Bank reports on the issues raised in the audit report.	N/A
2 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Mar.24, 2021	COTA Commercial Bank (including concurrent Insurance Agent business) Annual Statement on Internal AML/CFT Control.	N/A
2 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Mar.24, 2021	Add Audit plan declaration form of 2021	N/A
3 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Jun.25, 2021 5 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Dec.29, 2021	Amendments to the "Internal Control System".	N/A
3 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Jun.25, 2021	Appointment and Remuneration of CPA	N/A
5 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Dec.29, 2021	Donation to Third Credit Cooperative Educational Foundation.	N/A
5 <sup>th</sup> meeting of the 9 <sup>th</sup> Board of Directors on Dec.29, 2021	Audit plan declaration form of 2022	N/A

- b. Other than matters hereinabove, resolutions which were objected or kept qualified opinion by independent board directors:
- 2. Recusal of directors based upon conflicts of interest:
  - ◆ 5<sup>th</sup> meeting of the 9<sup>th</sup> Board of Directors on Dec. 29, 2021:
    - Motion: Donation to Third Credit Cooperative Educational Foundation

Name of director: Ying-Che Chang

Reason for recusal: Ying-Che Chang is a director of Third Credit Cooperative Educational Foundation.

Voting participation situation: Interested person Director Ying-Che Chang abstained from the meeting and did not participate in the discussion and resolution of this case.

- 3. Listed banks should disclose information on the evaluation cycle and period, the scope, method and content of the self (or peer) evaluation of the Board of Directors, and complete Table 2(2) in Schedule 2, which shows the implementation of the evaluation by the Board of directors. (Not applicable)
- 4. The objective of strengthening the functions of the Board of Directors and the execution status in the current and most recent year: Cooperate with the competent authority's laws and regulations to hold various new types of business and legal training courses (such as: Seminar on Board of Supervisors' Operational Practices and Corporate Governance Highlights of the latest amendments to the Anti-Money Laundering and Counter-Terrorism Act, Type of AML/CFT (Anti-Money Laundering and countering the financing of terrorism), Financial Consumer Protection Act and Fair Dealing Principles, ESG related issues, invite directors to participate actively to enhance professional knowledge and legal literacy.



#### 3-4-1-2. Implementation of the evaluation of the Board of directors

Evaluation Cycle (Note 1)	Evaluation Period (Note 2)	Evaluation Scope (Note 3)	Evaluation Method (Note 4)	Evaluation Content (Note 5)
N/A	N/A	N/A	N/A	N/A

- Note 1: Evaluation Cycle of the Board of Directors. (EX. Once a year)
- Note 2: Evaluation period of the Board of Directors. (EX. Evaluate the performance of the Board of Directors from 1/1/2019 to 12/31/2019)
- Note 3: Evaluation scope covers the evaluation of the Board of Directors, individual directors and functional committees.
- Note 4: Methods of evaluations include the internal evaluation of the Board of Directors, self-evaluation by individual board members, peer evaluation, and evaluation by pointed external professional institutions, experts, or other appropriate methods.
- Note 5: Evaluation content shall include at least the following items according to the evaluation scope:
  - (1) Board of Directors performance evaluation: include at least the Participation in the operation of the company; Improvement of the quality of the Board of Directors' decision making, Composition and structure of the board of directors, Election and continuing education of the directors, and internal control.
  - (2) Board members performance evaluation: Alignment of the goals and missions of the company; Awareness of the duties of a director, Participation in the operation of the company, Management of internal relationship and communication, The director's professionalism and continuing education, and Internal control.
  - (3) Functional committees performance evaluation: Participation in the operation of the company, Awareness of the duties of the functional committee, Improvement of quality of decisions made by the functional committee, Makeup of the functional committee and election of its members and internal control.

#### 3-4-2. Operation of the auditing committee:

5 Meetings were convened last year; and the records of attendance of independent directors at the meetings are as below:

Title	Name	Attendance in Person (B)	Attendance by Proxy	Actual Attendance Rate (%)	Annotations
Independent Director	Hong-Chi Chang	5	-	100	
Independent Director	Kun-Hsien Lin	5	-	100	
Independent Director	Tsung-Ta Kuo	5	-	100	

#### Other matters to be noted:

- 1. In the event of any of the circumstances occurring while the Board of Directors conducts its activities, details including the date, session, and agenda of the board meeting, all opinions of the independent directors, and the Company's responses to the independent directors' opinions should be provided.
  - a. Matters specified in Article 14-5 of the Securities Exchange Act:

Date and Order of Board Meeting	Proposal	Resolution	Opinion from bank to the resolution	
2 <sup>nd</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Mar.10, 2021 5 <sup>th</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Aug.11, 2021	Annual and Semi-annual financial report.	Unanimous consent	Resolution discussed and approved by board meeting	
2 <sup>nd</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Mar.10, 2021	Capital increase from retained earnings of 2020.	Unanimous consent	Resolution discussed and approved by board meeting	
2 <sup>nd</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Mar.10, 2021	The Bank's 2019 Annual Report on the Overall Implementation of Information Security.	Unanimous consent	Resolution discussed and approved by board meeting	
2 <sup>nd</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Mar.10, 2021	Effective statement on the Personal Data Protection and Design and Operation Internal Control System.	Unanimous consent	Resolution discussed and approved by board meeting	

Date and Order of Board Meeting	Proposal	Resolution	Opinion from bank to the resolution
2 <sup>nd</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Mar.10, 2021	The Bank's Annual Statement of Internal Control System.	Unanimous consent	Resolution discussed and approved by board meeting
2 <sup>nd</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Mar.10, 2021	Audit report from accountancy firm. The Bank reports on the issues raised in the audit report.	Unanimous consent	Resolution discussed and reported by board meeting
2 <sup>nd</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Mar.10, 2021	COTA Commercial Bank (including concurrent Insurance Agent business) Annual Statement on Internal AML/CFT Control.	Unanimous consent	Resolution discussed and approved by board meeting
2 <sup>nd</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Mar.10, 2021	Audit plan declaration form of 2020	Unanimous consent	Resolution discussed and approved by board meeting
4 <sup>th</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Jun.9, 2021 6 <sup>th</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Dec.15, 2021	Amendments to the "Internal Control System"	Unanimous consent	Resolution discussed and approved by board meeting
4 <sup>th</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Jun.9, 2021	Appointment and Remuneration of CPA	Unanimous consent	Resolution discussed and approved by board meeting
6 <sup>th</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Dec.15, 2021	Donation to Third Credit Cooperative Educational Foundation	Unanimous consent	Resolution discussed and approved by board meeting
6 <sup>th</sup> meeting of the 3 <sup>rd</sup> Board of Directors on Dec.15, 2021	Audit plan declaration form of 2022	Unanimous consent	Resolution discussed and approved by board meeting

- b. Except for proposals hereinabove, any matter that has not been passed by the audit committee but has been adopted with the approval of two-thirds or more of all board directors: None.
- 2. Recusals of independent directors based upon conflict of interest: None
- 3. Communication among independent directors, the Chief Auditor and CPAs:
  - (1) Communication between CPAs and independent directors:
    - 1. Accountants and independent directors are very well communicated when producing annual and semi-annual financial reports. Financial reports are provided to independent directors before meetings of audit committee. Chief accounting officer is invited to meetings of audit committee to report the certification of financial report and to ensure integrity of the certification, which is then audited by audit committee after approved by board resolution.
    - 2. A note from the accountant describing the auditor's independence, responsibility for auditing the financial statements, the scope of the audit, key audit issues, concerns of the authorities, significant regulatory updates. And will continue to communicate with the accountant at least annually in the future and incorporating that channel or mechanism into the Bank's internal operating procedures.
  - (2) Communication between the chief auditor and independent directors:

    Director and independent directors are invited to semi-annual meetings discussing faults and issues listed in the report on internal audit and internal control. Other significant matters are also presented to the audit committee and the board of directors.
- Note 1: If an independent director leaves before the end of the year, the date of departure should be indicated in the annotations column. The attendance rate (%) is calculated by actual number of attendance and the number of auditing meetings during a term.
- Note 2: If an independent director is re-elected before the end of the year, both the newly appointed and existing independent directors should be listed, and the independent director should be indicated in the annotations column as existing, newly appointed, re-election and the date of re-election. The attendance rate (%) is calculated by actual number of attendance and the number of auditing meetings during a term.

## 3-4-3. Items of Compulsory Disclosure in Accordance with Corporate Governance Best-Practice Principles for Banks: Please refer to 3-4-4.



# 3-4-4. Current Status of the Bank's Corporate Governance Practices and Its Comparison against the Corporate Governance Best-Practice Principles for Banks

			Status of Operation	Differences from "The Corporate Governance	
ltem	Υ	N	Summary	guidelines for banking industry" and Reasons	
<ol> <li>Ownership structure and Shareholders' equity of the Bank</li> <li>Has the bank established procedures handling shareholders' suggestions, queries, disputes and litigations, as well as act in accordance with said procedures?</li> <li>Is the bank able to identify its major shareholders and the ultimate person or persons behind such shareholders?</li> <li>Has the Bank established and implemented firewalls and risk management mechanisms between its affiliates.</li> </ol>	<b>✓</b>		<ol> <li>Shareholder's suggestions and litigations are handled immediately by appropriate department.</li> <li>The bank has appropriate department compiling list of major shareholders monthly.</li> <li>No affiliates.</li> </ol>	No difference	
<ul> <li>II. Duties of Board of Directors</li> <li>(1) Does the Board of Directors have a diversity policy and specific management objectives?</li> <li>(2) Besides setting up the Compensation Committee and Audit Committee according to law, does the Bank voluntarily set up other functional committees?</li> <li>(3) Do the listed or OTC banks set up performance evaluation methods for their boards of directors and their evaluation methods, and conduct performance evaluations annually and regularly, and report the results of the performance evaluations to the board of directors, and use them as reference for individual directors' remuneration and nomination for reappointment? (Note 2)</li> <li>(4) Does the Bank evaluate the independence of its CPAs on a regular basis?</li> </ul>	1		<ul> <li>(1) To be prepared in accordance with Corporate Governance Best Practice Principles for the banking industry.</li> <li>(2) The Bank also established Nomination Committee.</li> <li>(3) Not a listed company in TWSE or TPEx.</li> <li>(4) Assessment of the independency of appointed CPAs is conducted regularly.</li> </ul>	No difference.	
III. Does the bank allocate appropriate and appropriate number of corporate governance staff and designate a head of corporate governance to be responsible for corporate governance related matters (including but not limited to providing directors and supervisors with information necessary for the execution of business, assisting directors and supervisors to comply with laws and regulations, handling matters related to board of directors and shareholders' meetings in accordance with the law, and preparing minutes of board of directors and shareholders' meetings)?	✓		The Bank has a designated head of corporate governance; the responsible unit is responsible for corporate governance-related matters.	No difference.	

ltana			Status of Operation	Differences from "The Corporate Governance	
Item	Υ	N	Summary	guidelines for banking industry" and Reasons	
IV. Has the bank established communication channels with its stakeholders (including but not limited to shareholders, employees, customers and suppliers, etc.) and set up a stakeholder section on the company's website, and appropriately responded to stakeholders' concerns on important CSR issues?	<b>✓</b>		The Company communicates face-to-face, by telephone, in writing or via the Internet; and periodically requests the directors to confirm the filing and updating of related party information by means of a written letter. Information of managers is updated every February and August. Operated according to COTA CMD No.10403619 (Oct. 15 2015)	No difference.	
<ul> <li>V. Disclosure of information <ul> <li>(1) Has the Bank set up website for the disclosure of financial information and its corporate governance practices?</li> <li>(2) Any other methods adopted by the Bank for the disclosure of information (e.g., establishing English version website, appointing persons responsible for gathering and disclosing Bank information, implementing a spokesperson system, and placing the record of analyst meeting on its website)?</li> <li>(3) Does the bank announce and report its annual financial report within the time period after the end of the fiscal year in accordance with the relevant provisions of the Banking Act and the Securities and Exchange Act, and announce and report its first, second and third quarterly financial report and operations for each month well in advance of the required time period?</li> </ul> </li> </ul>	<b>√</b>		<ol> <li>(1) Disclose status of Financial information, Business operation and Corporate governance on the website (http://www.cotabank.com.tw)</li> <li>(2) Status of Financial information and business operation are disclosed on our website. President of the Bank is the spokesperson of the Bank.</li> <li>(3) As a public company, the Bank announces and reports its second quarter, annual financial report and operations for each month on the Public Information Observatory within the required time frame.</li> </ol>	No difference.	
VI. Has the Bank provided other important information to facilitate better understanding of the Company's corporate governance practices (including but not limited to employee rights, employee wellness, investor relations, rights of stakeholders, directors' and supervisors' training records, the implementation of risk management policies and risk evaluation measures, the implementation of customer relations policies, purchasing insurance for directors and supervisors, political donation and donation to stakeholders and public interested group)?	<b>√</b>		1. Employee rights: the Bank advocates the spirits of humanity. Ensure employee rights by complying with the labor standard law and establishing the Employees' Welfare Committee. Labor-Management conference is convened regularly.  2. Employee wellness: Organize staff trips to ease the tension of life. Home visiting every year to understand the living condition of staff.  3. Investors relations: Establish designated webpages for shareholders providing relevant information of stock matters. The Bank formulated the code of practice and voting policy for legal person shareholders with higher privileges to ensure shareholders' equity.  4. Rights of stakeholders and consumer's protection and the policy of corporate governance: the Bank has always emphasized customer service quality. It provides customer complain channel and has implemented a number of customer protection policies.	No difference.	



ltem			Differences from "The Corporate Governance guidelines for	
	Υ	N	Summary	banking industry" and Reasons
VIII De ceille immerse estat that have been a larger to the control of the contro			5. Training and advanced studies of board members and supervisors: Taiwan Securities and Futures Institute and Taiwan Academy of Banking and Finance have arranged corporate governance courses for directors and supervisors. The 9th board directors have taken 6~12 hours courses since they took office. Conducting on-the-job training in accordance with the Regulations Governing Required Qualifications for Responsible Persons and Required Trust Expertise or Experience for Operations and Managerial Personnel of Trust Enterprises. 6. Implementation of risk management policies and risk evaluation measures: Establish Risk Management Committee regularly evaluates operating risks and reports to the board of directors. We have established and implemented risk management policies and requirements for each of our businesses to ensure the safety of banking operations and performances. 7. Purchasing insurance for directors and supervisors: In order to round out the company's corporate governance mechanism and reduce risk exposed to directors and key staff members of the company, the Bank has taken out liability insurance for directors, supervisors and managers. 8. Political donation and donation to stakeholders and public interested group in 2021 are stated below: a. Third Credit Educational Foundation(stakeholder): NTD1,000,000 b. Eden Social Welfare Foundation: NTD50,000 c. Taichung City Private ShihFang Social Welfare Foundation: NTD50,000 e. Alliance of Taiwan Foodbanks: NTD200,000 f. Political Donation: None.	
VII. Describe improvements that have been made based on the latest corporate governance evaluation results issued by the Corporate Governance Center of the Taiwan Stock Exchange. If no improvements have been made, propose priorities for change and relevant measures.  (Not included in the appraised company, not needed to fill in)		<b>✓</b>	None.	No difference

Note 1: The status of operation should be described in the summary field, regardless of whether "Yes" or "No" is checked.

Note 2: Please explain the differences from Corporate Governance Best Practice Principles for TWSE/TPEx listed companies and reasons

#### 3-4-5. Composition, Duties, and Operation of the Remuneration Committee

#### 3-4-5-1. Professional Qualifications and Independence Analysis of Member of Remuneration Committee

Position (Note 1)	Qualifications	Professional Qualifications and Experience (Note 2)	Independent status (Note 3)	Number of compensation committees at other companies of which the individual is a member on a concurrent basis
Independent Director (Convener)	Tsung-Ta Kuo	Please refer to Schedule 1 on page 12 for director information (I)	Number and proportion of shares held by in person, spouse, second degree relatives(or in someone else's name) etc.: 0 share, 0%	N
Independent Director	Kun-Hsien Lin	Please refer to Schedule 1 on page 12 for director information (I)	Number and proportion of shares held by in person, spouse, second degree relatives(or in someone else's name) etc.: 2,440,611 shares , 0.2569%	2 listed companies
Independent Director	Hong-Chi Chang	Please refer to Schedule 1 on page 12 for director information (I)	Number and proportion of shares held by in person, spouse, second degree relatives(or in someone else's name) etc.: 0 share, 0%	N

#### Note

#### 3-4-5-2. Operation of Remuneration Committee:

- (1) The Bank's Remuneration Committee has 3 members.
- (2) Period of appointment of 9th committee members is from December 19, 2020 to June 18, 2023.
- (3) 4 meetings were convened in the most recent year, and the records of attendance at the meetings are as below:

Title	Name	Attendance in Person	Attendance By Proxy	Actual Attendance Rate (%)	Annotation
Convener	Tsung-Ta Kuo	4	-	100%	-
Member	Kun-Hsien Lin	4	-	100%	-
Member	Hong-Chi Chang	4	-	100%	-

#### Remarks:

<sup>1.</sup> Please specify the relevant years of service, professional qualifications and experience and independence of each member of the Remuneration Committee in the form. If you are an independent director, please note that you can refer to Schedule I (1) on page OO for Directors and Supervisors Information. If you are an independent director, please indicate whether you are an independent director or other (If you are a convener, please add a note).

<sup>2.</sup> Professional Qualifications and Experience: Describe the professional qualifications and experience of individual Remuneration committee members.

<sup>3.</sup> Independent status: Describe the independent status of Remuneration committee members. Whether in person, spouse, second degree relatives serve as directors, supervisors, or employees of the bank or its related business; Number and proportion of shares held by in person, spouse, second degree relatives(or in someone else's name); Whether serve as directors, supervisors, or employees of a company with a specific relationship with the bank; The amount of remuneration for business, legal, financial and accounting services provided by the bank or its related business during the past two years.

<sup>1.</sup> Please state the board meeting's date, session, motion, resolution and result of execution if the advice of the remuneration committee was declined, revised or suggested to be amended by the board(please clearly state the discrepancy and its reason of the salary compensation approved by the board was better than that recommended by the remuneration Committee): None.

<sup>2.</sup> Please state the meeting's date, session, motion, resolution and result of execution if there was any committee member holds opposition or different opinions to the resolution made by the remuneration committee: None.



#### 3-4-5-3. Operation of Nomination Committee and the information of its members:

- (1) The Bank's Nomination Committee has 5 members.
- (2) Period of appointment of 9th committee members is from December 19, 2020 to June 18, 2023.
- (3) 1 meetings were convened in the most recent year, and the professional qualifications and work experience, attendance, and matters discussed are as follows:

Title	Name	Professional qualifications and experience	Attendance in Person	Attendance By Proxy	Actual Attendance Rate (%) (Note)	Annotation
Convener	Kun-Hsien Lin	Professional qualifications: Approved by the FSC and meets the requirements of "Subparagraph 4, Article 9-1 of the Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters for Compliance by the Responsible Persons of Banks." Experience: Head of Chan Hsin Law Firm with legal background	1	0	100%	
Member	Xian-De Lai	Professional qualifications: Approved by the FSC and meets the requirements of "Subparagraph 4, Article 9-1 of the Regulations Governing Qualification Requirements and Concurrent Serving Restrictions and Matters for Compliance by the Responsible Persons of Banks." Experience: Chairman of Tung Yang Business Co., Ltd. with a background in corporate operations	1	0	100%	
Member	Chun-Chieh Wang	Experience: Chairman of Mingdao Private High School with a background in corporate operations	1	0	100%	
Member	Chien-Chung Lai	Experience: President of Chiao Sang Footwears Inc. with a background in corporate operations	1	0	100%	
Member	Chuan Chi Ltd. (Yuan-Chung Huang)	Experience: President of Chuan Cheng Hat Co., Ltd. with a background in corporate operations	1	0	100%	

#### Remarks:

Describe the meeting date, term, and content of major motions of Nomination Committee; any suggestions or objections made by committee members; resolutions of the Nomination Committee; and the handling of Nomination Committee proposals by the Board of Directors: None

Note 2: If a member is re-elected before the end of the year, both the newly appointed and existing nomination committee member should be listed, and the member should be indicated in the annotations column as existing, newly appointed, re-election and the date of re-election. The attendance rate (%) is calculated by actual number of attendance and the number of nomination committee meetings during a term.

Note 1: If a member leaves before the end of the year, the date of departure should be indicated in the annotations column. The attendance rate (%) is calculated by actual number of attendance and the number of nomination committee meetings during a term.

# 3-4-6. The State of the Company's Promotion of Sustainable Development, any variance from the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies, and the reason for any such variance

ltem -			Execution conditions (Note 1)	Deviation from the guidelines for the Sustainable Development
iteili	Υ	N	Summary	for TWSE/ TPEx Listed Companies and reasons (Note 2)
<ol> <li>Has the Company established a dedicated or part- time unit to promote sustainable development, and has senior management been authorized by the Board to take charge of proposing sustainable development policies and reporting to the Board?</li> </ol>		<b>✓</b>	None	The Bank is not a listed company in TWSE or TPEx.
2. Does the bank conduct risk assessments of environmental, social and corporate governance issues related to the company's operations, and formulate relevant risk management policies or strategies based on materiality principles? (Note 3)	✓ ·		To establish a good corporate governance system and promote the sound development of the Company's business, a "Code of Corporate Governance Practices" has been established to establish an effective corporate governance structure; senior management is guided and supervised by the Board of Directors to establish procedures to identify, measure, monitor and control the Company's risks.	The Bank is not a listed company in TWSE or TPEx.
3. Environmental Issues  (1) Has the bank developed an appropriate environmental management system, given its industry characteristics?  (2) Is the bank committed to achieving efficient use of resources, and using renewable materials that produce less impact on the environment?  (3) Does the bank assess the potential risks and opportunities of climate change for businesses now and in the future, and take measures to address related issues?  (4) Has the bank compiled statistics on greenhouse gas emissions, water consumption, and total weight of waste over the past two years, and formulated policies on greenhouse gas reduction, water use reduction, or other waste management?	\[   \lambda   \]		<ol> <li>(1) Turn off the power when leaving the offices, set the air-conditioner temperature at 26~28 degree, use of high energy-efficient inverter air conditioning equipment, and do recycle.</li> <li>(2) Purchase of information equipment and lightingetc. with the Green Label and the Energy Label of the Energy Bureau, Ministry of Economic Affairs.         Encourage employees to use double-side printing and recycle and reuse used printing papers     </li> <li>(3) The Bank replaces high energy consumption lights with T5 or LED lights.</li> <li>(4) Each unit is responsible for compiling various data and developing management policies.</li> </ol>	The Bank is not a listed company in TWSE or TPEx.
4. Social Issues  (1) Has the Bank stipulated policies and procedures in accordance with laws and the International Bill of Human Rights?  (2) Does the bank establish and implement reasonable employee benefit measures (including compensation, leave and other benefits, etc.) and appropriately reflect operating performance or results in employee compensation?	✓		<ul> <li>(1) The Bank's management policies and procedures are formulated in accordance with relevant laws and regulations.</li> <li>(2) The Bank has a remuneration policy and reflects operating performance or results appropriately in the remuneration and benefits of its employees.</li> </ul>	The Bank is not a listed company in TWSE or TPEx.

ltem			Execution conditions (Note 1)	Deviation from the guidelines for the Sustainable Development
		N	Summary	for TWSE/TPEx Listed Companies and reasons (Note 2)
<ul> <li>(3) Does the bank provide employees with a safe and healthy work environment? Are employees trained regularly on safety and health issues?</li> <li>(4) Does the bank have an effective career competency development training program for its employees?</li> <li>(5) Does the bank comply with relevant regulations and international standards on customer health and safety, customer privacy, marketing and labeling of products and services, and has it formulated relevant policies and complaint procedures to protect consumer rights and interests?</li> <li>(6) Does the bank have a supplier management policy that requires suppliers to comply with relevant regulations on environmental protection, occupational safety and health, or human rights at work, and how is it implemented?</li> </ul>	✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓ ✓	✓	<ul> <li>(3) The Bank provides a safe and healthy working environment for its employees and conducts regular safety and health education for its employees.</li> <li>(4) The bank carries out employee education and training every year to enhance the professional competence of its staff.</li> <li>(5) None</li> <li>(6) The Bank has established Principles for Supplier Management. The suppliers are required to value corporate social responsibility, operate with integrity, care of and protect employee rights, and focus on ethical risks. Under sustainable business, the bank is committed to environmental protection to reduce the impact on the environment and ecology.</li> </ul>	
5. Does the bank make reference to international standards or guidelines for the preparation of sustainable development reports and other reports that disclose non-financial information about the bank? Did you obtain a third-party verification unit's confirmation or assurance opinion on the previous report?		<b>√</b>	There is no reference to international standards or guidelines for the preparation of corporate social responsibility.	The Bank is not a listed company in TWSE or TPEx.

- 6. If the Company has stipulated its own sustainable development rules on the basis of the "Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies" please state any discrepancy between implementation and the stipulated rules: None (The Bank is not a listed company in TWSE or TPEx)
- 7. Other important information that helps to understand the implementation of best practices of sustainable development: The Bank has been fulfilling its corporate social responsibility by adhering to the philosophy of "what is taken from society is used in society". We have been a long-time sponsor of the Eden Social Welfare Foundation and the Ganlin Social Welfare Charity Foundation. In August 1988, we established the COTA Cultural and Educational Foundation to support the public welfare by promoting the lifelong learning seminar series, organizing a book club, organizing health seminars in strategic alliance with social welfare organizations, and organizing social activities for retirees. Over the past seven years, the Bank has organized the "Blood Donation Campaign", which has collected more than 1,700 bags of blood and donated more than 400,000 cc of blood.

# 3-4-7. The State of the Company's Performance in the area of Ethical Corporate Management, any variance from the Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies, and the reason for any such variance

ltem			Operating conditions	Deviation from the guidelines for the social responsibilities
iteiii	Υ	N	Summary	for TWSE/ TPEx Listed Companies and reasons
<ol> <li>Establishing Ethical Corporate Management Policies and Programs.</li> <li>Has the Bank established the ethical corporate management policies approved by the Board of Directors and specified in its rules and external documents the ethical corporate management policies and practices and the commitment of the board of directors and senior management to rigorous and through implementation of such policies?</li> <li>Has the Bank established a risk assessment mechanism against unethical conduct, analyze and assess on a regular basis business activities within its business scope which are at a higher risk of being involved in unethical conduct, and establish prevention programs accordingly, which shall at least include the preventive measures specified in Paragraph 2, Article 7 of the "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies"?</li> <li>Has the Bank specified in its prevention programs the operating procedures, guidelines, punishments for violations, and a grievance system and implemented them and review the prevention programs on a regular basis?</li> </ol>	✓	~	<ol> <li>(1) Instead, the Bank established honesty and integrity rules in "Procedure for Board of Directors Meetings", "Regulation on Donation" and "Employee Code of Conduct".</li> <li>(2) The Bank established honesty and integrity rules in "Procedure for Board of Directors Meetings", "Regulation on Donation", "Employee Code of Conduct", "Directions on Internal Control and Risk Management in Wealth Management Business" and "Regulations on Soliciting of Business thru Advertisements and Business Promotion Activities".</li> <li>(3) For prevention of unethical behavior, the bank has established "Regulations on Personnel Management", "Employee Code of Conduct", "Regulation on Donation" and "Directions on credit extension and other transactions with interested parties".</li> </ol>	The Bank is not a listed company in TWSE or TPEx.
<ol> <li>Implementing Ethical Corporate         <ul> <li>(1) Has the Bank evaluated the records of unethical conduct of counterparties and specified the terms of ethical conduct in the agreement signed with the counterparties?</li> <li>(2) Has the Bank set up a dedicated unit under the Board of Directors to promote ethical corporate management and regularly (at least once every year) report to the Board of Directors the implementation of the ethical corporate management policies and prevention programs against unethical conduct?</li> <li>(3) Has the Bank established the policies to prevent conflicts of interest, provided proper channels</li> </ul> </li> </ol>	✓ ✓	<b>√</b>	<ol> <li>The Bank avoids dealing with parties that have records of unethical conducts. When entering into contracts with other parties, the Bank shall include in such contract provision demanding ethical corporate management policy compliance. The Bank immediately stops business relation while acknowledging of unethical conducts of its counterparties.</li> <li>The Bank established the compliance system, internal control systems, internal audit, risk management, and set functional committee by regulation to strengthen</li> </ol>	The Bank is not a listed company in TWSE or TPEx.



ltem -			Operating conditions	Deviation from the guidelines for the social
item		N	Summary	responsibilities for TWSE/ TPEx Listed Companies and reasons
of explanation, and implemented them?  (4) Has the Bank established effective accounting systems and internal control systems to implement ethical corporate management and had its internal audit unit, based on the results of assessment of the risk of involvement in unethical conduct, devise relevant audit plans and audit the compliance with the prevention programs accordingly or entrusted a CPA to conduct the audit?  (5) Has the Bank regularly held internal / external training on ethical corporate management?	✓		the function of decision-making and management of board of directors.  (3) 1. The Bank established policies preventing conflict of interest:  a. Clause of avoidance of conflict of interest is explicitly indicated in "Procedure for Board of Directors Meetings".  b. Build a database of information of interested parties. The term of secured credit extensions to interested parties shall not be more favorable than those terms offered to other same category customers  c. Establishing "Employee Code of Conduct" for prevention of unethical behavior of employee.  d. Establishing "Directions on Internal Control and Risk Management in Wealth Management Business" regulating work ethics and disciplines of financial advisors.  2. All relevant rules and procedures are on the website www.cotabank.com.tw.  (4) The Bank has established accounting system and accounting department. To ensure impartiality of financial statements, Bank's financial statements has audited by CPAs. The Bank established internal audit control system which is subjected to reexamination and readjustment and an auditing division under the board of directors. Internal audit control system is implementing by regular and random internal auditing and by external auditing by CPAs.  (5) The Bank undertakes training with regard to ethnical management and behavioral guidelines on a regular basis. All employees are required to attend.	
3. Implementing the Whistle-blowing System  (1) Has the Bank established a concrete whistle-blowing and incentive system, established convenient whistle-blowing channels, and appointed dedicated personnel to deal with the reported personnel?	✓		(1) The Bank has established the "Internal Regulations Governing the Handling of Reporting Cases." Establishing mail, e-mail, and telephone reporting channels. All reports are handled by a dedicated	The Bank is not a listed company in TWSE or TPEx.

ltem -			Operating conditions	Deviation from the guidelines for the social
		N	Summary	responsibilities for TWSE/ TPEx Listed Companies and reasons
<ul> <li>(2) Has the Bank established the standard operating procedures for investigating reported misconduct, follow-up measures to be adopted after the investigation, and related confidentiality mechanisms?</li> <li>(3) Has the Bank taken measures to protect the whistle-blowers from inappropriate disciplinary actions due to their whistle-blowing?</li> </ul>	✓		unit, and has also established Personnel Evaluation committee governing rewards and penalties system for employee.  (2) The Audit Division is responsible to submit the reported case, and the identity of the informer and the contents of the report will be kept in confidence.  (3) The Bank has established the following measures should be taken to protect whistleblowers. The Bank shall not be subject to dismissal, termination, demotion, reduction in salary, impairment of rights and benefits, or other adverse action as a result of the report.	The Bank is not a listed company in TWSE or TPEx.
4. Enhancing Disclosure of Information Has the Bank disclosed the "Guidelines for Ethical Corporate Management" and its status of operations on the official website and Market Observation Post System?	<b>✓</b>		Information of financial, operating and corporate governance of the bank are accessible through website (http://www.cotabank.com.tw) (also available in English) The Bank has designated persons to update and disclose company information.	The Bank is not a listed company in TWSE or TPEx.

- 5. Difference between the "Guidelines for Ethical Corporate Management" and "Ethical Corporate Management Best Practice Principles for TWSE/ TPEx Listed Companies": None
- 6. Other important information to facilitate better understanding of the Bank's implementation of ethical corporate management (e.g. Amendment to the "Guidelines for Ethical Corporate Management"): In building an ethical management corporate culture, the Bank has set honesty and integrity rules in "Procedure for Board of Directors Meetings", "Regulation on Donation" and "Employee Code of Conduct". All directors and employees promote business with integrity and strong work ethic and to furthermore fulfill social responsibility. The Bank set the compliance system, internal control systems, internal audit, risk management, strengthening competency of the board and supervisors, functioning audit committee, respecting the right of interested parties, improving information transparency, continuing implementing policies that deepens the culture of ethical management in order to achieve sustainable development.

### 3-4-8. Corporate Governance Guidelines and Regulations

Please refer to the Bank's website on http://www.cotabank.com.tw

3-4-9. Other Important Information Enhancing Understanding of the State of the Company's Corporate Governance: None.





#### 3-4-10. Execution of Internal Control System

#### 3-4-10-1. Statement of Internal Control

#### **COTA Commercial Bank Statement of Internal Control**

Date: March 23 2022

To Financial Supervisory Commission

On behalf of COTA Commercial Bank, we hereby undertake that from Jan.01 2021 to Dec.31 2021 the Bank has duly complied with "Guidelines for the establishment of internal control and internal audit systems" by establishing an internal control system, implementing risk management, designating an independent and objective internal department to conduct audit, and submitting the audit report periodically to the Board of Directors and Supervisors (Audit Committee). The Company also strictly abides by the regulations in Subparagraph 5, Article 38 and Article 38-1 of the aforementioned Rules as well as the self disciplinary regulations for information security established by the Bankers Association. With respect to insurance agent business, the Company determines the effectiveness of the design and execution of its internal control system in accordance with the criteria for effective internal control policies as established in the Regulations Governing the Implementation of Internal Control and Audit System and Business Solicitation System of Insurance Agent Companies and Insurance Broker Companies. Following prudent evaluation, it is found that except for items listed in the attached chart, the internal control of, compliance with laws and regulations and the overall execution of information security by the different department were all implemented effectively.

This declaration constitutes part of the Company's annual report and prospectus, and shall be disclosed to the public. Any illegal misrepresentation or omission relating to the public statement above is subject to the legal consequences under Articles 20, 32, 171, and 174 of the Securities and Exchange Act.

Attested by

Chairman : Song-Yie Liao

President : Chih-Sheng Hsiao

Chief Auditor : Jian-Chen Xu

Chief Compliance Officer : Huan-Mou Cheng

Chief information security officer: Richard C.C. Chang

#### Items for Improvement and Plan Table of Internal control

As of Dec. 31, 2021

Items for Improvement	Improvement Measure	Target Date
File destruction     (1) Failure to confirm that the information of the files to be destroyed is consistent with the list, resulting in the accounting documents may be destroyed by accident or lost.	<ol> <li>(1) Amend the content of "File Destruction Procedure."</li> <li>(2) Increase the number of supervisors, open the box and review to confirm the consistency with the list. In addition, in order to prevent operational risks, the files scheduled for destruction should be placed in a centralized location to avoid intermingling with the files that should be kept.</li> <li>(3) Videotape equipment could be installed to confirm the storage of items.</li> </ol>	<ol> <li>The plan is completed at         Jan.6.2021. Since 2021, included         in the audit focus. All of them have         been processed in accordance with         the regulations during the period.</li> <li>This case continues to be         strengthened to prevent the         recurrence of related operational         risks in a comprehensive manner</li> </ol>

#### 3-4-10-2. CPA Audit Report

Pursuant to ordinance article 28 of the "Guidelines for the Establishment of Internal Control and Internal Audit Systems", the Bank arranged KPMG certified public accountants to audit performance of internal control during the period of Jan. 01 2021 through Dec. 31 2021.

The audit report of the Certified Public Accountant concluded as follows: With the exception of suggested items to improve, no major deficit is found (attaching homepage of auditor's report and suggestion statement).



**KPMG** 

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#### **Agreed-Upon Procedures Report**

March 23, 2022

To COTA Commercial Bank Co., Ltd.

COTA Commercial Bank Co., Ltd. reported the correctness of the information presented by the competent authority in the 2021, the implementation of the internal control system and the legal compliance system, and the appropriateness of the policy for the provision of allowances for doubtful debts. These procedures have been completed by the accountants' agreement. It is up to your company to make the final decision on these procedures, so this accountant does not express an opinion on their adequacy. This work is carried out in accordance with the Statement of Auditing Standards No. 34 "Financial Information Agreement Procedures". The purpose of this engagement is to assist you in evaluating your compliance with the "Implementation Rules of Internal Audit and Internal Control System of Financial Holding Companies and Banking Industries" issued by the Financial Supervisory Commission, and compliance with these regulations is the responsibility of your management. The procedures performed by the accountant, the period of random inspection, the number of random inspections and the facts found are separately reported as attachments.

As the accountants have not reviewed in accordance with generally accepted auditing standards, we do not provide any assurance on the correctness of the information presented to the competent authority, the implementation of the internal control system and legal compliance system, and the appropriateness of the policy for allowance for doubtful debts. Additional reportable facts may have been discovered if the accountants performed additional procedures or checked in accordance with generally accepted auditing standards.

This report is intended solely for the purpose described in the first paragraph and is not to be used for any other purpose or to be distributed to any other parties.

Notice to

KPMG

Accountant Chun-Yuan, Wu

#### **Notice to Readers**

If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the original Chinese version shall prevail.

# **Suggestion Statement**

Year 2021

Onoretic						Progress	
Operation Cycles	Items	Audit	Effect	Suggestion	Person in charge	Estimated complete date	Tracking Status
Deposit operation	1.	The "Check pick up slip" was not verified by the supervisor. In addition, the total withdrawal of the check pick up slip was less than 70% and the reason for renewal of the blank check was not indicated in the blank space and was not verified by the supervisor.	Unconfirmed check pick up.	It is suggested that the "Check pick up slip" should be verified by the supervisor. In addition, if the total withdrawal of the check pick up slip is less than 70%, the supervisor should indicate the reason for renewal of the blank check and verify before issuing it.	TSAI * FANG	Nov.08 2021	The Audit Office conducted a site review on Dec. 29 2021, confirming improvements. (Taoyuan Branch confirmed by documentary examination)
Deposit operation	2.	The operation of seal change, the clerk did not stamp the cancellation date on the seal card.	Unable to confirm the identity of the applicant.	It is suggested that the customer applies for the seal change, the date of cancellation should be confirmed on the original seal card cover.	HU * LING	Nov.08 2021	
Deposit operation	3.	The debit card renewal send by post did not indicate the word of delivered by the bank on the register.	Unable to confirm whether the applicant has received.	It is suggested that the word of delivered by the bank should be confirmed on the register.	LIN * HUI	Nov.08 2021	
Credit Operation	4.	The appraisal of Collateral of short term secured loans was not approved by the supervisor.	The loan operation process not confirmed.	It is suggested that appraisal of Collateral of loan should be approved by the supervisor.	LIN * FENG	Nov.08 2021	



Operation Laure					Progress				
Cycles	Items	Audit	Effect	Suggestion	Person in charge	Estimated complete date	Tracking Status		
Credit Operation	5.	The reason for not filling in the approval number and date on the application for change of credit repayment is that the person in charge of issuance book and the credit information bag are different.  The person in charge of the credit information bag did not wait until the issuance book was completed before making copies of the credit repayment change application and filing it in the information bag, resulting in a discrepancy between the original and the copy.	Failure to ensure that the documents in the credit information bag are completely updated will result in flaws in tracking of credit cases	In order to avoid the discrepancy between the original and the copy, the documents should be copied and filed correctly.	LIAO * ZHEN	Nov.08 2021			
Credit Operation	6.	After reviewing LQEMPO is shown as interested party, but credit investigator checked non-interested party on the check investigation form.	Failure to accurately fill in the correct information will result in flaws in tracking of credit cases.	It is recommended that the accounting of interest should be verified for errors in the validation process and whether the details and totals are consistent.	WANG * RUI	Nov.08 2021			

No.	Audit / Ref.	Responsible Unit	Suggestion	Management Response
1.	Program revision and online process control issues After checking 40 program variation records, 15 of which were tested and accepted by the information unit and not by the user unit, so no user acceptance records were kept.	IT Management Department	It is suggested that the revision of the system program should be designed to be tested and accepted by the user to confirm that the changes meet the needs of the user and retain the audit tracker.	Person in charge: Wei-Sheng Yang Estimated complete date: Mar.31 2022 Expected execution method:  1. To establish the program variation selfacceptance reference principles for the programming team to operate in accordance with reference.  2. Pay attention to confirm the acceptance unit  3. The test team is required to pay attention to whether the test report is in accordance with the reference principle of self-acceptance when it is delivered for acceptance, if not, the reasonableness should be examined and if there is any doubt, the manager, team leader or management team should be consulted for confirmation.

# 3-4-11. Cases or Penalties due to Infliction of Laws and Regulations over the Past 2 Years and up to Feb.28:

- 1. Any indictment of a responsible person or employee by a prosecutor for an offense related to the occupation: None.
- 2. Any fine imposed by the FSC for violation of a law or regulation: None
- 3. Any matters in which sanctions were imposed by the FSC pursuant to Article 61-1 of the Banking Act: The FSC's letter No. 10902355131 dated Feb.17, 2021: The Bank's Taoyuan Branch was reprimanded for failed to verify the consistency of the destroyed files with the destroyed inventory, the account documents may be destroyed or lost by mistake. Status of improvement: To confirm the consistency of the destroyed files and the destroyed inventory, the Bank has reviewed and improved the operating procedures, amended related rules and strengthen inspection of files management and training.
- 4. Any security incident arising from employee infidelity or material contingencies (e.g. fraudulent acquisition, theft, misappropriation, or robbery of assets; forgery of documents or securities; acceptance of a bribe; losses from natural disaster; losses from external causes; hacker attack, data theft, or leak of trade secrets or customer data; or other such material incidents) or failure to faithfully abide by the Directions for Maintenance of Security at Financial Institutions. If actual losses, whether singly or in aggregate, exceed TWD50 million in any given year, disclose the nature and amount of the loss: None.
- 5. Other matters that must be disclosed pursuant to FSC designation: None.

# 3-4-12. Major Resolutions of Shareholders Meeting or Board of Directors Meeting in Recent Year

#### 3-4-12-1. Shareholders Meeting

Year	Nature of Shareholders Meeting	Convoking Date	Major Resolutions
2021	Regular Shareholders' Meeting	Aug 20, 2021	The earnings distribution of year 2019 and capital increase by earnings and issuance of new shares.

#### 3-4-12-2. Board of Directors Meeting

#### 3-4-12-2-1. Major Resolutions

- ◆ Held the Eighth 9th Board of directors on Mar.25 2020.
  - (1) Approval of the 2020 Individual Financial Report.
  - (2) Approval of the 2020 Directors' Compensation and Employee Compensation Distribution.
  - (3) Approval of the 2020 Annual Surplus Appropriation.
  - (4) Approval of the 2020 Capital increase out of earnings.
- (5) Approval of the 2020 Business Report.
- (6) Amendments to the "Articles of Incorporation" were passed.
- (7) Amendments to the "Rules of Procedure for Shareholders Meetings" were passed.
- (8) 2020 Statement on the Enforcement of Information Security.
- (9) 2020 Statement on the Internal Control System.
- (10) 2020 Statement on the AML/CFT Internal Control System of insurance brokerage services
- (11) Statement on the design and operating effectiveness of the Internal Control System of the Personal Information Protection
- ◆ Held the Ninth 3th Board of directors on Jun.25 2021.
  - (1) Appointment and remuneration of accountant.
  - (2) Amendment of Internal control system.



- ◆ Held the Ninth 4th Board of directors on Aug.25 2021.
  - (1) Approved the Financial statements with independent Auditors' report for the period from Jan.1 to Jun.30, 2021.
- ◆ Held the Ninth 5th Board of directors on Dec.29 2021.
- (1) Approved a donation to the Third Credit Cooperative Educational Foundation for 2022 years.
- (2) Amendment of Internal control system.

#### 3-4-13.

3-4-13-1. The Directors or Supervisors have different opinions to the board of directors meeting through the major resolution, and has the record or announce by statement: None.

#### 3-4-13-2. Corporate Governance Guidelines and Regulations

Please refer to the Bank's website on

http://www.cotabank.com.tw/cotabank/announce/expose/expose.htm

# 3-4-14. Disclosures of the Resignation or Dismissal of Managerial Officers in Charge of Financial or Accounting Reports:

Position	Name	Arrival Date	Termination Date	Reasons for resignation or dismissal	
President	Jung-Hsien Chiu	May 01, 2017	Jan 05, 2021	Retirement	
Chief Corporate Governance Officer	Kuang-Hsiung Huang	Jul 01, 2021	Jan 01, 2022	Retirement	

Note: Managerial Officers means the company's chairperson, general manager, chief financial officer, chief accounting officer, chief internal auditor, chief corporate governance officer.

#### 3-5. Information on the Certified Public Accountant

#### 3-5-1. Information on the Professional Fees of the Certified Public Accountant

#### 3-5-1-1. Disclosure of the Accountant's Fee

Unit: TWD thousand

Accountant Firm	Name of Accountant		Period of Audit	Auditing Fee	Non-Auditing Fee	Total	Remarks
KPMG	Wu, Chun-Yuan	Hsieh, Chiu-Hua	Year 2020	1,600	1,865	3,465	

Note 1

Non-auditing fee including in personal data protection and anti-money laundering and combating the financing of terrorism controlling project TWD1,490, review of capital increased by surplus turned capital TWD50, audits for stock dividends of Common Stock, audits for Profit-seeking Enterprise Income Tax Return TWD300

Note 2

If the bank changed its CPAs or accounting firm during the fiscal year, list the audit periods before and after the change separately, and specify the reason for the change in the "Remarks" column and disclose sequentially the audit and non-audit fees paid. For non-audit fees, additionally specify the content of the services.

## 3-6. Information of Accountants Change: NONE

3-7. Whether the Bank's chairman, president, or any managerial officer in charge of finance or accounting matters has in the most recent year held a position at the accounting firm of its certified public accountant or at an affiliated enterprise of such accounting firm: None

### 3-8. Change in Shareholdings and Pledged

3-8-1. Changes in Shareholdings of Directors, Supervisors, Executive Officers, and Shareholders conform to the Regulations Governing a Same Person or Same Concerned Party Holding the Issued Shares with Voting Rights over a Particular Ratio of a Bank, Article 11

		20	)21	Up To Febru	ıary 28, 2022	
Title	Name	Net Change in Shareholding	Net Change in Shares Pledged	Net Change in Shareholding	Net Change in Shares Pledged	Remark
Chairman	Song-Yie Liao	3,960,642	0	341,142	0	Major Shareholder
Managing Director	Chuan Cheng Hat Co., Ltd. Representative:	467,763	0	0	0	Major Shareholder
	Chin-Yuan Lai	8	0	0	0	
Managing Independent Director	Hong-Chi Chang	0	0	0	0	
Managing Independent Director	Kun-Hsien Lin	64,164	0	0	0	
Managing Director	Jung-Hsien Chiu	47,130	0	0	0	
Director	Chun-Chieh Wang	385,767	0	0	0	Major Shareholder
Director	Xien-De Lai	124,928	0	0	0	
Director	Chien-Chung Lai	(70,717)	0	0	0	
Director	Ying-Che Chang	82,578	0	0	0	
Director	Ting-Lieh Huang	54,890	0	0	0	
Director	Chao-Ching Hsu	0	0	0	0	
Director	Pei-Chen Wang	0	0	0	0	
Director	Juo-Ping Lin	0	0	0	0	
Director	Chuan Chi Co., Ltd. Representative:	852,719	0	0	0	Major Shareholder
	Yuan-Chung Huang	259	0	0	0	
Independent Director	Tsung-Ta Kuo	0	0	0	00	
President	Chih-Sheng Hsiao	35,060	0	0	0	
Chief Auditor	Jian-Chen Xu	23,389	0	0	0	
Senior Executive Vice President	Yun-Ching Wang	15,993	0	0	0	



		20	21	Up To Febru	ary 28, 2022	
Title	Name	Net Change in Shareholding	Net Change in Shares Pledged	Net Change in Shareholding	Net Change in Shares Pledged	Remark
Senior Executive Vice President	Huan-Mou Cheng	8,920	0	0	0	
Senior Executive Vice President	Kuang-Hsiung Huang	12,220	0	0	0	
Senior Executive Vice President	Wen-Jung Chen	16,807	0	0	0	
Senior Executive Vice President	Richard C.C. Chang	15,405	0	0	0	
Senior Executive Vice President	Zhen-Yuan Chen	17,076	0	0	0	
Executive Vice President	Wei-Bin Lin	7,913	0	0	0	
Executive Vice President	Hung-Tsang Chiang	9,648	0	0	0	
Executive Vice President	Chang-Chieh Lin	9,450	0	0	0	
Executive Vice President Department General Manager	Shih-Chien Chin	30,905	0	1,027	0	
Executive Vice President Department General Manager	Hong-Yi Chen	7,664	0	0	0	
Department General Manager	Shih-Chao Li	7,432	0	0	0	
Department General Manager	Wen-Sheng Lai	5,624	0	0	0	
Department General Manager	Ming-Heng Zhan	8,416	0	0	0	
Department General Manager	Jun-Sheng Lin	5,826	0	0	0	
Department General Manager	Chi-Nan Huang	2,807	0	0	0	
Department General Manager	Jun-Long Tsai	6,067	0	0	0	
Department General Manager	Chun-Chieh Chien	2,203	0	0	0	
Department General Manager	Yi-Kai Lian	2,615	0	0	0	
Department General Manager	Mei-Ling Wen	7,216	0	0	0	
Department General Manager	Yun-Xie Chen	883	0	0	0	
Department General Manager	Chen-Chuan Kuo	483	0	0	0	
Branch General Manager	Tien-Long Yang	6,947	0	0	0	
Branch General Manager	Chuan-Hung Yang	5,700	0	0	0	
Branch General Manager	Chih-Huang Huang	13,410	0	0	0	
Branch General Manager	Zheng -Xian Xie	15,622	0	0	0	
Branch General Manager	Mei-Ling Shih	10,038	0	0	0	
Branch General Manager	Ling-Chen Ting	21,318	0	0	0	
Branch General Manager	Mao-Sheng Huang	9,738	0	0	0	
Branch General Manager	Chi-Shen Huang	19,956	0	0	0	
Branch General Manager	Chung-Yi Hsu	10,005	0	0	0	
Branch General Manager	Hung-Chi Tung	14,051	0	0	0	
Branch General Manager	Chang-Cheng Chen	7,337	0	0	0	
Branch General Manager	Chia-Wen Ke	9,486	0	0	0	
Branch General Manager	Tzu-Hsiu Liang	5,893	0	0	0	

		20	21	Up To Febru	ıary 28, 2022	
Title	Name	Net Change in Shareholding	Net Change in Shares Pledged	Net Change in Shareholding	Net Change in Shares Pledged	Remark
Branch General Manager	Hsi-Hsien Wang	7,754	0	0	0	
Branch General Manager	Cheng-Hao Wu	4,565	0	0	0	
Branch General Manager	Shu-Chen Shih	15,904	0	0	0	
Branch General Manager	Shih-Tsung Liu	11,881	0	0	0	
Branch General Manager	Mei-Chuan Lee	10,880	0	0	0	
Branch General Manager	Kuo-Mao Wu	873	0	0	0	
Branch General Manager	Pi-Lan Hsu	410	0	0	0	
Branch General Manager	Zhao-Qing Wu	0	0	0	0	
Branch General Manager	Ping-Hung Chuang	19,509	0	0	0	
Branch General Manager	Hsien-Hsun Chiang	9,758	0	0	0	
Branch General Manager	Jeremy Huang	2,338	0	0	0	
Branch General Manager	Yung-Hung Tsao	4,107	0	0	0	
Branch General Manager	Po-Hsun Chang	1,719	0	0	0	
Branch General Manager	Chuan-Ming Ou	3,181	0	751	0	
Branch General Manager	Cheng-Chien Ho	10,050	0	0	0	
Branch General Manager	Steven Yeh	3,347	0	0	0	
Branch General Manager	Yan-Wun Huang	20,016	0	0	0	

Note 1: Holding over 10% of the total shares of the corporation shall be remarked as major shareholder and shall respectively enumerate such fact. Note 2: In the event that the opposite party of share transfer or share pledge is a related party, please additionally fill up the following table.

Information of Shareholding Transfer: None

Shares Pledged Information: None



# 3-8-2. Related Party Transaction of First Ten Largest Shareholders

As of Dec. 31, 2021

AS 01 Dec. 51, 202									
Name	Shares O	wned	Shares Owned by Spouses and Minors		Shares Held under Surrogate A/C		Top ten shareholders who meet the related party disclosures term of FASC NO.6 shall disclose name and relationship		Remark
	No. of Shares	Shares Held %	No. of Shares	Shares Held %	No. of Shares	Shares Held %	Name	Relationship	
Song-Yie Liao	92,677,892	9.67%	2,479,223	0.26%			Chuan Cheng Hat Co., Ltd Chuan Chi Co., Ltd. (Ching-Ling Liu)	Director Major shareholder Spouse	
Ho Chu Investment Co., Ltd. Representative: Chia-Hung Lin	91,910,176	9.67%							
Chuan Chi Co., Ltd. Representative: Ching-Ling Liu	32,434,908	3.41%					Song-Yie Liao	Major shareholder Spouse	
Kuo-Chao Hsiao	21,383,805	2.25%							
Yuhui Co., Ltd Representative: Gui-Xian Wang	19,809,751	2.09%							
Chuan Cheng Hat Co., Ltd. Representative: Ching-Ling Liu	17,792,326	1.87%					Song-Yie Liao	Director Spouse	
Hooann Co., Ltd. Representative: Jen-Chieh Yang	17,107,192	1.80%							
Chun-Chieh Wang	13,346,054	1.40%							
Yuan Ta Chung Machinery Co., Ltd. Representative: Chi-Jung Huang	13,195,114	1.39%							
Nenghong Investment Holding Co., Ltd. Representative: You-De Wu	12,470,645	1.31%							

## 3-8-3. Consolidated Shareholdings:

Unit: share; %

Investees	Direct Investment		Indirect In	vestment	Total		
(Note)	No. of Shares	Shares Held	No. of Shares	Shares Held	No. of Shares	Shares Held	
Taiwan Financial Asset Service Corp.	5,000,000	2.94%	0	0	5,000,000	2.94%	
Taiwan Asset Management Corp.	6,000,000	0.57%	0	0	6,000,000	0.57%	
Sunny Asset Management Corp.	25,302	0.42%	0	0	25,302	0.42%	
Taiwan Depository & Clearing Corp.	361,605	0.08%	0	0	361,605	0.08%	

Note: The Bank's investment pursuant to article 74 of the Banking Act.





# 4-1. Capital Shares and Dividends

# 4-1-1. Source of Capital

As of Feb. 28, 2022; Shares Held (%)

Month/Year	Issuing price Registered Capita		ed Capital	Paid-in Capital		Remark	
WOIIIII/ Tear	(TWD)	Shares	Amount	Shares	Amount	Source	Other
Nov 2021	10	1,200,000,000	12,000,000,000	950,081,605	9,500,816,050	Capital increase from retained earnings of TWD249,778,020	

As of Dec. 31, 2021

Type of share	Outstanding shares	Remark		
Common shares	950,081,605	249,918,395	1,200,000,000	Bank is not a listed company

Information for comprehensive reporting: None

#### 4-1-2. Shareholder Structure

As of Dec. 31, 2021

Category	Government Agency	Financial Institution	Other Institution	Individual	Foreign Institution and Foreigner	Total
Number of Shareholders	2	1	407	63,737	52	64,199
Number of Shares	1,688	16,235	269,254,944	679,269,698	1,539,040	950,081,605
Percentage	-	-	28.34%	71.50%	0.16%	100%

# 4-1-3. Distribution of Shareholders' Equity

#### 4-1-3-1. Common Stock: par value of TWD10

As of Dec. 31, 2021

Tier	Number of Shareholders	Number of Shares	Percentage (%)
1 - 999	44,841	11,791,641	1.24%
1,000 - 5,000	11,049	22,633,147	2.38%
5,001 - 10,000	1,787	13,069,448	1.38%
10,001 - 15,000	649	7,969,151	0.82%
15,001 - 20,000	1,997	34,206,730	3.60%
20,001 - 30,000	1,448	34,968,367	3.68%
30,001 - 40,000	429	14,682,675	1.55%
40,001 - 50,000	257	11,669,293	1.23%
50,001 - 100,000	722	52,719,818	5.55%



Tier	Number of Shareholders	Number of Shares	Percentage (%)
100,001 - 200,000	551	77,313,298	8.14%
200,001 - 400,000	257	72,091,811	7.59%
400,001 - 600,000	87	41,894,617	4.41%
600,001 - 800,000	28	18,811,342	1.98%
800,001 - 1,000,000	21	18,664,495	1.96%
1,000,001 and above	76	517,595,772	54.47%
Total	64,199	950,081,605	100.00%

#### 4-1-3-2. Preferred Stock: None

# 4-1-4. List of Major Shareholders

As of Dec. 31, 2021

Name	Number of Shares	Percentage (%)
Song-Yie Liao	92,677,892	9.75%
Ho Chu Investment Co., Ltd.	91,910,176	9.67%
Chuan Chi Co., Ltd.	32,434,908	3.41%
Kuo-Chao Hsiao	21,383,805	2.25%
Yuhui Co., Ltd	19,809,751	2.09%
Chuan Cheng Hat Co., Ltd.	17,792,326	1.87%
Hooann Co., Ltd.	17,107,192	1.80%
Chun-Chieh Wang	13,346,054	1.40%
Yuan Ta Chung Machinery Co., Ltd.	13,195,114	1.39%
Nenghong Investment Holding Co., Ltd.	12,470,645	1.31%
Jun Heng Investment Co., Ltd.	12,435,935	1.31%

Note: Disclose the ratio of holding shares above 1%.



# 4-1-5. Market Value, Net Worth, Earnings, and Dividend per Share in Recent 2 Years

Unit: TWD

Item		Year	2020	2021	Up To Feb. 28, 2022
	Highest		N/A	N/A	N/A
Market Value	Lowest		N/A	N/A	N/A
valuo	Average		N/A	N/A	N/A
Not Month	Before Distribution		13.55	13.63	13.77
Net Worth	After Distribution		12.95	(Note 4)	(Note 2)
	Weighted Average Shares		950,081,605	950,081,605	950,081,605
Earnings	Faminas non Chara	Before Adjust	0.78	0.77	0.14
	Earnings per Share	After Adjust	0.73	(Note 4)	(Note 2)
	Cash Dividends		0.25	0.25	N/A
Dividend	Ota ala Dividana da	Retained Earning	0.41	0.27	N/A
(Note 1)	Stock Dividends	Capital Reverse	0	0	N/A
Dividends in Arrear		0	0	N/A	
ROI P/E Ratio		N/A	N/A	N/A	
Analysis	P/D Ratio		N/A	N/A	N/A
(Note 3)	Cash Dividend Yield		N/A	N/A	N/A

Note 1: Dividends of serial year present earnings assignment of previous year.

Note 2: Year 2022 hasn't ended.

Note 3: Not applied as the Bank is not a listed company.

Note 4: Year 2021 distribution is to be determined in accordance with the resolutions of shareholder meeting.





#### 4-1-6. Dividend Policy and Executive Status

In accordance with guidelines of the Bank's articles of incorporate, our dividend policy is carried out by the access of "assignable earning distribution. After appropriate legal reserves and provide a special earnings reserve, we distribute the full earnings to the shareholders.

According to article 34-1 of the Bank's articles of incorporate, earnings of fiscal year should pay taxes and offset prior year's losses and appropriate 30% as legal reverse in turns. but the accumulated legal reserve equals or exceeds a Bank's paid-in capital or the Bank is sound in both its finance and business operations and have set aside legal reserve in compliance with the Company Law, the restrictions stipulated in the preceding paragraph shall not apply.; If there is still surplus, the company shall either provide a legal reserve and a special earnings reserve from the surplus, or reverse existing special earnings reserves into the opening balance of undistributed earnings, and the distribution of profits was proposed by Board of Directors and decided to distribute dividends to shareholders in the shareholders' meeting.

Before the legal reserve is accumulated up to the total capital, the highest cash dividends are limited to not over 15%.

Dividend distributions include cash dividends but not less than 10%, and the rest of dividends are stock dividends. If cash dividends less than TWD0.1, they will not be distributed, except approval by the shareholder's meeting.

Resolution: Our bank has adopted a Proposal for Distribution of 2021: cash dividends TWD237,520,400 stock dividends TWD285,024,480. The distribution has not been approved by the Shareholders' Meeting.

# 4-1-7. The Effects of Stock Dividends Proposed by Shareholders' Meeting on the Operating Performance and Earnings Per Share

UNIT: Thousands of TWD

	2021 (Estimate)			
Beginning Paid-in capital (T	WD)		9,500,815	
0, 1, 10, 15, 11	Cash dividends per share			
Stock and Cash Dividends for Current	Stock dividends per share for capital incr	ement from retained earnings (Shares)	0.30 (Note 2)	
ioi ouriont	Stock dividends per share for capital incr	ement from capital surplus (Shares)	-	
	Operating profit			
	Change in operating profit compared with	n previous year		
	After-tax profit	N/A (Note 1)		
Changes in Performance	Change in after-tax profit compared with			
	Earnings per share (TWD)			
	Change in earnings per share compared			
	Average return on investment (Average a			
	If retained earnings for capital increment	Earnings per share (TWD)		
Conjectural Earnings per Share and Price/Earnings Ratio	all converted to cash dividends	Average annual return on increment		
	If no increment using conital cumulus	Earnings per share (TWD)		
	If no increment using capital surplus	Average annual return on increment		
	If no increment using capital surplus but	Earnings per share (TWD)		
	switch to cash dividends	Average annual return on increment		

Note 1: According to the amendment by the Securities and futures commission, Ministry of Finance on Feb. 1, 2000 under Doc. No.00371, a public company that publishes a financial forecast in accordance with these Regulations may publicly disclose it on the company website.

Note 2: The earning distribution for year 2021 has not been approved by the Shareholders' Meeting.



## 4-1-8. Employees' Bound and Directors' Remuneration:

#### 4-1-8-1.

Information Relating to Employees' Bonus and Directors' Remuneration in the Articles of Incorporation According to the amendment of article 34 of the Bank's Articles of Incorporation:

An amount of 6% of the profit shall be distributed as compensation to the employees and an amount not more than 2% (Maximum 2%) of the profit shall be distributed as compensation to the directors.

#### 4-1-8-2.

The difference, if any, between the amount estimated in the current-year and the amount approved by stockholders in the subsequent year shall be accounted for as a change in accounting estimate, and charged to profit or loss in the current year.

#### 4-1-8-3. Status of compensation distribution as approved by the Board of Directors

- The Bank has proposed a total of TWD59,051 thousand of employees' remuneration and TWD19,684 thousand of directors' remuneration to be distributed for 2020.
- The amount of any employee compensation distributed in stocks as a percentage of the sum of the current after-tax net income and total employee compensation: The Bank has not distributed any employee compensation in stocks.

#### 4-1-8-4. Earnings Distribution to Employees' Bonus and Directors' Remuneration for 2020

- Employees' Bouns:TWD55,739 thousand
- Directors' Remuneration: TWD18,580 thousand
- The above-mentioned actual distribution of employees' bonus and directors' remuneration was in line with the recommended resolution of the Board of Directors.

## 4-1-9. Repurchase of Treasury Stock

There was no repurchase of treasury stock.



# 4-2. Issuance of Bank Debentures

Type of Bank Debt	1st subordinate financial debts in 2016	1st non-cumulative perpetual subordinated financial debts in 2018	2nd subordinate financial debts in 2018
Date Approved by Central Competent Authority, Document No.	Financial Supervisory Commission Executive Yuan, R.O.C. September 5, 2016 Document No.10500214440	Financial Supervisory Commission Executive Yuan, R.O.C. March 5, 2018 Document No.10702043550	Financial Supervisory Commission Executive Yuan, R.O.C. August 31, 2018 Document No.10702165540
Date of Issue	November 16, 2016	Jun 21, 2018	December 12, 2018
Denomination	500 thousand	10 million	10 million
Issue and transaction Place	Taiwan, R.O.C.	Taiwan, R.O.C.	Taiwan, R.O.C.
Currency	New Taiwan Dollar	New Taiwan Dollar	New Taiwan Dollar
Issue Price	Face value	Face value	Face value
Total Amount	1.8 billion	0.6 billion	0.6 billion
Interest Rate	Fixed rate 2.1%	Floating rate: Adjustable rate for consumer loans by season +3.06%	Fixed rate 1.95%
Term	7 years, matured on November 16, 2023	Perpetual	7 years, matured on December 12, 2025
Priority of Payment	Takes precedence over bank shareholders for distribution of surplus assets and is subordinate to the deposit client and all other creditors of the Bank.	Takes precedence over bank shareholders for distribution of surplus assets and is subordinate to tier 2 Capital holders, the deposit client and all other creditors of the Bank.	Takes precedence over bank shareholders for distribution of surplus assets and is subordinate to the deposit client and all other creditors of the Bank.
Guaranteeing Institution	None	None	None
Trustee	None	None	None
Underwriter	None	None	None
Certifying Lawyers	Wen-Cheng Chiang	Wen-Cheng Chiang	Wen-Cheng Chiang
Certifying CPA	Shi-Hua Guo	Shi-Hua Guo	Shi-Hua Guo
Certifying Financial Institution	None	None	None
Method of Redemption	Principal paid upon maturity	perpetual	Principal paid upon maturity
Unredeemed Balance	1.8 billion	0.6 billion	0.6 billion
Preceding Year's Paid-in capital	5,998,771,420 (2015)	7,625,523,040 (2017)	7,625,523,040 (2017)
Preceding Year's Post-Audit Net Value	7,916,736,553 (2015)	9,337,842,218 (2017)	9,337,842,218 (2017)
Performance Status	Normal	Normal	Normal
Sellback or Early Redemption conditions	None	30 days before announcement to comply with rules of competent authority it can be redeemed (including interest payable) after 5 years of the issuance	None



Type of Bank Debt	1st subordinate financial debts in 2016	1st non-cumulative perpetual subordinated financial debts in 2018	2nd subordinate financial debts in 2018
Rollover and Exchange Conditions	None	None	None
Restrictive Conditions	Subordinated	Subordinated	Subordinated
Capital Utilization plan	Raise the Bank's owner's capital and BIS ratio	Raise the Bank's owner's capital and BIS ratio	Raise the Bank's owner's capital and BIS ratio
Amount of Registered Issuance Plus Outstanding Balance Already Issued as Ratio of Net Final Value of Issuance in Preceding Year.	22.74%	25.70%	32.13%
Whether or not recorded as qualified capital and type	Yes, Tier 2 Capital	Yes, Tier 1 Capital	Yes, Tier 2 Capital
Name of Rating Institution, Date of Rating, and Rating Given	Sales targets exclude non-professional investors. According to Regulations Governing Issuance of Bank Debentures by Banks Article 6 Item 2, Debt Rating is not required. At that time, COTA Bank Rating Data: Long-term : twBBB+, Short-term :twA- 2, Outlook: Stable (Taiwan Ratings Corp. January 15, 2016)	Sales targets exclude non- professional investors. According to Regulations Governing Issuance of Bank Debentures by Banks Article 6 Item 2, Debt Rating is not required. At that time, COTA Bank Rating Data: Long-term : twBBB+, Short-term :twA-2, Outlook: Stable (Taiwan Ratings Corp. December 26, 2017)	Sales targets exclude non-professional investors. According to Regulations Governing Issuance of Bank Debentures by Banks Article 6 Item 2, Debt Rating is not required. At that time, COTA Bank Rating Data: Long-term : twBBB+, Short-term :twA- 2, Outlook: Stable (Taiwan Ratings Corp. December 26, 2017)

- 4-3. Preferred Stock: None
- 4-4. Issuance of Depositary Receipt: None
- 4-5. Employee Stock Option Plan: None
- 4-6. Status of Employee Restricted Stock: None
- 4-7. Merging or Acquisition of Other Financial Institutions: As of press time, none.





# 5-1. Business Report

#### 5-1-1.Business Results

#### 5-1-1. Deposits

Unit: TWD thousand

Year	31 Dec 2	2021	31 Dec 2	2020	Increase	Increase
Items	Amount	%	Amount	%	(Decrease) Amount	(Decrease) %
Checking Deposits	3,148,727	1.87%	2,506,624	1.55%	642,103	25.62
Demand Deposits	25,940,854	15.44%	24,143,153	14.88%	1,797,701	7.45
Foreign currency Demand Deposits	2,590,191	1.54%	2,106,449	1.30%	483,742	22.96
Demand Savings Deposits	46,973,655	27.97%	44,467,178	27.41%	2,506,477	5.64
Employees Demand Savings Deposits	1,026,168	0.61%	886,962	0.55%	139,206	15.69
Time Deposits	24,949,877	14.85%	25,541,396	15.74%	(591,519)	(2.32)
Foreign currency Time Deposits	1,051,790	0.63%	1,247,268	0.77%	(195,478)	(15.67)
Negotiable Certificates of Deposit	2,771,000	1.65%	4,452,000	2.74%	(1,681,000)	(37.76)
Time Savings Deposits	59,508,112	35.43%	56,878,976	35.06%	2,629,136	4.62
Remittances	3,653	0%	9,971	0.01%	(6,318)	(63.36)
Total	167,964,027	100.00%	162,239,977	100.00%	5,724,050	3.53

#### 5-1-1-2 Loans

Unit: TWD thousand

Year	31 Dec 2021		31 Dec 2020		Increase	Increase
Items	Amount	%	Amount	%	(Decrease) Amount	(Decrease) %
Export Bills	0	0%	0	0%	0	0
Overdraft	0	0%	0	0%	0	0
Short-term Loan	3,545,825	2.89%	1,933,092	1.59%	1,612,733	83.43
Guarantee Overdraft	6,224	0.01%	14,856	0.01%	(8,632)	(58.10)
Short-term Secured Lending	17,168,036	14.00%	8,893,267	7.32%	8,274,769	93.05
Medium-term Loan	13,192,955	10.76%	14,106,321	11.62%	(913,366)	(6.47)
Medium-term Secured Lending	56,120,968	45.77%	63,991,474	52.71%	(7,870,506)	(12.30)
Long-term Loan	1,878,493	1.53%	1,628,711	1.34%	249,782	15.34
Long-term Secured Lending	30,525,544	24.89%	30,669,200	25.26%	(143,656)	(0.47)
Collection	181,795	0.15%	177,386	0.15%	4,409	2.49
Total	122,619,840	100.00%	121,414,307	100.00%	1,205,533	0.99

## 5-1-1-3 Foreign Exchange Business (OBU included)

Unit: USD thousand

Year	2021 Amount	2020 Amount	Increase (Decrease) Amount	Increase (Decrease) %
Foreign Currency Deposit	131,527	117,641	13,886	11.80
Foreign Currency Loan	30,513	25,285	5,228	20.68
Import and Export Business	11,017	4,259	6,758	158.68
Exchange Business	286,145	232,188	53,957	23.24

Note: Foreign exchange deposits and loans are the year-end balances; Import, export and remittance business are annual commitments



### 5-1-1-4 Trust Business

Unit: TWD thousand

Year	31 Dec 2021 Amount	31 Dec 2020 Amount	Increase (Decrease) Amount	Increase (Decrease) %
Non-Discretionary Money Trust Investment in Domestic and Foreign Securities	3,670,129	3,807,358	(137,229)	(3.60)
Other Trust of Money	866,449	899,599	(33,150)	(3.68)
Trust of Money (Total)	4,536,578	4,706,957	(170,379)	(3.62)
Trust of Real Estate	671,390	739,999	(68,609)	(9.27)
Trust Property under Trustees (Total)	5,207,968	5,446,956	(238,988)	(4.39)
Other Affiliated Business	0	0	0	0
Certified Business	0	0	0	0

### 5-1-1-5 Wealth Management Business

Unit: TWD thousand

Year	2021 Amount	2020 Amount	Increase (Decrease) Amount	Increase (Decrease) %
Overseas Corporate Bond Income	114	-	114	100
Fund Fee Income	15,147	12,738	2,409	18.91
Insurance Fee Income	129,824	123,813	6,011	4.85
Total	145,085	136,551	8,534	6.25

### 5-1-1-6 Credit Card Business

Unit: TWD thousand/ number of cards

Year	2021 Amount	2020 Amount	Increase (Decrease) Amount	Increase (Decrease) %
Cumulative Total Number of Cards Issued	103,691	100,978	2,173	2.69
Credit Card Circulation	16,241	15,006	1,235	8.23
Amount of Consumption	1,159,834	1,206,644	(46,810)	(3.88)
Revolving Credit Balance	16,090	19,216	(3,126)	(16.27)

### 5-1-1-7 Investment Bond and Bills Business

Unit: TWD thousand

Year	31 Dec 2021 Amount	31 Dec 2020 Amount	Increase (Decrease) Amount	Increase (Decrease) %
Government Bond	986,907	999,274	(7,367)	(0.74)
Financial Bonds and Corporate Bonds	13,667,767	11,246,197	2,421,570	21.53
Convertible Bond	685,800	953,700	(267,900)	(28.09)
Reverse Repurchase Agreement	10,480,858	11,830,509	(1,349,651)	(11.41)
CBC Certificates of Deposits (include NCD)	16,610,000	15,380,000	1,230,000	8.00
Short-term Transactions Instruments	4,610,541	2,859,017	1,751,524	61.26



### 5-1-1-8 The Proportion and Change of Net Income of Operating Business

Unit: TWD thousand

	20	21	202	20
Items	Amount	Ratio of Net Income (%)	Amount	Ratio of Net Income (%)
INTN ( Interest Income (Net) )	2,534,465	88.98	2,459,425	90.46
FEE (Service Fee Revenue & Commission (Net))	238,377	8.37	225,708	8.30
FIAL (Gains or Losses on Financial Assets (Liabilities) at Fair Value through Profit or Loss)	30,570	1.07	33,197	1.22
FVTOCI (Realized Gains or Loss from Sale of Fair Value through Other Comprehensive Income Financial Assets)	23,838	0.84	5,678	0.21
Realized Gains or Loss from Amortized Cost Financial Assets	1,959	0.07	-	-
XGL (Foreign Exchange Gain)	(1,005)	(0.04)	(26,722)	(0.98)
Profit on Reversal of Impairment Assets Loss	1,746	0.06	323	0.01
OREV (Other Revenue Except for Interest Income)	18,499	0.65	21,158	0.78
NREV (Net Revenue)	2,848,449	100.00	2,718,767	100.00

### 5-1-2. Business Plans for year 2022

### 5-1-2-1. Operation Plans

- To cooperate with the competent authority to promote the development of financial technology and regulatory amendment, keep develop and improve the electronic access service to expand the digitalization of various business and provide convenient and diversified financial services.
- Concerning to simplify the operation procedure and internal control, review and improve business regulations any time to optimizing adjustment, promote service quality and work efficiency.
- Planning to introduce ISO 22301 operation system and implement the maturity assessment of information security governance (ISG)
- To develop and build related software and hardware system with the implementation of Computer Processed Personal Data Protection Law.
- Calculate the exposure of risk assets by LTV method according to the Basel III and provide required program and information for calculation
- To carry out legal compliance positively in the business management and plant deeply in the enterprise culture to be the important cornerstone for continuous operation.
- Full investment in better profitability and safety financial commodities and strengthen management of margin funds with interest income and capital gains to improve financial operation performance.
- Strengthening risk management to implementation reasonable pricing and uphold the principles of credit 5P in order to maintain high quality of the loan assets and increase capital efficiency.
- In response to the implementation of Basel III, we strengthen the capital structure, the equity basis of common stock and the risk-taking ability.
- To integrate information of tax declaration and enforce the effectiveness and correctness by electronic implementation
- To promote and handle all related policies and orders for financial & tax.
- · Continuously simplifies accounting operations and streamlining manpower and time.

- · Adjusting the internal transfer and pricing mechanism to improve efficiency and effectiveness of business and management.
- To consider prospects of regional development, timely adjust the layout of operating base and deepen effectiveness of all channels. Explore and evaluate the feasibility to introduce micro-service architecture.
- The Financial Supervisory Commission (FSC) launches the "Company Governance 3.0 Sustainable Development Blueprint" to implement bank governance, enhance sustainable development of enterprise and create sound ESG as well.
- Keeping expand saving deposits, consumer banking, corporate loans, wealth management, trusts, foreign exchange, international banking, and e-banking. To adjust structure, enlarging economy of scale and enhancing operating efficiency to reduce costs and increase profits.
- In order to fulfill the development of digital banks, we use the electronic processes to develop potential online-banking customers, select excellent target customer, and provide exclusive offers and services to expand business.
- To develop a complete E-LOAN system
- · We implement budget enforcement to make resources more efficient.
- Enhance staff training and education to promote professional functions for the development of financial technology.

### 5-1-2-2. Lending Business

- Strictly carry out SOP of credit and loan business, strengthen detailed evaluation of credit facility, review and follow-up outstanding
  cases after credit release and keep track of the performance of customer management and financial control to avoid or reduce
  losses and maintain credit assets.
- Making good use of internal credit rating system to adjust factors and weights moderately after collecting sufficient quantitative data and summarize reasons for timing and overdue of default by using credit default database.
- To prevent economic reversal and housing market bubble crisis, amortization loan is the principle of house mortgage business. The Bank should focus on Loan 5P rule to avoid giving grace period to reduce credit risk and treat collaterals to be second line of defense.
- In order to enhance competitiveness of bank business and effectively control the quality of real estate, we refer to the real estate appraisal information platform of Joint Credit Information Center (JCIC), internal database and other relevant information platforms built by government to make segmentation by differentiated region and degree of regional risk for more transparent and rational of the appraisal
- Monitoring credit limit to enhance risk management and improve asset quality, focus on supervisory control and management of various risks and strengthen Capital Adequacy Ratio of the Bank
- Regularly review pricing strategy of lending interest rate, Loan-to-Value (LTV) and concentration for land financing, construction
  financing and housing loans of the Bank to match enhanced financial supervision measures adopted by the competent authority on
  the real estate loan risk control.
- To simplify operating process and increase work efficiency to drive all branches to expand lending business.
- Based on innovative consumer financial products in the market, the Bank takes low risk and advantageous competitiveness as the
  main goal to develop diversified and customized projects to increase added value of products and expand product services and
  personal financial loan scale.
- To make use of identity verification online application from 2021 for old credit accounts and also suitable for new clients to apply APP and online applications, it can accelerate the operation process and increase volume of case.
- Enhance the pre-existing risk control capabilities of the entire product to improve asset quality and implement post-event management. Regularly review the operating conditions and asset quality of the consumer finance credit business, and adjust the pricing and credit policies of the products at any time, and strengthen the management structure of the product line to respond product performance.
- Continuously strengthen the on-the-job training courses for business personnel, aiming at compliance, product positioning, marketing direction, development skills, service etiquette, and supplemented by the four purposes of integrity, innovation, cordiality, and service to improve the overall business team's production capacity.



- To improve quality of credit personnel and implement "customer segmentation" strategy, expand the lending scale of low-risk customers and strictly control high-risk customers as well, strengthen risk pre-warning system and establish rigorous management operations.
- Making the back office standardized, automatic and digitalized to save operational cost and shorten operating time so that making
  the lending procedure more competitive and efficient to achieve the goal of economies of scale.
- Strengthen the understanding and recognition of the bank's consumer financial products for the wealth management investment group at the top of the pyramid.
- To increase income of the Bank, we accelerate credit processing by electronic process and strengthen risk control to create personal financial business based on principle for both quality and quantity. Deeply cultivate all old clients and look for new potential online banking customers, we cooperate with digital bank 3.0 to develop appliances to be computerized and use the convenience of Internet to promote business volume.
- In response to operations development and e-commerce, the Bank links deposit account for payment service through the electronic payment inter-institutional sharing platform of Financial Information Service Co., Ltd (FISC) to expand scope of service.
- Continue to promote and participate in Taiwan Pay to bring mobile online banking services closer to customers' daily consumption needs, and gradually accumulate more digital customer groups.
- The Bank will continue on-job education and training for staff to improve the quality of bank service and strengthen perception and familiarity of digital financial business.
- Continue to strengthen network banking process of internet and mobile online banking to improve satisfaction and use of digital platform services and make services and products that are more convenient and close to customer needs.
- To establish cross-border debit service by QR Code from internet banking and provide customers with more payment methods when traveling abroad or business trip.
- To plan and construct bank credit management system, integrate customer and both internal and external relevant credit information to improve efficiency of lending business operations by connecting data automatically.
- Continuously develop diversified digital services and products, use IT optimized operation processes to facilitate the entry for customers and reduce operating costs.
- Following government policies, continuously promoting SME loans to satisfy customers' needs, enlarging customers' base and economic scale, and enhancing market share of the corporate financing.
- Credit department in head office regularly collects industry profile analysis reports for relevant personnel in order to realize the market trends of various industries.
- Cooperating with the government's policies on economy growth and industries upgrading, providing the whole programs on corporate loans and satisfying the customers funding needs in each level.
- To prioritize customer production and marketing and create new resources with expansion of upstream and downstream.
- Ensuring claims, increasing secure percentage and reducing percentage of credit loans. If the loan met the requirement of the "Small and Medium Enterprise Credit Guarantee Fund", it should apply the Fund as a guarantor for reducing capital charge.
- Registered as sole proprietorship, partnership or company organization according to law of SME are as the target to expand
  business portfolio according to their business status, credit quality, lending purpose and repayment plan, and also to enhance debt
  strengthens through SMEG and government-related policies. To provide derivative funds for enterprises to purchase machines and
  equipment and assist in their growth.

### 5-1-2-3. International Banking & Foreign Exchange Business

- Accelerate the digitalization of the Bank, we increase foreign currency digital accounts to provide customers with multiple choices
- In response to environmental protection and control delivery cost, we will coordinate with IT department to inspect the existing operation process with archives backup to replace paper printing and will no longer send papers to IBD but keep in branches after amending the articles of association.



- To follow with the things to be aware of Anti-Money Laundering and countering terrorist finance, the Bank Integrates the identification and evaluation of national risk, and controls process over the real-time system and strengthen blacklist control and inspection.
- We cooperate with the IT department to plan and develop the foreign exchange function of the new system for loan/credit line, so that the designated foreign exchange unit will use the integrated interface to operate the foreign exchange system.
- · Cooperating with enterprise reorganization, we will fully expand the growth rate of foreign exchange business to reach the budget.
- We continue to enforce the professional knowledge and training of foreign exchange in order to enhance ability to expand foreign exchange business.

### 5-1-2-4. Wealth Management

- Expansion of financial management teams, promote professional consultation and local service by high -asset service teams and strengthen marketing capabilities of wealth management commissioners. In the premise of protecting customer rights and implementation of laws to provide comprehensive financial management services.
- Continue to pay attention of global markets, combine overall economic reports of major research institutions and asset management
  companies and refer to market factors such as policy, chips and technical aspects to make direction to provide variety suggestions
  of asset allocation. To realize fitness of KYP of commodity and KYC of customer, establish suitable investment portfolio that meets
  remuneration and risk for customer's medium and long-term target and satisfies asset allocation for different stage of customers.
- Introducing wealth management products and focus on mainstreams, steadily expand high-asset customers to provide diversified financial services and create maximum value.
- To provide individualized real time financial information, continue to deepen customers with innovation and professionalism and arrange customized training and talks for issues such as taxation, current affairs and investment to promote marketing and increase output value.
- In sake of COVID-19 affection of all activities in Taiwan, science and technology have been developed rapidly in recent years which
  caused the trend of stay-at-home economy. Online financial management has transformed to the main way for investment, we
  develop a friendly environment to young petty bourgeoisie to invest.
- Continue to cultivate local clients for extending down to second even third generation of them to create secondary marketing business opportunities. Go to popular issues timely in accordance with market trends, organize activities such as business succession, children's wealth management camps and VIP feedback to deepen customer interaction and keep loyalty
- We strengthen the mechanism of risk management, cooperate with policies for sales process and assignments, continue to examine whether it meets the norms with regulation compliance and protect customer rights.
- In order to solve the problem of aging population and lower birth rate, the Bank continues to promote the trust business actively for elderly and physical and mental disabilities in response to the comprehensive trust plan "Trust 2.0" of competent authority. We wish the concept of Elder Care Trust is widely passed and respond to people who can get well financial services equally.
- · Looking forward to cooperating with social welfare organizations and nursing institutions to raise the breadth of trust services
- To hold the relating lectures in campus of Elder Care Trust, teach students relevant knowledge and provide intern opportunities for industry-academy cooperation. Students can learn through a combination of practice and make trust education foundation.
- To interact with family members of senior citizens or physical and mental disabilities, conduct trust instructions and match their needs to provide more comprehensive trust services.
- To establish trust business personnel and encourage staff to obtain Eldercare Financial Planning Consultant and improve their professional skills to meet the needs of people from all sectors.
- To promote real estate trust business, strengthen the credibility of bank and enhance the profitability to create a win-win situation.
- Combined with trust and FinTech to meet consumer needs through APIs.

### 5-1-2-5. Asset & Liability Management, Risk Management and Funding

• For the implementation of Basel III and the needs of future business development, the Bank will appropriately carry out long-term capital planning to strengthen the foundation of common equity, make the lowest capital requirements meet the international standards, and strengthen risk tolerance.



- We review the various costs and hope that the lowest cost can be used to maximize the benefits.
- We effectively use various fixed assets to improve asset efficiency.
- For on-balance sheet and off-balance sheet projects, a perfect risk management system has been established and implemented to make the use of funds more effective and in line with the principles of safety, liquidity and profitability.
- The Bank promotes the loan and investment business not only follows the Bank Act, related regulations, and the Bank's internal
  rules to diversify the risks and to obtain effective usage on funds but also comply the highest limit provisions by industry, corporate
  groups, and country categories to avoid risk losses.
- Strictly monitoring the limits of the market risk in order to balancing returns against risks, optimizing asset allocation, and maintaining the safety and profitability of the capital.
- We monitor various credit limit management, give full play to risk management functions, improve risky asset structure, and strengthen the bank's capital adequacy ratio.
- We continue to bid the central bank's NCD, and use the expectation of future interest rate trends to adjust the capital allocation of long and short term to create the best returns.
- To expand the breadth of counterparties to improve the efficiency of capital movement.
- To improve the yield of the overall current position, increase the source of stable profit, reduce the uncertainty of financial operation results, strictly control the stop loss and exposure positions, and strengthen risk control.

### 5-1-2-6. General Administration and Human Resources Management

- Controlling the manpower demand and condition, establishing the processes of the employee recruitment, deployment, layoff, and dismissal to ensure the Bank has talent and appropriate staff within a specified period.
- Through the personal performance management and development system plan (PDP), employees can accelerate the improvement of employees' know-how and performance, successfully implement the company's operating strategy, and make a win-win situation.
- Through the financial incentives to encourage employees to increase staff's centripetal force and morale, reduce the dissatisfaction with the work and give employees a safe working environment.
- Place appropriate staff at the right time in the appropriate position, so that it can be efficient and effective to assist the Bank to achieve the overall goal.
- Implementing the counseling operation on staff with poor performance to adjust their attitude on job through the Personal Performance Improvement Plan (PIP). If the Bank makes sure they are not suitable, they will be eliminated that will fully effective usage on human resources and to improve the bank's performance.
- The operation preparation, environment configuration and repair plan of new branches and departments shall consider the cost of operation and repair, in order to meet the interests of the company and ensure the occupational safety of employees.
- Continue to promote the electronization of administrative business, and provide access to official documents and business regulations on the company's intranet, in order to improve efficiency and accuracy, and has been paperless as the goal.

### 5-1-2-7. Credit Card Business

- The online credit card application service for new customers has been added. When non-bank customers apply for a credit card
  from our bank, they can enjoy no need to fill in written information and postage. It can be completed quickly and reduce paper
  printing and data filing as well.
- Internet Banking and Mobile Banking APP have added the service of automatic debit/termination of credit card account for online application of current account of the Bank, providing cardholders with no need to go out, no need to fill in written information, 24-hour automatic deduction and transaction service, and reduce paper printing and resource waste to improve service efficiency.
- We encourage business specialists to handle consumer loan business, in conjunction with the marketing of our credit cards. In order to provide business specialists with instant information such as credit card application progress, supplementary documents and approval messages after promoting credit cards, and we will develop or optimize relevant information workflows.

- We expand online banking and mobile online banking app services, which add consumer content broadcast, quota management, card management, discount inquiry, card binding and other service functions.
- We promote the "e-bill" and "mobile bill" services. Through the activity of the new account first credit full amount, the clients need to apply for a mobile bill or an e-bill successfully and send it then stop sending paper that they can receive suitcases or thermos cups as a gift. These services not only reduce the postage costs and collection charges of convenience stores to respond to the environmental protection policies for energy-saving and carbon-reduction, but also reduce paper consumption and tree felling.
- Aiming at excellent cardholders with a higher annual consumption amount, we plan to provide services of premium gifts. Through preferential services, we will close the relationship with high-quality customers, let them continue to establish close business relationships with our bank, and enhance card loyalty.

### 5-1-2-8. Insurance Agency Business

- Facing the coming of an ultra-aging society, the medical care, long-term care, elderly care, annuity insurance and asset allocation are favored. Our bank will provide customers with more diversified insurance products to choose from.
- For diversifying the risk of fluctuations in the exchange rate of a single currency, customers' financial planning is considered to be allocated in multiple currencies. Our Bank continues to introduce foreign currency insurance products such as USD, AUD, and RMB to provide customers with diversified choices.
- We introduce the services of the Insurance auxiliary sales team to provide more diversified support for the financial consultant so as to facilitate the development of the business.
- In order to implement the purpose of developing a sustainable environment and participating in social public welfare, our bank
  insists on providing the core value of altruism and holds various seminars for insurance customers to improve customer satisfaction
  and actively participate in insurance public welfare activities.
- The authority has become more and more rigorous in the supervision of various insurance products and business promotion, which even affects the promotion of business. Our bank actively implements recruitment regulations and insurance salesperson management, and supports education and training programs to implement high-efficiency marketing strategies.

### 5-1-3. Market Analysis

### 5-1-3-1 Business Operation Area of the Bank

The Bank primarily focuses on domestic market. Up to Dec. 31, 2021, the Bank owns 30 branches and 1 Offshore Banking Unit which spread over Taipei, New Taipei City, Taoyuan City, Hsinchu City, Taichung City, Changhua County, Changhua City, Tainan City and Kaohsiung City. The Bank will continue to expand the business location in order to establish the full financial service network.

### 5-1-3-2 The Condition of Market Supply and Demand and Growth Potential in the Future

The competent authorities have been actively engaged in promotion of financial technology development in recent years, including promoting financial industry to actively cultivate FinTech personnel, expanding use and innovation of mobile payment, encouraging banks to cooperate with P2P online lending platforms, promoting sound development of crowd funding platforms, and encouraging insurers to develop FinTech's innovative products for big data applications, construct fund online sales platform and smart financial services, create digital account transfer operation environment, research on Distributed Ledger Technology (DLT), establish a financial information sharing and analysis center, and build identity reliability information center. React the rapid changes in financial environment, the Bank will continue to promote mobile and digital financial services, cooperate with different regulations, information development and opening of financial policies to develop diversified financial products and innovative services, build a more complete financial service network, in order to grasp the opportunity of development, effectively enhance the bank's profit and expand the scale of operations



### 5-1-3-3 Advantages in Competition and Prospects of Advantages, Disadvantages and Countermeasures

### 5-1-3-3-1 Advantages

- A. Steady operation for a century, the Bank has stable financial condition and goodwill.
- B. The future operating development of the Bank will be more stable after the continuous improvement on the structure of deposits and loans and asset quality.
- C. The Bank size small and with good elasticity can make decisions closer to the market and with high degree of resilience.
- D. The Bank will continuously develop Wealth Management and Trust business to increase fee income and diversify profit resources.

### 5-1-3-3-2 Disadvantages

- A. Financial institution products are homogeneous and high competitive in the short term does not eliminate and difficult to improve banking profits.
- B. Financial globalization and domestic banks face in highly "large-scale" competition that compress small and medium banks financial services.
- C. The Bank runs smaller scale of deposit and loan business, branches distributed mostly in central region of Taiwan is not conducive to business development.
- D. With fewer resources to invest in IT equipment for small and medium sized banks to keep up with "Bank 3.0"—a digital environment policy.

### 5-1-3-3 Countermeasures

- A. To optimize bank digital financial services environment, choose suitable digital development strategies to enhance customer convenience and break through the limits of entities branch distribution. Furthermore, actively enhance the financial digital professional capabilities of employees to cope with the development of future technology.
- B. With "strengthening capital and stabilizing profits "as a perpetual business strategy, improve asset quality, reduce the cost of capital, and sound financial structure to keep profitable growth.
- C. Keep adjusting for branch positions in order to establish a more complete financial services business.
- D. Increasing fee income on Wealth Management and actively expanding SME lending.

### 5-1-4. Financial Products Research and Development Overview

### 5-1-4-1. The Situation of Major Financial Products and New-established Units

The size of the Bank's major financial instruments in recent two years: The main financial products are TWD and foreign currency deposits, consumer loans, corporate loans, import and export of foreign currency remittance and exchange, financial advisor and trust products and credit cards. The scale of the business is detailed in the part 5 Business Operation.

Creation of new or changed business units: Taoyuan Qingpu Branch and Taichung Wuri Branch will be added.

### 5-1-4-2. Expenditure and result of Financial Products Research and Development in Recent 2 years

### 5-1-4-2-1. Expenditure of Financial Products Research and Development in Recent 2 years:

Year 2020: TWD5,980 thousand; Year 2021: TWD3,559 thousand

### 5-1-4-2-2. The Result of Major Financial Products Research and Development in Recent 2 years as the follow:

Open a New Taiwan Dollar "Digital Deposit Account" service to improve the convenience of account opening for customers.



- Completed year 2020 joint declaration and due diligence criteria CRS and FATCA reportable matters.
- Mobile phone number transfer supports the mechanism of binding multiple financial accounts.
- Develop programs related to the Foreign Bond System of Dimerco Data System Corportion.
- Build the online Identity verification system for consumer banking.
- Build a new personnel PDP management system.
- To upgrade prevention and control of anti-money laundering, counter terrorist financing related and blacklist check database systems.
- The mobile APP has been added the function to set up automatic bill payment for fees.
- Mobile banking has been added the SMS notification service when Taiwan Pay consumption deduction under scanned mode is more than 5.000.
- The Bank launched foreign bonds to add customers' portfolio selections and create a new source of income for the Bank.
- Cooperate with authorities to complete the evaluation of information security and ATM offensive and defensive drills.
- Use Microsoft's AD system to control computer permissions to observe to Personal Information Protection Law.
- Mobile internet banking added "Online Credit Application" and "One-Point Shortcut" services.
- The credit card EMV 3DSECURE service was launched to enhance the security of credit online transactions.
- Personal internet banking added English and update version.
- Develop the function of making chip ATM cards in branches.
- The conference system has been added the function of handwritten annotation for PDF.
- Cooperate with the organization to optimize and modify the relevant programs of credit, trust, and gold passbook systems.
- We have established the system environment for working from home due to the epidemic.

### 5-1-4-2-3. Research and Development Project in the Future:

- To strengthen working capitals and enhance sound financial structure in order to develop business
- To start internet online business successively in response to Bank 3.0
- · Aggressive to create new trust products to enhance bank's competitive about the trust business
- Aggressive to develop digital financial services and streamline operational procedures to reduce costs and improve the Bank's client base to attract younger clientele.
- To reinforce electronic financial services by keeping R&D on website and internet banking business in order to provide better internet transaction platform to match varied demands
- To keep develop cross-board of cash flow service platform in order to get the latest financial market context and trends all the time.
- Establish standard and simplify operating processes and enhance of IT system integrator in order to improve operational efficiency and customer satisfaction.
- In accordance with the timing of process by authorities, the Bank develops plans of money laundry \( \) information risk assessment and risk control.
- To construct sound risk management organizations and mechanisms to assess and monitor the efficiency of credit risk, market risk, operational risk and liquidity risk enhancing performance and asset quality.
- Studying to establish a database to analyze customer contacts in order to provide new financial products that better meet customer needs based on customer trading habits

### 5-1-5. Long/Short Term Business Development Plan

### 5-1-5-1. For our Short Term Business Development Plan, details please refer to our profile of Business Plans for Year 2021

### 5-1-5-2. Long Term Business Development Plan



- Create an innovative financial environment and strengthen the use of LINE@ and FB messaging from Wealth Management and identify customer preferences to reach more users, and use behavior analysis to narrow the distance with customers.
- Continued on the official website, E-banking and mobile banking APP for innovation and research and develop on network payment platform to match customer needs.
- Continuing promotion of the gold passbook business and researching the benefits of setting up foreign currency gold passbook business and the more diversified way ex. regular fixed amount deductions in order to Increase revenue and provide options that better meet customer needs.
- Strengthen asset quality, reduce capital costs to improve financial structure and stabilize profit growth.
- · Adjust profit structure and widen deposit spreads to improve profitability.

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- Actively enhance the digital professional ability of employees in finance to cope with the development of future technology.
- Aggressive to develop digital financial services and streamline operational procedures to reduce costs and improve the Bank's client base to attract younger clientele.
- Strengthen cooperation with excellent fund companies to provide customers with the target of asset selection and configuration to enhance customer trust in the Bank.
- Continue to promote the IC ATM card cross-border withdrawal.
- Continually focus on development of new financial products and track the following conditions in inter-banks and customers maintenance. According to customer needs to consider the feasibility and the risk of new financial products to increase business profit.
- To set up customer database and analysis on customer transactions behavior to provide more in line with customer demand of new financial products.

### 5-2. Human Capital

### Information of Educational Background for Employees in Recent 2 Years

Item	Year	2021	2020		Up to Feb. 28, 2021	
Number of Em	ployee	1,135	1,104		1,165	
Average Age		42.11		42.42	41.73	
Average Senio	prity	15.59		16.03	15.26	
PhD		2		2	2	
Structure of Education	Master	89		81	89	
	Junior college	868		846	871	
	High school	174		170	201	
	Below high school	2	5		2	
	Certificated Proficiency 1	ests of Employees		Total (Up to Feb. 28, 2021)		
Basic Proficier	ncy Test for Bank Lending Pers	sonnel		553		
Advanced Pro	ficiency Test for Bank Lending	Personnel		44		
Proficiency Tes	st for Bank Collateral Appraisa	l Personnel		46		
Basic Proficier	ncy Test for International Banki	ing Personnel		426		
Proficiency Test for Foreign Exchange Trading Personnel			43			
Proficiency Tes	Proficiency Test for Financial Planning Personnel			336		

Certificated Proficiency Tests of Employees	Total (Up to Feb. 28, 2021)
Test for Small-Medium Business Financial Staff	171
Proficiency Test for Trust Operations Personnel	742
Proficiency Test for Obligation & Debt Collection Personnel	213
Proficiency Test for Bank Internal Control and Audit Personnel	746
Proficiency Test for Financial Risk Management Personnel	3
Securities Investment Analysts	6
Senior Securities Specialist	223
Securities Specialist	171
Future Specialist	187
Securities Investment Trust & Consulting Professionals	212
Qualified Test for Bill Finance Specialist	106
Proficiency Test for Bond Specialist	22
Proficiency Test for Stock Affair Specialist	16
Basic Ability Test for Asset Securitization	5
Personal Insurance Representative	767
Test for Life Insurance Representative (Foreign Currency Base) – Non Investing Insurance Products	534
Investment-Orientated Insurance Representative	459
Property Insurance Representative	693
Certified Anti-Money Laundering Specialist (CAMS)	3
Financial Risk Management (FRM)	1
Land Registry Agent	2
Property Insurance Agent	8
Personal Insurance Agent	7
Property Insurance Broker	3
Personal Insurance Broker	4
Certified Financial Planner (CFP)	1
Certification Test for Eldercare Financial Planning consultant	3
General English Placement Test – High-Intermediate Level	1
General English Placement Test – Intermediate Level	3
General English Placement Test – Elementary Level	28
TOEIC score above 880	1
TOEIC score 750-880	7
TOEIC score 550-750	22
TOEIC score 350-550	18



### 5-3. Responsibility and Ethical Code

The Bank all along been upholding "what is taken from society, used for the community" to fulfill social responsibility. For many years the Bank also sponsored charity activities of Eden Social Welfare Foundation, Ganlin Social Welfare Charity Foundation, Taichung Food Bank. The Bank set up "COTA Culture and Education Foundation" in Aug. 1999 to develop the public welfare like as lifelong learning lectures, arranging book club for elder persons, with other public interest groups held health talks and friendship activities for retirees. Held activity of voluntary blood donation with Taichung Blood Center for 7 years that raised 1,700 donated blood bags of total in 400,000 c.c. The Bank supports public welfare organizations to implement the concept of corporate care. Actively cooperates with industry – academia to cultivate talents to popularize the concept of trust, cooperates with social welfare organizations/groups, Taichung Bar Association, Credit Union League of the Republic of China (CULROC) to promote Trust for Elderly Care for discharge social responsibility.

### 5-4. Number of non-supervisory positions employees, average annual welfare expenses and the difference between two years

Unit: TWD

Item	2021	2020
Number of Non-supervisory Employees	1,081	1,054
Average salary of Non-supervisory Employees	906,334	965,811
Median salary of Non-supervisory Employees	943,050	981,227
Non-supervisory Employee Welfare Expenses	1,132,883,397	1,172,628,859
Average Welfare Expense for each Non- supervisory Employee	1,047,996	1,112,551

### Nota

### 5-5. IT Equipment

The Bank uses IBM UNIX server for Business System, Testing System, Inter-bank Business and Utility System separately. Furthermore, we also uses Windows server and Linux server depend on network and different business lines, and operated by virtualized integration and deployment in multiple entities. Up to date, our working software includes Demand Deposits, Time Deposit, Comprehensive Deposit, collection of bills, collection and payment, ATM and financial cards, correspondent banking, credit, safe deposit box, insurance, trusts, gold passbooks, credit card, Foreign Exchange (including DBU and OBU), Personal Internet Banking, Corporate Internet Banking, Mobile Banking, phone Voice, etc., as well as Staff Field System (including E-Document, Staff Management, Personnel & Wages, Operation Analysis, Credit Review, consumer finance, business finance, financial commissioner, wealth management, messaging transmission, document image transmission, joint inquiry, teaching film platform, employee's job content platform, ...) accounting, seal management, etc.

<sup>1.</sup> Definition of "Employee" is that individual provides service for the Bank and under the supervision (irrespective of the nationality and foreigners) which does not contain only contacts with the Bank (ex. Insurance agents earn commission, after completion of agreed work to earn remuneration and without the act of employee rights), outsourcing or the temp as well as directors and supervisors.

<sup>2. &</sup>quot;Non-Supervisory Position" is not responsible for the management of staff or with administrative responsibility of unit

<sup>3. &</sup>quot;Employee Welfare Expense" is all forms of consideration of the Bank can offer in exchange for the staff to provide services according to IAS19. And follow the rule of Regulations Governing the Preparation of Financial Reports by Public Banks, "Employee Welfare Expense" includes employee salaries, Labor Insurance, Health Insurance, retirement pensions and other employee benefits (including commission and net income of fees etc.)



To follow the act of Anti-Money Laundering and Counter Terrorist Financing, the Bank sets up related computer systems of customer risk revaluation, high risk list detection, filters of suspicious transaction data, cash transaction report, Import/ Export and cross-border remittance transactions monitoring etc.

The Bank uses Mirror Disks to protect all transactions data completely and keeps duplicates of disc and magnetic film every working day. Use two telecommunication circuits of lines and build 4G wireless backup. Main communication equipment applied HA framework so that on-line automatic replacement is available when it failed. There is a hard copy for surrounded equipment and with a system safety controlling mechanism so as to guarantee safety of transactions. We also install backup systems at different locations in order to continue to deal with the whole business when accidents occur.

### 5-6. Cyber Security Management

### 5-6-1.

In response to the needs and strengthening of Cyber Security, the "Cyber Security Committee" was established in 2016 to enhance the level of protection of the Bank's information assets. In line with government policies, since 2011, assign the chief of Cyber Security to responsible for the governance, planning, supervision and implementation of the Bank's Cyber Security system, and to improve management level.

In order to make our information security management capability meet international standards, we introduced information security management system in 2010 and obtained ISO 27001 certification, and verification is carried out every year to maintain the effectiveness

The Bank's core business systems and equipment establish a backup mechanism and an off-site backup environment to cope with the failure of the Cyber Security center operational risks, and take different backup response measures according to different risks.

Rehearse various contingency measures on the regular basis every year to strengthen the security incident response capabilities of staff, such as: DDoS attack response procedure drill, ATM monitoring and response drill, SWIFT network incident contingency drill, etc., so that all staff including frontline and logistics are familiar with various incident response operations, in order to resume work in the fastest time, reducing inconvenience and possible losses to customers.

In order to prevent the Cyber System from being attacked by malicious programs and hackers,

build various defense equipment and network segment isolation mechanisms to enhance the Bank's network defense capability and network environment security, ensure that the Bank's services will not be affected by mutual interference and service availability. Strengthen the monitoring of various network equipment and traffic, set up information boards to monitor all hosts `ATM and network status in real time; Set up a personal information leakage detection and blocking mechanism to avoid data leakage. Improve the cyber security strength of the SWIFT system and comply with the CSP specification set by the SWIFT organization.

5-6-2. As of 111.2.28, the Bank has not experienced any operational damages caused by major information security incidents.



### 5-7. Labor-Management Relationship

### 5-7-1. Current important employer-employee agreement and its implementation:

In order to stabilize the quality of staff life and improve the working efficiency, the Bank takes care of the welfare for staff with regard to give birth, marriage and funeral events, medical treatment and accidents.

### 5-7-1-1. Group Insurance

In accordance with laws and regulations, the Bank applies Labor Insurance and National Health Insurance for all staff. We will give cash through Bureau of Labor Insurance if any accident caused. Moreover, we cover accident insurance with the Shin Kong Life for all staff.

### 5-7-1-2. Bonus

Based on revenue performance, the Bank provides extra bonus at Lunar New Year, Dragon Boat Festival and Mid-Autumn Festival each year. The net earnings by fix ratio are assigned to be bonus for staff with good performance after covering prior years' deficits, income tax, and legal reserves and distribute bonus.

### 5-7-1-3. Incentive Interest Rate

The Bank provides favorable interest rate of deposits or loans for all staff.

### 5-7-1-4. Security and Hygiene

To prevent occupational disaster and ensure staff health, the Bank takes care of security and hygiene in accordance with related laws of worker safety sanitation.



### 5-7-1-5. Staff Proficiency Training

To enhance the level of our employee of profession, In addition to select appropriate personnel to participate in various seminars organized by professional training institutions, the bank depends on the business need to implement new staff pre-service training, in-service training and professional technical training. The bank can also select meritorious personnel to go to domestic and foreign universities to study, or to participate in related financial business study tours.

The Bank's pension fund is pursuant to old-version and updated version which based on Labor Law for "Staff Retirement Plan". The benefit payments and credits suit separately by the above-mentioned plans and based on the years of service and final salary. In accordance with Labor Law, we will calculate 15% of total salaried employees by month (exclude appointed managerial employee) to be retirement payment that was deposited in the pension account in the Bank of Taiwan. We have another account for appointed management that calculated 8% of their salary each month. The Bank has no significant argument between employee and employer at present.

### 5-7-2. Damage from Argument between Labor and Capital in Recent 2 Years

All personnel management and staff welfares of the Bank are conformed to Labor Law. We retain agreeable labor-capital relationship and never suffered damage from arguments.

### 5-7-3. Labor Inspection

In accordance with the ruling No. 1080186291 issued by the Taichung City Government on August 8, 2008, the Bureau has ruled that the Bank's work rules have not been amended in a timely manner in accordance with laws and regulations or changes in labor agreements, and the report was not submitted for approval within 30 days, which violates Article 70 of the Labor Standards Law and Article 37 of the Regulations and Article 79, Item 3, fined NT 20,000, and the case has been improved and the Taichung City Government's approval letter has been obtained.

### 5-8. Major Contracts

Nature of Contract	Concern Party	Contractual Period	Major Content	Restrictive Covenants
Deposit Insurance Contract	Central Deposit Insurance Corp.	Engaged on Aug. 15, 1995	To enhance protection of customer deposits	The same depositor maximum amount of compensation is up to TWD3 million
Bank Comprehensive Insurance	Chung Kuo Insurance Co., Ltd.	From Apr. 1, 2021 to Apr. 1, 2022	<ol> <li>Staff unfaithful behavior</li> <li>Asset of branches</li> <li>Asset in transit</li> <li>Forged drafts and securities</li> <li>Forged cash</li> <li>Damage of equipment</li> <li>Fault of securities or contracts</li> <li>Inadvertency of short banknotes</li> </ol>	None
Outsourcing Contract	Yuen Foong Paper Co., Ltd.	From May 3, 2020 to May 2, 2021	Transaction statements	None
Outsourcing Contract	Han Yeh Office Supplies Company	From May 3, 2021 to May 2, 2022	Computer printing jobs and packages	None



Nature of Contract	Concern Party	Contractual Period	Major Content	Restrictive Covenants
Outsourcing Contract	Taiwan Security Co., Ltd. and Lian-An Co., Ltd.	From Oct. 1, 2021 to Sep. 30, 2022	Loading cash & troubleshooting of AMT	None
Outsourcing Contract	Taiwan Security Co., Ltd.	From Jun. 1, 2021 to May 31, 2022	Securities, cheques and cash delivery	None
Outsourcing Contract	Taiwan Security Co., Ltd.	From Aug. 1, 2021 to Jul 31, 2022	Securities, cheques ,cash delivery and temporary service	None
Outsourcing Contract	Feng Tay Motor Co., Ltd.	From Jun. 27, 2021 to Jun. 27, 2022	To search cars for overdue payments of car loans	None
Outsourcing Contract	21Century Finance Service	From Jun. 27, 2021 to Jun. 27, 2022	To search cars for overdue payments of car loans	None
Outsourcing Contract	Sinjang Co., Ltd.	From Jun. 27, 2021 to Jun. 27, 2022	Authorization of vehicle auction	None
Outsourcing Contract	President Chain Store Corporation	From May 1, 2021 to Apr. 30, 2022	Collection for consumer loans	None
Outsourcing Contract	National Credit Card Center of R.O.C.	From Mar. 10, 2007 to either party in writing of termination and confirm the termination date	Credit card business (credit card payment system & support services)	None
Outsourcing Contract	President Chain Store Corporation	From Jun. 13, 2021 to Jun. 13, 2022	Collection for credit card payments	None
Outsourcing Contract	Taiwan Family Mart Co., Ltd.	From Apr 5, 2021 to Apr 5, 2022	Collection for credit card payments	None
Outsourcing Contract	Hi-Life International Co., Ltd.	From Apr 5, 2021 to Apr 5, 2022	Collection for credit card payments	None
Outsourcing Contract	OK · Mart	From Apr 5, 2021 to Apr 5, 2022	Collection for credit card payments	None
Outsourcing Contract	Taiwan Name Plate Co., Ltd.	From Mar. 10, 2021 to Mar. 9, 2022	Chip-card processing, package and mailing	None
Outsourcing Contract	Chunghwa Post Co., Ltd.	From Sep. 20, 2021 to Sep. 19, 2022	Statements printing & package of full management accounts	None
Outsourcing Contract	Transnational Logistic Solutions (Taiwan) Pte. Ltd.	From Dec. 1, 2021 to Nov. 30, 2022	Bank cheques, documents & securities collection & delivery	None

### 5-9. Information of Approved Securitization Products in Recent Years: None





### 6-1. Condensed Balance Sheet and Statement of Comprehensive Income over the Past Five Years

### 6-1-1. Consolidated Condensed Balance Sheet under IFRS

Unit: TWD thousand

Year	ar Financial data during recent 5 years					Up to YYYY/
Descriptions	2021	2020	2019	2018	2017	MM/DD financial data
Cash, Cash equivalents, due from the Central Bank, and call loan to other banks	14,012,488	13,207,433	11,523,070	10,439,306	9,509,193	
Financial asset or Financial Liability at fair value through profit or loss	5,493,421	3,933,739	4,838,859	1,471,328	820,000	
Financial assets measured at fair value through other comprehensive income	10,597,372	9,112,823	9,077,823	7,495,797	-	
Debt instrument investment measured by amortized cost	21,150,821	18,920,584	19,611,071	18,116,779	-	
Available-for-sale financial assets					3,736,500	
Derivative Financial Assets for Hedging	-	-	-	-	-	
Bonds and bills purchased under resale agreements	10,480,858	11,830,509	10,317,589	9,681,841	8,968,517	
Net Receivables	995,866	334,232	374,098	392,836	385,124	
Current tax Assets	-	-	-	-	6,725	
Assets Held for Sell	-	-	-	-	-	
Net Discounts and Loans	120,608,832	119,450,148	111,195,714	114,714,150	114,538,216	
Held-to-maturity financial assets		-	-	-	18,762,940	
Long-term investments under equity method	-	-	-	-	-	
Restricted assets	-	-	-	-	-	
Other financial assets	-	-	-	36	182,100	
Net real estate and equipment	1,268,832	1,267,641	1,278,620	1,311,480	1,339,251	
Net royalty assets	122,406	137,224	143,019	-	-	
Net investment real estate	1,132,319	1,133,410	1,134,559	1,004,301	991,733	
Net Intangible assets	120,646	121,294	111,730	114,567	111,395	
Net Deferred tax assets	163,102	156,038	138,300	165,541	162,668	
Other assets	181,316	140,719	120,631	140,232	105,505	
Total Assets	186,328,269	179,745,958	169,865,083	165,048,194	159,619,867	
Deposits to The Central Bank and other banks	595,850	285,419	39,201	64,470	77,837	
Financing to The Central Bank and other banks	-	-	-	-	-	
financial liability at fair value through loss	1,088	1,093	75	360	16	

	Year		Financial d	ata during rec	ent 5 years		Up to YYYY/ MM/DD
Descriptions		2021	2020	2019	2018	2017	financial data
Hedging derivative fi	nancial liabilities	-	-	-	-	-	
Bonds and bills held repurchased agreem		-	-	-	-	-	
Accounts Payable		846,284	731,785	807,168	790,203	825,747	
Current tax liability		65,503	88,169	27,797	50,525	82,787	
Liabilities directly ass for sale	sociated with assets held	-	-	-	-	-	
Deposits and remitta	nces	167,964,027	162,239,977	153,750,583	149,603,103	144,335,490	
Bond payable		3,000,000	3,000,000	3,000,000	3,000,000	3,300,000	
Preference share liab	pilities	-	-	-	-	-	
Other financial liabilit	Other financial liabilities		-	-	-	-	
Provision for liabilitie	Provision for liabilities		193,257	175,081	255,287	259,015	
Lease liabilities		125,708	139,810	144,822	-	-	
Deferred tax liabilities	S	111,159	111,597	112,450	118,239	110,642	
Other liabilities		467,535	421,306	348,137	322,950	337,280	
Total liabilities	Before allocation	173,377,890	158,405,314	154,205,137	149,328,814	144,591,527	
Total liabilities	After allocation		158,615,473	154,407,213	149,519,452	144,782,648	
Equity attributable to	owners of the parent	12,950,379	12,533,545	11,459,769	10,843,057	10,291,053	
Chara capital	Before allocation	9,500,815	8,406,376	8,083,054	7,625,523	6,370,695	
Share capital	After allocation		8,751,037	8,406,376	8,083,054	6,625,523	
Capital reserve		916,039	915,148	912,013	911,160	910,524	
Retained	Before allocation	2,483,534	2,096,382	1,838,638	1,732,015	1,256,421	
earnings	After allocation	-	1,541,562	1,313,240	1,083,846	810,472	
Other components	Other components		137,381	44,998	10,205	22,991	
Treasury Shares		-		-	-	_	
non-controlling intere	ests	-	-	-	-	-	
Total Shareholders'	Before allocation	12,950,379	12,533,545	11,459,769	10,843,057	10,291,053	
equity	After allocation	-	11,249,610	10,640,981	10,100,415	8,326,129	

<sup>1.</sup> The earnings distribution for 2021 has not been approved by the 2022 Shareholders' General Meeting.

<sup>2. 2017</sup> Implementation evaluation Impairment of individual assets, Recognition Impairment of Investment property and Reversal gains TWD162, 574, 000.

<sup>3. 2019</sup> Implementation evaluation Impairment of individual assets, Recognition Impairment of Investment property and Reversal gains TWD129,331, 000. As of the date of publication of the annual report, there is no recent financial information available for the CPA audit or review.



### 6-1-2.Entity Condensed Balance Sheet under IFRS

Unit: TWD thousand

					Unit: T	ND thousand
Year		Financial d	ata during rec	ent 5 years		Up to YYYY/ MM/DD
Descriptions	2021	2020	2019	2018	2017	financial data
Cash, Cash equivalents, due from the Central Bank, and call loan to other banks	14,012,488	13,207,433	11,523,070	10,439,306	9,509,193	
Financial asset or Financial Liability at fair value through profit or loss	5,493,421	3,933,739	4,838,859	1,471,328	820,000	
Financial assets measured at fair value through other comprehensive income	10,597,372	9,112,987	9,077,823	7,495,797	-	
Debt instrument investment measured by amortized cost	21,150,821	18,920,584	19,611,071	18,116,779	-	
Available-for-sale financial assets	-	-	-	-	3,736,500	
Derivative Financial Assets for Hedging	-	-	-	-	-	
Bonds and bills purchased under resale agreements	10,480,858	11,830,509	10,317,589	9,681,841	8,968,517	
Net Receivables	995,866	334,232	374,098	392,836	385,124	
Current tax Assets	-	-	-	-	6,725	
Assets Held for Sell	-	-	-	-	-	
Net Discounts and Loans	120,608,832	119,450,148	111,195,714	114,714,150	114,538,216	
Held-to-maturity financial assets		-	-	-	18,762,940	
Long-term investments under equity method	-	-	-	-	-	
Restricted assets	-	-	-	-	-	
Other financial assets	-	-	-	36	182,100	
Net real estate and equipment	1,268,822	1,267,641	1,278,620	1,311,480	1,339,251	
Net royalty assets	122,406	137,224	143,019	-	-	
Net investment real estate	1,132,319	1,133,410	1,134,559	1,004,301	991,733	
Net Intangible assets	120,646	121,294	111,730	114,567	111,395	
Net Deferred tax assets	163,102	156,038	138,300	165,541	162,668	
Other assets	181,316	140,719	120,631	140,232	105,505	
Total Assets	186,328,269	179,745,958	169,865,083	165,048,194	159,619,867	
Deposits to The Central Bank and other banks	595,850	285,419	39,201	64,470	77,837	
Financing to The Central Bank and other banks	-	-	-	-	-	
financial liability at fair value through loss	1,088	1,093	75	360	16	
Hedging derivative financial liabilities	-	-	-	-	-	
Bonds and bills held under repurchased agreements	-	-	-	-	-	
Accounts Payable	846,284	731,785	807,168	790,203	825,747	
Current tax liability	65,503	88,169	27,797	50,525	82,787	
Liabilities directly associated with assets held for sale	-	-	-	-	-	

	Year		Financial d	ata during rec	ent 5 years		Up to
Descriptions		2021	2020	2019	2018	2017	MM/DD financial data
Deposits and remitta	nces	167,964,027	162,239,977	153,750,583	149,603,103	144,335,490	
Bond payable		3,000,000	3,000,000	3,000,000	3,000,000	3,300,000	
preference share lial	bilities	-	-	-	-	-	
Other financial liabili	ties	-	-	-	-	-	
Provision for liabilitie	es	200,736	193,257	175,081	255,287	259,015	
Lease liabilities		125,708	139,810	144,822	-	-	
Deferred tax liabilitie	S	111,159	111,597	112,450	118,239	110,642	
Other liabilities		467,535	421,306	348,137	322,950	337,280	
Takal Bak Baka	Before allocation	173,377,890	167,212,413	158,405,314	154,205,137	149,328,814	
Total liabilities	After allocation		-	158,615,473	154,407,213	149,519,452	
Equity attributable to	owners of the parent	12,950,379	12,533,545	11,459,769	10,843,057	10,291,053	
Ohana aasital	Before allocation	9,500,815	9,251,037	8,406,376	8,083,054	7,625,523	
Share capital	After allocation	-	9,500,815	8,751,037	8,406,376	8,083,054	
Capital reserve		916,039	915,148	912,013	911,160	910,524	
Datained agains	Before allocation	2,483,534	2,229,979	2,096,382	1,838,638	1,732,015	
Retained earnings	After allocation	-	1,748,925	1,541,562	1,313,240	1,083,846	
Other components	•	49,991	137,381	44,998	10,205	22,991	
Treasury Shares		-	-	-	-	-	
non-controlling interes	ests	-	-	-	-	-	
Total Shareholders'	Before allocation	12,950,379	12,533,5451	11,459,769	10,843,057	10,291,053	
equity	After allocation	-	12,302,269	11,249,610	10,640,981	10,100,415	

### Note:

- 1. The earnings distribution for 2021has not been approved by the 2022Shareholders' General Meeting.
- 2. 2017 Implementation evaluation Impairment of individual assets, Recognition Impairment of Investment property and Reversal gains TWD162,574, 000.
- 3. 2019 Implementation evaluation Impairment of individual assets, Recognition Impairment of Investment property and Reversal gains TWD129,331, 000. As of the date of publication of the annual report, there is no recent financial information available for the CPA audit or review.





### 6-1-3. Entity Consolidated Statement of Comprehensive Income under IFRS

Unit: TWD thousand

Year		Financial da	ata during rec	ent 5 years		Up to YYYY/ MM/DD
Descriptions	2021	2020	2019	2018	2017	financial data
Interest income	3,294,133	3,346,291	3,605,294	3,578,908	3,497,564	
Interest expense(Minus)	759,666	886,866	1,066,598	1,003,973	991,327	
Net Interest income	2,534,465	2,459,425	2,538,696	2,574,935	2,506,237	
Other net interest income	313,984	259,342	430,924	318,254	414,681	
Net income	2,848,449	2,718,767	2,969,620	2,893,189	2,920,918	
Provision for bad debt expense and guarantees	42,994	7,637	159,681	88,142	(93,114)	
Operating expense	1,900,003	1,856,458	1,920,907	1,905,510	1,950,196	
Income from continuing operations before income taxes	905,452	854,672	889,032	899,537	1,063,836	
Tax income (expense)	(169,907)	(160,655)	(140,406)	(145,926)	(146,554)	
Net profit from continuing operations	735,545	694,017	748,626	753,611	917,282	
profit or loss from discontinuing operations	-	-	-	-	-	
Current net profit (or loss)	735,545	694,017	748,626	753,611	917,282	
other comprehensive income	-	-	-	-	-	
Current other comprehensive income (after taxes)	(88,326)	86,784	69,309	(17,062)	35,352	
Current Total other comprehensive income	647,219	780,801	817,935	736,549	952,634	
Net profit attributable to owners of the parent	735,545	694,017	748,626	753,611	917,282	
Net profit to non-controlling interests	-	-	-	-	-	
Current Total other comprehensive income to owners of the parent	647,219	780,801	817,935	736,549	952,634	
Current Total other comprehensive income to non-controlling interests	-	-	-	-	-	
Earnings per share	0.77	0.78	0.89	0.90	1.13	



### 6-1-4. Entity Condensed of Comprehensive Income under IFRS

Unit: TWD thousand

Year		Financial d	ata during rec	ent 5 years		Up to YYYY/ MM/DD
Descriptions	2021	2020	2019	2018	2017	financial data
Interest income	3,294,133	3,346,291	3,605,294	3,578,908	3,497,564	
Interest expense (Minus)	759,668	886,866	1,066,598	1,003,973	991,356	
Net Interest income	2,534,465	2,459,425	2,538,696	2,574,935	2,506,208	
Other net interest income	313,984	259,342	430,924	318,254	404,313	
Net income	2,848,449	2,718,767	2,969,620	2,893,189	2,910,521	
Provision for bad debt expense and guarantees	42,994	7,637	159,681	88,142	(93,114)	
Operating expense	1,900,003	1,856,458	1,920,907	1,905,510	1,940,954	
Income from continuing operations before income taxes	905,452	854,672	889,032	899,537	1,062,681	
Tax income (expense)	(169,907)	(160,655)	(140,406)	(145,926)	(145,399)	
Net profit from continuing operations	735,545	694,017	748,626	753,611	917,282	
profit or loss from discontinuing operations	-	-	-	-	-	
Current net profit (or loss)	735,545	694,017	748,626	753,611	917,282	
Current other comprehensive income (after taxes)	(88,326)	86,784	69,309	(17,062)	35,352	
Current Total other comprehensive income	647,219	647,219	780,801	817,935	736,549	
Net profit attributable to owners of the parent	735,545	694,017	748,626	753,611	917,282	
Net profit to non-controlling interests	-	-	-	-	-	
Current Total other comprehensive income to owners of the parent	647,219	780,801	817,935	736,549	952,634	
Current Total other comprehensive income to non-controlling interests	-	-	-		-	
Earnings per share	0.77	0.78	0.86	0.90	1.13	

### Name of Visa Accountant for the last 5 years and his checking opinion

Year	Name of accounting firm	Name of accountant	Checking comments
2017	KPMG	Shih-Hua Kuo and Yuan-Chen Mei	Unqualified Opinion
2018	KPMG	Chun-Yuan Wu and Yuan-Chen Mei	Unqualified Opinion
2019	KPMG	Chun-Yuan Wu and Yuan-Chen Mei	Unqualified Opinion
2020	KPMG	Chun-Yuan Wu and Chiu-Hua Hsieh	Unqualified Opinion
2021	KPMG	Chun-Yuan Wu and Chiu-Hua Hsieh	Unqualified Opinion



### 6-2. Analysis on Major Financial Ratios for Recent Five Years

### 6-2-1. Under IFRS Consolidated

Unit: TWD thousand; %

	Year (Note.1)		Financial ana	lysis during re	ecent 5 years		Up to
Descriptio	ns (Note.3)	2021	2020	2019	2018	2017	(Note 2)
	Loans to deposits ratio (%)	73.00	74.84	73.52	78.01	80.83	
	Overdue loan ratio (%)	0.17	0.20	0.44	0.50	0.24	
	Interest expense to average balance of deposits ratio (%)	0.41	0.51	0.65	0.64	0.64	
Operating Capability	Interest income to average balance of loans ratio (%)	2.35	2.43	2.63	2.59	2.59	
	Total assets turnover (times)	0.02	0.02	0.02	0.02	0.02	
	Average operating revenue per employee	2,552	2,483	2,719	2,606	2,560	
	Average earnings per employee	659	634	686	679	804	
	Return on first capital type assets (%)	6.95	6.98	7.79	8.54	11.75	
	ROA (%)	0.40	0.40	0.45	0.46	0.59	
Profitability	ROE (%)	5.77	5.79	6.71	7.13	9.75	
	Net income ratio (%)	25.82	25.53	25.21	26.05	31.40	
	EPS (loss)	0.77	0.78	0.86	0.90	1.13	
Financial	Ratio of liabilities to assets	93.03	93.01	93.23	93.41	93.53	
structure	Ratio of fix assets to shareholder's equity	9.80	10.11	11.16	12.10	13.01	
Growth	Asset growth rate (%)	3.66	5.82	2.92	3.40	4.25	
Rate	Profitability growth rate (%)	5.94	-3.86	-1.17	-15.35	23.90	
	Cash flow ratio	Note 9	121.96	162.25	122.20	Note 9	
Cash flow	Cash flow adequacy ratio	Note 9	Note 9	Note 9	Note 9	Note 9	
	Ratio of cash flow for operating to cash flow from investing	Note 9	Note 9	Note 9	Note 9	Note 9	
Liquid Rese	rves Ratio (%)	26.27	25.55	27.14	23.17	20.09	
Secured Loa	ans to Related Parties	503,710	549,874	614,115	613,825	600,101	
	ans to Related Parties to Total Loans Ratio (%)	0.41	0.46	0.52	0.52	0.51	
	Market share of assets (%)	0.20	0.20	0.21	0.22	0.22	
Operation	Market share of net worth (%)	0.15	0.16	0.16	0.17	0.15	
Scale	Market share of deposits (%)	0.39	0.41	0.43	0.44	0.44	
	Market share of loan (%)	0.39	0.42	0.42	0.48	0.49	

The specify reasons of changes in financial ratios for the latest two years: (If the variation does not reach 20%, the analysis can be omitted.)

The increase in profitability growth rate, mainly is because decrease income before tax result in 2020.



\* If the company has the establishment individual financial report, should establish the company individual finance ratio analysis in addition.

### Note:

- 1. It should be specified if the year without checked visa by CPA auditor.
- 2. If there is recent financial information reviewed by CPA before annual report was printed, the Bank will reveal all information.
- 3. Calculation formula
  - (1) Operating ability
    - (A) Ratio of loans to deposits = Total loans / deposits
    - (B) Ratio of overdue = (Loans Overdue + Other Overdue) / Total Loans
    - (C) Ratio of interest Cost to Annual Average Deposits = interest Cost /Annual Average Deposits
    - (D) Ratio of interest income to Annual Average Loans Outstanding
      - = Interest Income / Annual Average Loans Outstanding
    - (E) Total Assets Turnover = Net Operating Revenue / Total Assets
    - (F) Average Operation Revenue per Employee = Net Operating Revenue / Number of Employees
    - (G) Average Profit per Employee = After-tax Income / Total Number of Employees
  - (2) Profitability
    - (A) Return on Tier I Capital = Pretax Earnings or Losses / Total Average Tier I Capital
    - (B) Return on Assets = Net Income / Average of Total Assets
    - (C) Return on Shareholders' Equity = Net income / Average of Total Shareholders' Equities
    - (D) Ratio of Net Income = Net Income / Total Revenue
    - (E) Earnings per Share = (Net Income Preferred stock Dividend) /Average Weighted Outstanding Stock (Note.5)
  - (3) Financial Structure
    - (A) Ratio of Liabilities to Assets = Liabilities / Total Assets
    - (B) Ratio of Fix Assets to Shareholders' Equity = Fix Assets / Shareholders' Equities
  - (4) Growth Rate
    - (A) Asset Growth Rate = (Total Assets of the Year-Total Assets of Previous Year)/Total Assets of Previous Year
    - (B) Profit Growth Rate=(Pretax Earnings or Losses of the Year-Before-tax Earnings or Losses of Previous Year)/ Pretax Earnings or Losses of Previous Year
  - (5) Cash Flow (Note.8)
    - (A) Ratio of Cash Flow= Net cash flow from business activities /(call loans and overdrafts from banks + commercial paper payable +financial liabilities measured at fair value through profit or loss + bonds and bills sold under repurchase agreement + current portion of payables)
    - (B) Ratio of Net Cash Flow Adequacy = Net cash flow from business activities for the past five years/ (capital expenditures + cash dividends) for the past five years
    - (C) Ratio of Cash Flow for operating to cash flow from investing = Net cash flow from business activities/ Net cash flow from investing activities
  - (6) Liquidity Reserves Ratio= Liquid Assets Stipulated by CBC/Reserves Appropriated for various Types of Deposits
  - (7) Operating Scale
    - (A) Market Share of Asset= Total Asset/Total Asset of the major financial institutions (Note.6)
    - (B) Market Share of Net Worth= Net Worth/Total Asset of the major financial institutions
    - (C) Market Share of Deposit= Total Deposit/Total Asset of the major financial institutions
    - (D) Market Share of Loan= Total Loan/Total Asset of the major financial institutions
- 4. Total liabilities do not contain Prepare guarantee responsibility and Accident liability reserve.
- 5. The following shall be noted in the equations of EPS of the preceding paragraph:
  - (1) It is based on weighted average common stock shares instead of the issued stock shares at the end of year.
  - (2) For cash capitalization or Treasury stock trade, the circulation period is to be considered for the calculation of weighted average stock shares.
  - (3) For capitalized retained earnings or additional paid-in, for the calculation of earnings per share of previous years and semi-annual, it is to be adjusted retroactively and proportionally to the ratio of capitalization but not the issuance period of the capitalization.
  - (4) If the preferred stock is non-convertible cumulative preferred stock, the dividend (distributed or not distributed) is to be deducted from Net Income or is to be added to Net Loss
  - (5) If the preferred stock is non-cumulative preferred stock; also, if there is Net income generated, preferred stock dividend is to be deducted from Net income; however, if there is net loss resulted, no adjustment is required.
- 6. Can apply for deposit and loan business: Local banks, Branches of foreign banks in Taiwan, Credit Cooperatives, Agriculture, Fisheries and credit department
- 7. The income means the total interest income and non-interest income.
- 8. The following shall be considered in measuring of cash flow analysis:
  - (1) Net cash flow from operating activities means the net cash inflow from operating activities in the cash flow statement.
- (2) Capital expenditure means the cash outflow from capital investment per year.
- (3) Cash dividends include of common and preferred stocks.
- 9. Net cash flow from business activities or relevant ratio of cash flow is Negative, no disintegration.



### **Under IFRS Condensed**

Unit: TWD thousand; %

	Year (Note.1)		Financial ana	lysis during r	ecent 5 years		Up to
Description	ns (Note.3)	2021	2020	2019	2018	2017	(Note 2)
	Loans to deposits ratio (%)	73.00	74.84	73.52	78.01	80.83	
	Overdue loan ratio (%)	0.17	0.20	0.44	0.50	0.24	
	Interest expense to average balance of deposits ratio (%)	0.41	0.51	0.65	0.64	0.64	
Operating Capability	Interest income to average balance of loans ratio (%)	2.35	2.43	2.63	2.59	2.59	
	Total assets turnover (times)	0.02	0.02	0.02	0.02	0.02	
	Average operating revenue per employee	2,552	2,483	2,719	2,606	2,551	
	Average earnings per employee	659	634	686	679	804	
	Return on first capital type assets (%)	6.95	6.98	7.79	8.54	11.73	
	ROA (%)	0.40	0.40	0.45	0.46	0.59	
Profitability	ROE (%)	5.77	5.79	6.71	7.13	9.75	
	Net income ratio (%)	25.82	25.53	25.21	26.05	31.52	
	EPS (loss)	0.77	0.78	0.86	0.93	1.13	
Financial	Ratio of liabilities to assets	93.03	93.01	93.23	93.41	90.58	
structure	Ratio of fix assets to shareholder's equity	9.80	10.11	11.16	12.10	13.01	
Growth	Asset growth rate (%)	3.66	5.82	2.92	3.40	4.24	
Rate	Profitability growth rate (%)	5.94	-3.86	-1.17	-15.35	24.55	
	Cash flow ratio	Note 9	121.96	162.25	122.20	Note 9	
Cash flow	Cash flow adequacy ratio	Note 9	Note 9	Note 9	Note 9	Note 9	
Cucii iiow	Ratio of cash flow for operating to cash flow from investing	Note 9	Note 9	Note 9	Note 9	Note 9	
Liquid Rese	rves Ratio (%)	26.27	25.55	27.14	23.17	20.09	
Secured Loa	ans to Related Parties	503,710	549,874	614,115	613,825	600,101	
	ans to Related Parties to Total Loans Ratio (%)	0.41	0.46	0.52	0.52	0.51	
	Market share of assets (%)	0.20	0.20	0.21	0.21	0.22	
Operation	Market share of net worth (%)	0.15	0.16	0.16	0.18	0.17	
Scale	Market share of deposits (%)	0.39	0.41	0.43	0.44	0.44	
	Market share of loan (%)	0.39	0.42	0.42	0.45	0.48	

The specify reasons of changes in financial ratios for the latest two years: (If the variation does not reach 20%, the analysis can be omitted.)

<sup>1.</sup> The increase in profitability growth rate, mainly is because increase income before tax result in 2021.

<sup>\*</sup> If the company has the establishment individual financial report, should establish the company individual finance ratio analysis in addition.



- 1. It should be specified if the year without checked visa by CPA auditor.
- 2. If there is recent financial information reviewed by CPA before annual report was printed, the Bank will reveal all information.
- 3. Calculation formula
  - (1) Operating ability
    - (A) Ratio of loans to deposits = Total loans / deposits
    - (B) Ratio of overdue = (Loans Overdue + Other Overdue) / Total Loans
    - (C) Ratio of interest Cost to Annual Average Deposits = interest Cost /Annual Average Deposits
    - (D) Ratio of interest income to Annual Average Loans Outstanding
      - = Interest Income / Annual Average Loans Outstanding
    - (E) Total Assets Turnover = Net Operating Revenue / Total Assets
    - (F) Average Operation Revenue per Employee (Note.7)= Net Operating Revenue / Number of Employees
    - (G) Average Profit per Employee = After-tax Income / Total Number of Employees
  - (2) Profitability
    - (A) Return on Tier I Capital = Pretax Earnings or Losses / Total Average Tier I Capital
    - (B) Return on Assets = Net Income / Average of Total Assets
    - (C) Return on Shareholders' Equity = Net income / Average of Total Shareholders' Equities
    - (D) Ratio of Net Income = Net Income / Total Revenue
    - (E) Earnings per Share = (Net Income Preferred stock Dividend) /Average Weighted Outstanding Stock (Note.5)
  - (3) Financial Structure
    - (A) Ratio of Liabilities to Assets = Liabilities / Total Assets
    - (B) Ratio of Fix Assets to Shareholders' Equity = Fix Assets / Shareholders' Equities
  - (4) Growth Rate
    - (A) Asset Growth Rate = (Total Assets of the Year-Total Assets of Previous Year)/Total Assets of Previous Year
    - (B) Profit Growth Rate=(Pretax Earnings or Losses of the Year-Before-tax Earnings or Losses of Previous Year)/ Pretax Earnings or Losses of Previous Year
  - (5) Cash Flow (Note.8)
    - (A) Ratio of Cash Flow= Net cash flow from business activities /(call loans and overdrafts from banks + commercial paper payable +financial liabilities measured at fair value through profit or loss + bonds and bills sold under repurchase agreement + current portion of payables)
    - (B) Ratio of Net Cash Flow Adequacy = Net cash flow from business activities for the past five years/ (capital expenditures + cash dividends) for the past five years
    - (C) Ratio of Cash Flow for operating to cash flow from investing = Net cash flow from business activities/ Net cash flow from investing activities
  - (6) Liquidity Reserves Ratio= Liquid Assets Stipulated by CBC/Reserves Appropriated for various Types of Deposits
  - (7) Operating Scale
    - (A) Market Share of Asset= Total Asset/Total Asset of the major financial institutions (Note.6)
    - (B) Market Share of Net Worth= Net Worth/Total Asset of the major financial institutions
    - (C) Market Share of Deposit= Total Deposit/Total Asset of the major financial institutions
    - (D) Market Share of Loan= Total Loan/Total Asset of the major financial institutions
- 4. Total liabilities do not contain Prepare guarantee responsibility and Accident liability reserve.
- 5. The following shall be noted in the equations of EPS of the preceding paragraph:
  - (1) It is based on weighted average common stock shares instead of the issued stock shares at the end of year.
  - (2) For cash capitalization or Treasury stock trade, the circulation period is to be considered for the calculation of weighted average stock shares.
  - (3) For capitalized retained earnings or additional paid-in, for the calculation of earnings per share of previous years and semi-annual, it is to be adjusted retroactively and proportionally to the ratio of capitalization but not the issuance period of the capitalization.
  - (4) If the preferred stock is non-convertible cumulative preferred stock, the dividend (distributed or not distributed) is to be deducted from Net Income or is to be added to Net Loss.
  - (5) If the preferred stock is non-cumulative preferred stock; also, if there is Net income generated, preferred stock dividend is to be deducted from Net income; however, if there is net loss resulted, no adjustment is required.
- 6. Can apply for deposit and loan business: Local banks, Branches of foreign banks in Taiwan, Credit Cooperatives, Agriculture, Fisheries and credit department
- 7. The income means the total interest income and non-interest income.
- 8. The following shall be considered in measuring of cash flow analysis:
  - (1) Net cash flow from operating activities means the net cash inflow from operating activities in the cash flow statement.
  - (2) Capital expenditure means the cash outflow from capital investment per year.
  - (3) Cash dividends include of common and preferred stocks.
- 9. Net cash flow from business activities or relevant ratio of cash flow is Negative, no disintegration.



### 6-2-2. Consolidated Capital Adequacy Ratio under IFRS

Unit: TWD thousand; %

		Year (Note.1)	Capit	al Adequacy F	Ratio of Recen	t Five Year (N	ote.2)	Up to
Items			2021	2020	2019	2018	2017	(Note 4)
	Common eq	uity	12,672,731	12,178,833	11,127,355	10,542,187	9,950,751	
Net	Other non-co	ommon equity of Tier I	600,000	600,000	573,954	574,247		
Capital	Tier I Capita	l	2,165,718	2,754,486	3,066,952	3,435,395	3,112,248	
	Net Capital I	Base	15,438,449	15,533,319	14,768,261	14,551,829	13,062,999	
		Standardized Approach	103,890,184	109,840,309	102,399,255	103,195,398	98,167,383	
	Credit Risk	Internal-rating-based Approach	-	-	-	-		
		Securitization	9,664	9,964	657,622	671,320	-	
		Basic Indicator Approach	5,274,772	5,309,738	5,333,786	5,217,355	5,118,685	
Total Weighted Risk	Operational Risk	Standardized Approach / Alternative Approach	-	-	-	-	-	
Assets		Advanced Measurement Approach	-	-	-	-	-	
	Market	Standardized Approach	4,386,441	3,668,416	3,574,406	3,604,702	4,918,013	
	Risk	Internal Model Approach	-	-	-	-	-	
	Total Risk-w	eighted Assets	113,561,061	118,828,427	111,965,069	112,688,775	108,204,081	
Capital Ad	equacy Ratio		13.59	13.07	13.19	12.91	12.07	
Tier I Capi	tal to Risk Ass	sets Ratio	11.69	10.75	10.45	9.86	9.20	
Common e	equity to Risk	Assets Ratio	11.16	10.25	9.94	9.36	9.20	
Leverage i	rate		6.46	6.41	6.20	6.00	5.51	

- 1. It should be specified if the year without audited by CPA auditor.
- 2. The definition of Self-Owned Capital, Risk-Weighted Assets and exposure measure hereby shall be in compliance with the "Regulations Governing the Capital Adequacy Ratio and Capital Category of Banks" and "Methods for calculation the Self-Owned Capital and Risk-Weighted Assets of Banks.
- 3. Calculation formula:
  - (1) Net Capital Base = Common equity + Other non-common equity of Tier I Capital +Tier II Capital
  - (2) Total Weighted Risk Asset = Credit Risk Weighted Risk Asset + (Operational Risk + Market Risk) Capital Requirement × 12.5
  - (3) Capital Adequacy Ratio = Net Capital Base / Total Risk Asset
  - (4) Ratio of Tier I Capital to Risk Asset = (Common equity + Other non-common equity of Tier I Capital) / Total Risk Asset
  - (5) Common equity to Risk Assets Ratio = Common equity / Total Risk Asset
  - (6) Leverage rate = Net Tier I Capital / Total risk exposure
- 4. Printed up to the annual report on the other day, the bank like will have most in the near future checks the visa or the nucleus after CPA auditor reads the financial material, should and gives the exposition.
- 5. Release lever ratio from 2015 years exposition.



### **Entity Capital Adequacy Ratio under IFRS**

Unit: TWD thousand; %

		Year (Note.1)	Capit	al Adequacy F	Ratio of Recer	it Five Year (N	ote.2)	Up to
Items			2021	2020	2019	2018	2017	(Note 4)
	Common eq	uity	12,672,731	12,178,833	11,127,355	10,542,187	9,950,751	
Net	Other non-colling Capital	ommon equity of Tier	600,000	600,000	573,954	574,247	-	
Capital	Tier I Capita	l	2,165,718	2,754,486	3,066,952	3,435,395	3,112,248	
	Net Capital I	Base	15,438,449	15,533,319	14,768,261	14,551,829	13,062,999	
		Standardized Approach	103,890,184	109,840,309	102,399,255	103,195,398	98,167,383,	
	Credit Risk	Internal-rating-based Approach	-	-	-	-	-	
		Securitization	9,664	9,964	657,622	671,320	-	
		Basic Indicator Approach	5,274,772	5,309,738	5,333,786	5,217,355	5,118,685	
Total Weighted Risk	Operational Risk	Standardized Approach / Alternative Approach	-	-	-	-	-	
Assets		Advanced Measurement Approach	-	-	-	-	-	
	Market	Standardized Approach	4,386,441	3,668,416	3,574,406	3,604,702	4,918,013	
	Risk	Internal Model Approach	-	-	-	-	-	
	Total Risk-w	eighted Assets	113,561,061	118,828,427	111,965,069	112,688,775	108,204,081	
Capital Ad	equacy Ratio		13.59	13.07	13.19	12.91	12.07	
Tier I Capi	tal to Risk Ass	sets Ratio	11.69	10.75	10.45	9.86	9.20	
Common e	equity to Risk	Assets Ratio	11.16	10.25	9.94	9.36	9.20	
Leverage i	ate		6.46	6.41	6.20	6.00	5.51	

- 1. It should be specified if the year without audited by CPA auditor.
- 2. The definition of Self-Owned Capital, Risk-Weighted Assets and exposure measure hereby shall be in compliance with the "Regulations Governing the Capital Adequacy Ratio and Capital Category of Banks" and "Methods for calculation the Self-Owned Capital and Risk-Weighted Assets of Banks.
- 3. Calculation formula:
- (1) Net Capital Base = Common equity + Other non-common equity of Tier I Capital +Tier II Capital
- (2) Total Weighted Risk Asset = Credit Risk Weighted Risk Asset + (Operational Risk + Market Risk) Capital Requirement × 12.5
- (3) Capital Adequacy Ratio = Net Capital Base / Total Risk Asset
- (4) Ratio of Tier I Capital to Risk Asset = (Common equity + Other non-common equity of Tier I Capital) / Total Risk Asset
- (5) Common equity to Risk Assets Ratio = Common equity / Total Risk Asset
- (6) Leverage rate = Net Tier I Capital / Total risk exposure
- 4. Printed up to the annual report on the other day, the bank like will have most in the near future checks the visa or the nucleus after CPA auditor reads the financial material, should and gives the exposition.
- 5. Release lever ratio from 2015 years exposition.



### 6-3. Auditing committee Report for Latest Year

### COTA Commercial Bank Co., Ltd., Auditing committee Report for Year 2022

March 23, 2022

To: Shareholders' General Meeting of Year 2022

The Business Report, Financial Statement, Consolidated Financial Statement and Earning Distribution of fiscal year 2021, worked out and submitted by COTA Bank board of directors have been duly audited by KPMG Certified Public Accountants, and further verified by us. This Report duly submitted in accordance with Article 219 of the Company Law.

Independent Director: Hong-Chi Chang

Independent Director: Kun-Hsien Lin

Independent Director: Tsung-Ta Kuo



### 6-4. Consolidated Financial Report of Accountants' Examinations for Latest Year

To the Board of Directors of COTA Commercial Bank Co., Ltd.:

### **Opinion**

We have audited the financial statements of COTA Commercial Bank Co., Ltd.("the Company"), which comprise the balance sheets as of December 31, 2021 and 2020, the statements of comprehensive income, changes in equity and cash flows for the years then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2021 and 2020, and its financial performance and its cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Public Banks, and with the International Financial Reporting Standards ("IFRSs"), International Accounting Standards ("IASs"), Interpretations developed by the International Financial Reporting Interpretations Committee ("IFRIC") or the former Standing Interpretations Committee ("SIC") endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China.

### **Basis for Opinion**

We conducted our audit in accordance with the Regulations Governing Auditing and Certification of Financial Statements by Certified Public Accountants, the permit No. 10802731571 as issued by the Financial Supervisory Commission and the auditing standards generally accepted in the Republic of China. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Certified Public Accountants Code of Professional Ethics in Republic of China ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis of our opinion.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Impairment of loan and receivables

Please refer to Note 4(e) "Financial Instrument", Note 5(b) "Significant accounting assumptions and judgments, and major sources of estimation uncertainty", and Note 6(g), 6(h), 6(ak)(iii) of the financial statements.

Description of key audit matter:

The Company mainly engages in providing loans to its clients; hence, the recoverability of loans and receivables has a significant influence on its business operation which can result in its exposure to credit risk. Therefore, the valuation of impairment of loans and receivables has been identified as our key audit matter.

How the matter was addressed in our audit:



In relation to the key audit matter mentioned above, our principal audit procedures included testing the Company's internal controls on the credit rating of its clients and its supervising procedure; assessing whether the collateral assets and the crediting documents are thoroughly examined; assessing whether the loans and receivables are properly classified based on the status of credit guarantees and the length of time overdue; examining whether the measurement and the assumption the management has adopted to evaluate the expected credit loss (ECL) of loans and receivables are appropriate; evaluating whether the 12-month ECL and lifetime expected credit loss recognized are reasonable; analyzing the recognized impairment to make sure that it complies with the "Regulation Governing the Procedures for Banking Institutions to Evaluate Assets and Deal with Non-performing/ Non-accrual Loans".

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the "Regulations Governing the Preparation of Financial Reports by Public Banks" and IFRSs, IASs, IFRC, SIC endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance (including the Audit committee) are responsible for overseeing the Company's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audit resulting in this independent auditors' report are Chun-Yuan Wu and Chiu-Hua Hsieh.

### **KPMG**

Taipei, Taiwan (Republic of China) March 23, 2022

### **Notes to Readers**

The accompanying financial statements are intended only to present the statement of financial position, financial performance and cash flows in accordance with the accounting principles and practices generally accepted in the Republic of China and not those of any other jurisdictions. The standards, procedures and practices to audit such financial statements are those generally accepted and applied in the Republic of China.

The independent auditors' audit report and the accompanying financial statements are the English translation of the Chinese version prepared and used in the Republic of China. If there is any conflict between, or any difference in the interpretation of the English and Chinese language independent auditors' audit report and financial statements, the Chinese version shall prevail.

(English Translation of Financial Statements Originally Issued in Chinese)

## COTA COMMERCIAL BANK CO., LTD.

### Balance Sheets December 31, 2021 and 2020

(Expressed in Thousands of New Taiwan Dollars)

			بالمكا	2000 == 00000	ģ		(Explosed in Thousands of Ivew Talwall Dollars)				
	Pe	December 31, 2021		December 31, 2020	020			December 31, 2021		December 31, 2020	020
Assets		Amount	%	Amount	%		Liabilities and Equity	Amount	%	Amount	%
11000 Cash and cash equivalents (note 6(a))	\$	2,245,579	_	1,869,565	<del>-</del>		Liabilities:				
11500 Due from the Central Bank and call loans to banks (note		11,766,909	9	11,337,868	9	21000	Deposits from Central Bank and other banks (note 6(m))	\$ 25,670	٠	37,579	•
((p))						21500	Due to the Central Bank and banks (note 6(n))	570,180	٠	247,840	٠
12000 Financial assets at fair value through profit or loss (note $6(\mbox{c}))$		5,493,421	က	3,933,739	7	22000	Financial liabilities at fair value through profit or loss (note $\theta(c)$ )	1,088	•	1,093	•
12100 Financial assets at fair value through other		10,597,372	9	9,112,987	2	23000	Payables (note 6(o))	846,284	_	731,785	•
comprehensive income (note 6(d))						23200	Current income tax liabilities	65,503	•	88,169	'
12200 Financial assets at amortized cost (note 6(e) and 8)		21,150,821	Ħ	18,920,584	Ħ	23500	Deposits and remittances (note 6(p) and 7)	167,964,027	8	162,239,977	91
12500 Securities purchased under resell agreements (note 6(f))	_	10,480,858	2	11,830,509	7	24000	Subordinate financial debentures (note 6(q))	3,000,000	7	3,000,000	7
13000 Receivables, net (note 6(g))		992,866	_	334,232	٠	25600	Provisions (note 6(r) and (t))	200,736	٠	193,257	•
13500 Discounts and loans, net (note 6(h) and 7)	`	120,608,832	92	119,450,148	99	26000	Lease liabilities (note 6(s))	125,708	•	139,810	•
18500 Property and equipment, net (note 6(i))		1,268,822	_	1,267,641	<del>-</del>	29300	Deferred income tax liabilities (note 6(u))	111,159	٠	111,597	•
18600 Right-of-use assets (note 6(j))		122,406		137,224	٠	29500	Other liabilities	467,535	1	421,306	'
18700 Investment property, net (note 6(k))		1,132,319	_	1,133,410	_		Total liabilities	173,377,890	8	167,212,413	93
19000 Intangible assets, net (note 6(I))		120,646		121,294	٠						
19300 Deferred income tax assets (note 6(u))		163,102		156,038	٠		Equity attributable to owners of parent (note $6(v)$ ):				
19500 Other assets (note 6(t))		181,316		140,719	٠	31101	Common stock	9,500,815	2	9,251,037	2
						31500	Capital reserve	916,039		915,148	
							Retained earnings:				
						32001	Statutory reserve	1,728,615	<del>-</del>	1,522,089	_
						32003	Special reserve	11,929	•	11,929	•
						32005	Undistributed earnings	742,990	'	695,961	'
								2,483,534	_	2,229,979	
						32500	Other items in stockholders' equity	49,991	'	137,381	'
							Total equity	12,950,379	_	12,533,545	7
Total assets	\$	186,328,269	9	179,745,958	100		Total liabilities and equity	\$ 186,328,269	5	179,745,958	100

See accompanying notes to financial statements.

(English Translation of Financial Statements Originally Issued in Chinese)

### COTA COMMERCIAL BANK CO., LTD. Statements of Comprehensive Income For the years ended December 31, 2021 and 2020

(Expressed in Thousands of New Taiwan Dollars , Except for Earnings Per Common Share)

		2021		2020		Change
		Amount	%	Amount	%	%
41000	Interest income (note 6(y) and 7)	\$ 3,294,133	116	3,346,291	124	(2)
51000	Less: Interest expense (note 6(y) and 7)	759,668	27	886,866	33	(14)
	Net sales revenue	2,534,465	89	2,459,425	91	3
49100	Service fees income, net (note 6(z) and 7)	238,377	8	225,708	8	6
49200	Gains and losses on financial assets or liabilities measured at fair value through profit and loss (note 6(c) and (aa))	30,570	1	33,197	1	(8)
49310	Realized gains and losses on financial assets measured at fair value through other comprehensive income (note 6(d) and (ab))	23,838	1	5,678	-	320
49410	Gains arising from derecognition of financial assets measured at amortized cost	1,959	-	-	-	-
49600	Foreign exchange gains(loss), net	(1,005)	-	(26,722)	(1)	(96)
49700	Impairment gain and reversal of impairment loss on assets(note 6(d), (e), and (ac))	1,746	-	323	-	(441)
49800	Other non-interest income, net (note 6(ad))	18,499	1	21,158	1	(13)
	Operating revenue, net	2,848,449	100	2,718,767	100	5
58200	Provisions for bad debt expenses and guarantee reserve (note 6(g), (h), (r) and (ae))	42,994	2	7,637		463
58500	Personnel expenses (note 6(af) and (ag))	1,337,110	47	1,303,861	48	3
59000	Depreciation and amortization expenses (note 6(ah))	99,886	4	100,113	4	-
59500	Other general and administrative expenses (note 6(ai))	463,007	16	452,484	17	2
	Total operating expenses	1,900,003	67	1,856,458	69	2
61001	Profit from continuing operations before tax	905,452	32	854,672	32	6
61003	Less: Income tax expenses (note 6(u))	169,907	6	160,655	6	6
	Profit	735,545	26	694,017	26	6
65000	Other comprehensive income:					
65200	Components of other comprehensive income that will not be reclassified to profit or loss					
65201	Gains (losses) on remeasurements of defined benefit plans (note 6(t))	(5,052)	-	(6,999)	-	(28)
65204	Unrealized gains (losses) from investments in equity instruments measured at fair value through other comprehensive income (note $6(v)$ )	36,920	1	23,041	-	60
65220	Income tax related to components of other comprehensive income that will not be reclassified to profit or loss (note 6(u))	1,011		1,400		(28)
		32,879	1	17,442		89
65300	Other components of other comprehensive income that will not be reclassified to profit or loss (note6(v))					
65301	Exchange differences of overseas subsidiaries' financial reports translation	799	-	134	-	496
65309	Unrealized gains (losses) from investments in debt instruments measured at fair value through other comprehensive income	(122,004)	<u>(4)</u>	69,208	3	(276)
		(121,205)	(4)	69,342	3	(275)
65000	Other comprehensive income	(88,326)	(3)	86,784	3	(202)
	Total comprehensive income	<u>\$ 647,219</u>	23	780,801	29	(17)
	Earnings per share (NT dollars) (note 6(x))					
	Basic earnings per share	\$	0.77		0.73	
	Diluted earnings per share	\$	0.77		0.73	

See accompanying notes to financial statements.

(English Translation of Financial Statements Originally Issued in Chinese)

# COTA COMMERCIAL BANK CO., LTD. Statements of Changes in Equity For the years ended December 31, 2021 and 2020

(Expressed in Thousands of New Taiwan Dollars)

	Share capital			Total othe	Total other equity interest		Total ot	Total other equity interest		
	Ordinary shares	Capital surplus	Legal reserve	Special reserve	Unappropriated retained earnings	Total retained earnings	Exchange differences on translation of foreign financial statements	Unrealized gains (losses) on financial assets measured at fair value through other comprehensive income	Total other interest	Total equity
Balance on January 1, 2020	\$ 8,406,376	912,013	1,297,501	11,929	786,952	2,096,382	(1,149)	46,147	44,998	11,459,769
Appropriation and distribution of retained earnings:										
Legal reserve appropriated	1	٠	224,588	•	(224,588)		•	•	٠	,
Cash dividends of ordinary share	•	•		٠	(210,160)	(210,160)	•	٠	٠	(210,160)
Stock dividends of ordinary share	344,661	٠		•	(344,661)	(344,661)	•	•	•	
Insurance of common stock for cash	500,000	•			1	•	•	•	•	200,000
Other changes in capital surplus:										
Compensation cost of employee stock option certificates	1	1,900		•	•	•	1	•	•	1,900
Donated capital	1	37		•	•	•	1	•	•	37
Dividends not received overtime by shareholders	1	1,198			•		1	•		1,198
	9,251,037	915,148	1,522,089	11,929	7,543	1,541,561	(1,149)	46,147	44,998	11,752,744
Profit for 2020	•	•			694,017	694,017	•	•		694,017
Other comprehensive income for 2020	1	•	•		(5,599)	(5,599)	134	92,249	92,383	86,784
Total comprehensive income	,	٠	•	٠	688,418	688,418	134	92,249	92,383	780,801
Balance on December 31, 2020	\$ 9,251,037	915,148	1,522,089	11,929	695,961	2,229,979	(1,015)	138,396	137,381	12,533,545
Balance on January 1, 2021	\$ 9,251,037	915,148	1,522,089	11,929	695,961	2,229,979	(1,015)	138,396	137,381	138,396
Appropriation and distribution of retained earnings:										
Legal reserve appropriated	1		206,526	•	(206,526)	•	•	•	•	1
Cash dividends of ordinary share	1	•		•	(231,276)		•	•	•	Ī
Stock dividends of ordinary share	249,778	٠		•	(249,778)	(249,778)	•	•	•	•
Other changes in capital surplus:										
Donated capital	•	36					•			
Dividends not received overtime by shareholders		855			•		1	•	•	
	9,500,815	916,039	1,728,615	11,929	8,381	1,748,925	(1,015)	138,396	137,381	138,396
Profit for 2021	•	•	٠		735,545	735,545	1	•		•
Other comprehensive income for 2021	•	•	'		(4,041)	(4,041)	799	(85,084)	(84,285)	(85,084)
Total comprehensive income	1		•		731,504	731,504	799	(85,084)	(84,285)	(85,084)
Disposal investments in equity instruments designated at fair value through other comprehensive income	ı	,			3,105	3,105		(3,105)	(3,105)	(3,105)
Balance at December 31, 2021	\$ 9,500,815	916,039	1,728,615	11,929	742,990	2,483,534	(216)	50,207	49,991	50,207

See accompanying notes to financial statements.

# COTA COMMERCIAL BANK CO., LTD. Statements of Cash Flows For the years ended December 31, 2021 and 2020

(Expressed in Thousands of New Taiwan Dollars)

(Expressed in Thousands of New Talwan Bollars)		2021	2020
Cash flows from (used in) operating activities:  Profit before tax	\$	905,452	854,672
Adjustments:	Ψ	300,402	004,072
Adjustments to reconcile profit (loss):			
Depreciation expense		94,908	96,681
Amortization expense		4,978	3,432
Provision for bad debt expense		37,994 759,668	7,637 886,866
Interest expense Interest income		(3,294,133)	(3,346,291)
Dividend income		(13,597)	(6,962)
Net change in provisions for guarantees		5,000	(0,002)
Net change in for other provisions		1,364	1,365
Gain on disposal of property and equipment		(471)	1,692
Property and equipment transferred to expenses		(1,746)	(323)
Gain on lease revised Compensation cost of employee stock option certificates		-	(600) 1.900
Total adjustments to reconcile profit (loss)	_	(2,406,035)	(2,354,603)
Changes in operating assets and liabilities:		(2,100,000)	(2,001,000)
Changes in operating assets:			
Increase in due from the Central Bank and call loans to banks		(833,449)	(331,090)
(Increase) decrease in financial assets at fair value through profit or loss		(1,559,682)	905,120
(Increase) decrease in financial assets at fair value through other comprehensive income (Increase) decrease in financial assets at amortized cost		(1,568,288) (2,229,672)	58,029 689,866
Decrease (increase) in securities purchased under resell agreements		1,349,651	(1,512,920)
(Increase) decrease in receivables		(680,893)	35,634
Încrease în discounts and loans		(1,182,443)	(8,261,796)
Increase in other assets		(45,771)	(31,243)
Total changes in operating assets		(6,750,547)	(8,448,400)
Changes in operating liabilities:		(11 000)	(1,622)
Decrease in deposits from Central Bank and other banks (Decrease) increase in financial liabilities at fair value through profit or loss		(11,909) (5)	1,018
Increase (decrease) in payable		133,953	(45,945)
Increase in deposits and remittances		5,724,050	8,489,394
Increase in provisions for employee benefits		1,123	1,827
Increase in other liabilities		46,221	73,153
Total changes in operating liabilities		5,893,433	8,517,825
Total changes in operating assets and liabilities  Total adjustments		(857,114) (3,263,149)	69,425 (2,285,178)
Cash outflow used in operations		(2,357,697)	(1,430,506)
Interest received		3,286,642	3,366,745
Dividends received		26,112	5,465
Interest paid		(779, 122)	(916,304)
Income taxes paid		(199,064)	(117,474)
Net Cash flows (used in) from operating activities Cash flows from (used in) investing activities:		(23,129)	907,926
Acquisition of property and equipment		(48,135)	(33,971)
Proceeds from disposal of property and equipment		901	224
Acquisition of intangible assets		(4,330)	(12,996)
Decrease in other assets		122	2,141
Net cash flows used in investing activities		(51,442)	(44,602)
Cash flows from (used in) financing activities:		222 240	247 940
Increase in due to the Central Bank and banks Issuance of common stock for cash		322,340	247,840 500,000
Payment of lease liabilities		(46,577)	(49,100)
Payments to acquire treasury shares		855	1,198
Proceeds from sale of treasury shares		36	37
Cash dividends paid		(231,276)	(210,160)
Net cash flows from financing activities		45,378	489,815
Effect of exchange rate changes on cash and cash equivalents	-	799 (28,394)	134 1,353,273
Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of period		7,892,665	6,539,392
Cash and cash equivalents at end of period	\$	7,864,271	7,892,665
Composition of cash and cash equivalents:	<del>*</del>	, ,	
Cash and cash equivalents in the balance sheet	\$	2,245,579	1,869,565
Due from the Central Bank and call loans to banks following the definition of cash and cash		5.040.000	0.000.100
equivalents under IAS 7 as accepted by FSC	<u>r</u>	5,618,692	6,023,100
Cash and cash equivalents at end of period	\$	7,864,271	7,892,665

See accompanying notes to financial statements.

(English Translation of Financial Statements Originally Issued in Chinese)

# COTA COMMERCIAL BANK CO., LTD. Notes to the Financial Statements For the years ended December 31, 2021 and 2020

(Expressed in Thousands of New Taiwan Dollars, Unless Otherwise Specified)

#### (1) Company history

COTA COMMERCIAL BANK CO., LTD. ("the Company") was established in 1915 as a credit cooperative bank. Effective from January 1, 1999, the Company changed its status to commercial bank and its name to COTA Commercial Bank Co., Ltd. in accordance with the Company Law and the Banking Law. Pursuant to the resolution decided during the shareholders' meeting held on September 17, 2005 and as approved by the regulatory authorities, the Company merged with Fengyuan Credit Cooperative on January 1, 2006. Currently, the Company has 30 domestic branches and one offshore banking unit.

The Company is engaged in:

- Receiving deposits, extending loans, investing in bills and bonds, processing funds remittance, acceptances and guarantees, issuing letters of credit and providing other agency business (except for issuing foreign letters of credit and providing foreign guarantees);
- Buying and selling foreign currencies and traveler's checks;
- Credit card related services;
- Trust and fiduciary services;
- Foreign exchange service as authorized by the Central Bank;
- Commercial banking business related to international trade.

#### (2) Approval date and procedures of the financial statements:

The Financial Statements were authorized for issuance by the Board of Directors on March 23, 2022.

#### (3) New standards, amendments and interpretations adopted:

(a) The impact of the International Financial Reporting Standards ("IFRSs") endorsed by the Financial Supervisory Commission, R.O.C. which have already been adopted.

The details of impact on the Company's adoption of the new amendments beginning January 1, 2021 are as follows:

(i) Amendments to IFRS 9, IAS39, IFRS7, IFRS 4 and IFRS 16 "Interest Rate Benchmark Reform—Phase 2" (the Phase 2 amendments)"

The Company applied the Phase 2 amendments retrospectively. However, in accordance with the exceptions permitted in the Phase 2 amendments, the Company has elected not to restate comparatives for the prior periods to reflect the application of these amendments, including not providing the additional disclosures of 2020. There is no impact on its opening equity balances as a result of retrospective application.

The Phase 2 amendments provide practical relief from certain requirements in IFRS Standards. These reliefs relate to modifications of financial instruments triggered by a replacement of a benchmark interest rate in a contract with a new alternative benchmark rate.

If the basis for determining the contractual cash flows of a financial instruments changed as a result of interest rate benchmark reform, the Phase 2 amendments provide practical relief from certain requirements in IFRS Standards. The Company will update the effective interest rate of the financial asset or financial liability to reflect the change that is required by the reform before the amendments and interpretations adopted.

The details of the accounting policies are disclosed in Note 4(e) and Note (ak).

#### (ii) Other amendments

The following new amendments, effective January 1, 2021, do not have a significant impact on the Company's financial statements:

- Amendments to IFRS 4 "Extension of the Temporary Exemption from Applying IFRS 9"
- Amendments to IFRS 16 "Covid-19-Related Rent Concessions beyond June 30, 2021"

#### (b) The impact of IFRS issued by the FSC but not yet effective

The Company assesses that the adoption of the following new amendments, effective for annual period beginning on January 1, 2022, would not have a significant impact on its consolidated financial statements:

- Amendments to IAS 16 "Property, Plant and Equipment—Proceeds before Intended Use"
- Amendments to IAS 37 "Onerous Contracts-Cosst of Fulfilling a Contract"
- Annual Improvements to IFRS Standards 2018–2020
- Amendments to IFRS 3 "Reference to the Conceptual Framework"

#### (c) The impact of IFRS issued by IASB but not yet endorsed by the FSC

The Company does not expect the following other new and amended standards, which have yet to be endorsed by the FSC, to have a significant impact on its consolidated financial statements:

- Amendments to IFRS 10 and IAS 28 "Sale or Contribution of Assets Between an Investor and Its Associate or Joint Venture"
- IFRS 17 "Insurance Contracts" and amendments to IFRS 17 "Insurance Contracts"
- Amendments to IAS 1 "Classification of Liabilities as Current or Non-current"
- Amendments to IAS 1 "Disclosure of Accounting Policies"
- Amendments to IAS 8 "Definition of Accounting Estimates"
- Amendments to IAS 12 "Deferred Tax related to Assets and Liabilities arising from a Single Transaction"

#### (4) Summary of significant accounting policies:

The significant accounting policies presented in the financial statements are summarized below. Except for those specifically indicated, the following accounting policies were applied consistently throughout the periods presented in the financial statements.

#### (a) Statement of compliance

These financial statements have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Public Held Banks (hereinafter referred to as "the Regulations") and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations endorsed and issued into effect by the Financial Supervisory Commission, R.O.C. (hereinafter rteffered to IFRS endesed by the FSC).

#### (b) Basis of preparation

#### (i) Basis of measurement

Except for the following significant accounts, the financial statements have been prepared on a historical cost basis:

- 1) Financial instruments at fair value through profit or loss are measured at fair value (including Derivative financial instruments);
- 2) Financial assets at fair value through other comprehensive income are measured at fair value;
- 3) The defined benefit liabilities (assets) are measured a fair value of plan assets less the present value of the defined benefit obligation and the effect of the asset ceiling in Note 4(n).

#### (ii) Functional and presentation currency

The functional currency of the Company is determined based on the primary economic environment in which the entity operates. The financial statements are presented in New Taiwan Dollar (NTD), which is the Company's functional currency. All financial information presented in NTD has been rounded to the nearest thousand.

#### (c) Foreign Currencies

#### (i) Foreign currency transactions

Transactions in foreign currencies are translated into the respective functional currencies of the Company at the exchange rates at the dates of the transactions. At the end of each subsequent reporting period, monetary items denominated in foreign currencies are translated into the functional currencies using the exchange rate at that date. Non-monetary items denominated in foreign currencies that are measured at fair value are translated into the functional currencies at the exchange rate at the date that the fair value was determined. Non-monetary items denominated in foreign currencies that are measured based on historical cost are translated using the exchange rate at the date of the transaction.

Exchange differences are generally recognized in profit or loss, except for those differences relating to the following, which recognized in other comprehensive income is an investment in equity securities designated as at fair value through other comprehensive income.

#### (ii) Foreign operations

Regarding offshore banking unit (OBU), the assets and liabilities reported in functional currencies are translated into New Taiwan Dollars at the exchange rates on reporting date; the income and expenses, excluding in hyperinflationary economic situation, are translated into New Taiwan Dollars at the rate of exchange prevailing on the date of the transaction date. Exchange differences are recognized as other comprehensive income. When the settlement of monetary receivables/payables to OBU is neither planned nor likely to happen in the foreseeable future, gains and losses arising from currency exchange are valued as part of net investment and are recognized as other comprehensive income.

#### (d) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, checks for clearance, checking and demand deposits due from other banks, money deposited in other financial institutions without designated purposes or with unrestricted access and short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value. Cash and cash equivalents reported in the statement of cash flows are assets that reported in the statement of financial positions, due from central bank, call loans to bank following the definition of cash and cash equivalents under IAS 7 as accepted by FSC, and securities purchased under resell agreements.

#### (e) Financial instruments

Trade receivables and debt securities issued are initially recognized when they are originated. All other financial assets and financial liabilities are initially recognized when the Company becomes a party to the contractual provisions of the instrument. A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at fair value through profit or loss (FVTPL), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

#### (i) Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis.

On initial recognition, a financial asset is classified as measured at: amortized cost; Fair value through other comprehensive income (FVOCI) – debt investment; FVOCI – equity investment; or FVTPL. Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

#### 1) Financial assets measured at amortized cost

A. Financial assets measured at amortized cost

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold the assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

These assets are subsequently measured at amortized cost, which is the amount at which the financial asset is measured at initial recognition, plus/minus, the cumulative amortization using the effective interest method, adjusted for any loss allowance. Interest income, foreign exchange gains and losses, as well as impairment, are recognized in profit or loss. Any gain or loss on derecognition is recognized in profit or loss.

#### B. Securities purchased under resell agreements

Securities sold/purchased, with a commitment, are treated as financing transactions, which are recorded at cost. The difference between the cost and the repurchase/resell price is treated as interest expenses/revenue and recognized over the term of the agreement.

#### C. Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market, including receivables and loans. At initial recognition, these assets are recognized at fair value, plus, any directly attributable transaction costs subsequent to initial recognition.

Interest income is recognized in profit or loss, and it is included in statement of comprehensive income account.

Loans and receivables shall be transferred to overdue loans account if either of the following situation qualifies:

- Collection of payment of principal or interest accrued is considered highly unlikely; or
- Payment of principal or interest accrued is over 3 or 6 months past due; or

According to "Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal with Non-Performing and Non-Accrual Loans", non-performing loans with interest accrued shall be transferred to

#### Notes to the Financial Statements

overdue loans after 6-month-additional extension of overdue payment. However, the reclassification does not apply to those of agreed installment payments, consultative consumer credit, and cases executed by the "Statute for Consumer Debt Clearance".

Reclassified overdue loans are assorted into discounts and loans, while other overdue receivables reclassified from guarantees, acceptances, factoring accounts receivable, and receivables-other credit card, are classified as other financial assets.

Outstanding balances of overdue loans'unrecoverable parts are written-off under approval of Board of Directors.

#### 2) Fair value through other comprehensive income (FVOCI)

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Company may irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive income. This election is made on an instrument-by-instrument basis.

Debt investments at FVOCI are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognized in profit or loss. Other net gains and losses are recognized in other comprehensive income. On derecognition, gains and losses accumulated in other comprehensive income are reclassified to profit or loss.

Equity investments at FVOCI are subsequently measured at fair value. Dividends are recognized as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognized in other comprehensive income and are never reclassified to profit or loss.

Dividend income is recognized in profit or loss on the date on which the Company's right to receive payment is established.

#### 3) Fair value through profit or loss (FVTPL)

All financial assets not classified as amortized cost or FVOCI described as above are measured at FVTPL, including derivative financial assets.

On initial recognition, the Company may irrevocably designate a financial asset, which meets the requirements to be measured at amortized cost or at FVOCI, as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognized in profit or loss.

Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

#### 4) Impairment of financial assets

The Company recognizes loss allowances for expected credit losses (ECL) on financial assets measured at amortized cost (including cash and cash equivalents, amortized costs, trade receivables and notes receivable, other receivables, leases receivable, guarantee deposit paid and other financial assets), debt investments measured at FVOCI and contract assets.

The Company measures loss allowances at an amount equal to lifetime ECL, except for the following which are measured as 12-month ECL:

- debt securities that are determined to have low credit risk at the reporting date; and
- other debt securities and bank balances for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Company's historical experience and informed credit assessment, as well as forward looking information.

The Company considers a debt security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade which is considered to be BBB- or higher per Standard & Poor's, Baa3 or higher per Moody's, twA or higher per Taiwan Ratings'. A(twn) and BBB- or higher per Fitch.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the Company in accordance with the contract and the cash flows that the Company expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

At each reporting date, the Company assesses whether financial assets carried at amortized cost and debt securities at FVOCI are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial assets is credit impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or being more than a year past due;
- the lender of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession that the lender would not otherwise consider;
- it is probable that the borrower will enter bankruptcy or other financial reorganization;

or

• the disappearance of an active market for a security because of financial difficulties.

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets. For debt securities at FVOCI, the loss allowance is charged to profit or loss and is recognized in other comprehensive income instead of reducing the carrying amount of the asset.

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. For corporate customers, the Company individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery. The Company expects no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Company's procedures for recovery of amounts due.

#### 5) Derecognition of financial assets

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Company enters into transactions whereby it transfers assets recognized in its statement of balance sheet, but retains either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognized.

#### (ii) Financial liabilities

1) Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss.

Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in profit or loss. Any gain or loss on derecognition is also recognized in profit or loss.

#### 2) Derecognition of financial liabilities

The Company derecognizes a financial liability when its contractual obligations are discharged or cancelled, or expire. On derecognition of a financial liability, the difference between the carrying amount of a financial liability extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognized in profit or loss.

3) Offsetting of financial assets and liabilities

Financial assets and financial liabilities are offset and the net amount presented in the statement of balance sheet when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

(iii) Interest rate benchmark reform financial liability financial instruments modifications

When the basis for determining the contractual cash flows of a financial asset or financial liability measured at amortized cost changed as a result of interest rate benchmark reform, the Group will update the effective interest rate of the financial asset or financial liability to reflect the change that is required by the reform. A change in the basis for determining the contractual cash flows is required by interest rate benchmark reform if the following conditions are met:

- the change is necessary as a direct consequence of the reform; and
- the new basis for determining the contractual cash flows is economically equivalent to the previous basis i.e. the basis immediately before the change.

When changes were made to a financial asset or financial liability in addition to changes to the basis for determining the contractual cash flows required by interest rate benchmark reform, the Group will first update the effective interest rate of the financial asset or financial liability to reflect the change that is required by interest rate benchmark reform. Thereafter, the Group will apply applied the policies on accounting for modifications to the additional changes.

#### (f) Investment property

Investment property is property held either to earn rental income or for capital appreciation or both, but not for sale in the ordinary course of business, use in the production or supply of goods or services, or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at cost less accumulated depreciation and accumulated impairment losses. Depreciation expense is calculated based on the depreciation method, useful life, and residual value which are the same as those adopted for property, plant and equipment.

#### Notes to the Financial Statements

Any gain or loss on disposal of an investment property (calculated as the difference between the net proceeds from disposal and the carrying amount) is recognized in profit or loss.

Rental income from investment property is recognized as other revenue on a straight-line basis over the term of the lease. Lease incentives granted are recognized as an integral part of the total rental income, over the term of the lease.

#### (g) Property, plant, and equipment

#### (i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

If significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Any gain or loss on disposal of an item of property, plant and equipment is recognized in profit or loss.

#### (ii) Subsequent expenditure

Subsequent expenditure is capitalized only if it is probable that the future economic benefits associated with the expenditure will flow to the Company.

#### (iii) Depreciation

Depreciation is calculated on the cost of an asset less its residual value and is recognized in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment.

Land is not depreciated.

The estimated useful lives of property, plant and equipment for current and comparative periods are as follows:

- 1) Buildings: 5 years ~ 80 years
- 2) Machinery equipment: 1 year ~ 20 years
- 3) Transportation equipment: 4 years ~ 10 years
- 4) Miscellaneous equipment: 3 year ~ 50 years
- 5) The significant portion of buildings and their useful life are as follow:

Item	useful life		
Buildings			
Main building	60 years ~ 80 years		
Premises Renovation	5 vears		

Depreciation methods, useful lives, and residual values are reviewed at each reporting date adjusted if appropriate.

#### (iv) Reclassification to investment property

A property is reclassified to investment property at its carrying amount when the use of the property changes from owner occupied to investment property.

#### (h) Lease

At inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

#### Notes to the Financial Statements

- the contract involves the use of an identified asset this may be specified explicitly or implicitly, and should be
  physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a
  substantive substitution right, then the asset is not identified; and
- 2) the customer has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- 3) the customer has the right to direct the use of the asset throughout the period of use only if either:
  - the customer has the right to direct how and for what purpose the asset is used throughout the period of use; or
  - the relevant decisions about how and for what purpose the asset is used are predetermined and:
    - the customer has the right to operate the asset throughout the period of use, without the supplier having the right to change those operating instructions; or
    - the customer designed the asset in a way that predetermines how and for what purpose it will be used throughout the period of use.

#### (i) As a lease

The Company recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be reliably determined, the Company's incremental borrowing rate. Generally, the Company uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- 1) fixed payments, including in-substance fixed payments;
- 2) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- 3) amounts expected to be payable under a residual value guarantee; and
- 4) payments for purchase or termination options that are reasonably certain to be exercised.

The lease liability is measured at amortized cost using the effective interest method. It is remeasured when:

- 1) there is a change in future lease payments arising from the change in an index or rate; or
- 2) there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee; or
- 3) there is a change in the lease term resulting from a change of its assessment on whether it will exercise an option to purchase the underlying asset, or
- 4) there is a change of its assessment on whether it will exercise an extension or termination option; or
- 5) there is any lease modification

When the lease liability is remeasured, other than lease modifications, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or in profit and loss if the carrying amount of the right-of-use asset has been reduced to zero.

When the lease liability is remeasured to reflect the partial or full termination of the lease for lease modifications that decrease the scope of the lease, the Company accounts for the remeasurement of the lease liability by decreasing the carrying amount of the right-of-use asset to reflect the partial or full termination of the lease, and recognize in profit or loss any gain or loss relating to the partial or full termination of the lease.

The Company presents right-of-use assets that do not meet the definition of investment and lease liabilities as a separate line item respectively in the statement of financial position.

The Company has elected not to recognize right-of-use assets and lease liabilities for leases of low-value assets for the location of ATM. The Company recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

#### (i) Intangible assets

#### (i) Computer software

Computer software system expenses, which are recorded based on the cost of acquisition less accumulated depreciation and accumulated impairment, are amortized using a straight-line method over a period of 1 to 10 years. The amortization is recognized in profit or loss.

Amortization methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

#### (ii) Goodwill

Goodwill derives from enterprise acquisition is included in intangible assets.

Goodwill is cash generating units, indefinite useful life intangible assets and intangible assets which are not available for use. There are regular impairment tests every year and the impairment losses are recognized and non-reversible if the recoverable amount is lower than the book value.

#### (j) Impairment of non-financial assets

At each reporting date, the Company reviews the carrying amounts of its non-financial assets (other than deferred tax assets and assets arising from employee benefits) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. Goodwill is tested annually for impairment.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or Cash-generating units (CGUs). Goodwill arising from a business combination is allocated to CGUs or groups of CGUs that are expected to benefit from the synergies of the combination.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. An impairment loss is recognized if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognized in profit or loss. They are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. For other assets, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

#### (k) Provisions

A provision is recognized if, as a result of a past event, the Company has a present obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by

discounting the expected future cash flows at a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognized as finance cost.

#### (I) Financial guarantee contract

The Company recognized financial guarantee liabilities initially at their fair value at the date of providing guarantee. The Company receives commission income with arm's-length transaction at contract date; this is the income could represent the fair value of financial guarantee contract. The advanced service fee is recognized as deferred item and amortized by straight-line method over the contract period of the financial guarantee.

#### (m) Revenue recognition

Interest revenue arised from credits is estimated on an accrual basis. All interest accrued shall be suspended from the date the loans are classified as nonperforming loans. Interest earned from nonperforming loans shall be recognized as interest income when the interest has been collected by the Company. If the repayment of loan is extended under an agreement, the related interest should be recognized as deferred revenue, classified into other liability and recognized as income when collected.

Service fee income is recognized when collected or when the majority of project is completed. Service fee income is received when loans and receivables are recognized. The service fee income which are caused by loans or receivables shall be recognized as interest revenue when they meet a suggested policy announced by the Bankers Association of the Republic of China. This policy requires an individual loan that meets the materiality criteria to have its effective interest rate be consistent with its interest revenue. Overall, the service fees shall be adjusted from the original agreed interest rate to the effective interest rate.

Rental income of a property is incurred during the lease term. Incentives granted to the lessee to enter into the operating lease are spread over the lease term on a straight-line basis so that the lease income received is reduced accordingly.

#### (n) Employee benefits

(i) Short-term employee benefit

Short-term employee benefits are expensed as the related service is provided.

A liability is recognized for the amount expected to be paid if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

- (ii) Post-employment benefit: The Company's pension plan comprises defined contribution plan and defined benefit plan.
  - 1) Defined contribution plans

Obligations for contributions to defined contribution pension plans are recognized as an employee benefit expense in profit or loss in the periods during which the related service is provided by employees.

#### 2) Defined benefit plans

The Company's net obligation in respect of defined benefit pension plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in the current and prior periods, discounting that amount and deducting the fair value of any plan assets.

The calculation of defined benefit obligations is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a potential asset for the Company, the recognized asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contributions to the plan. To calculate the present value of economic benefits, consideration is given to any applicable minimum funding requirements.

The Company's defined benefit pension plan follows the Labor Standards Act. Pension payments to employees are calculated based on years of service and average salary upon retirement. The Company will make monthly

contributions to the employees' pension accounts, which are managed by the Employee Pension Fund Committee, and the contributions are deposited in the employees' pension accounts with Bank of Taiwan. The pension fund for management is contributed 8% of salaries to individual pension accounts monthly.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognized immediately in other comprehensive income, and accumulated in retained earnings within equity. The Company determines the net interest expense (income) on the net defined benefit liability (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the then-net defined benefit liability (asset). Net interest expense and other expenses related to defined benefit plans are recognized in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognized immediately in profit or loss. The Company recognizes gains and losses on the settlement of a defined benefit plan when the settlement occurs.

#### (iii) Deposits with favorable rate

The Company provides deposits with favorable rate to employees, which include fix amount deposits with favorable rate for current employees and post-employment fix amount deposits with favorable rate for retired and current employees. The rate difference between the favorable rate and the market rate is considered employee benefit.

According to article 30 of "Regulations Governing the Preparation of Financial Report by Public Banks", the additional interests resulted from the difference between deposit with favorable rate and the deposits with market interest rate need actuary per the regulations related to defined benefit plan in IAS 19. The parameters of actuarial assumptions should obey the competent authority if any regulation is applicable.

#### (o) Share-based payment

The grant-date fair value of equity-settled share-based payment arrangements granted to employees is generally recognized as an expense, with a corresponding increase in equity, over the vesting period of the awards. The amount recognized as an expense is adjusted to reflect the number of awards for which the related service and non-market performance conditions are expected to be met, such that the amount ultimately recognized is based on the number of awards that meet the related service and non-market performance conditions at the vesting date.

For share-based payment awards with non-vesting conditions, the grant-date fair value of the share-based payment is measured to reflect such conditions and there is no true-up for differences between expected and actual outcomes.

#### (p) Income taxes

Income taxes comprise current taxes and deferred taxes. Except for expenses related to business combinations or recognized directly in equity or other comprehensive income, all current and deferred taxes are recognized in profit or loss.

Current taxes comprise the expected tax payables or receivables on taxable profits (losses) for the year and any adjustments to the tax payable or receivable in respect of previous year. The amount of current tax payable or receivables are the best estimate of the tax amount expected to the paid or received.

Deferred taxes arise due to temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and their respective tax bases. Deferred taxes are recognized except for the following:

- (i) Temporary differences on the initial recognition of assets and liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profits (losses) at the time of the transaction;
- (ii) Temporary differences related to investments in subsidiaries, associates and joint arrangements to the extent that the Company is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and

#### Notes to the Financial Statements

(iii) Taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax assets are recognized for the carry forward of unused tax losses, unused tax credits, and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax assets are reviewed at each reporting date, and are reduced to the extent that it is no longer probable that the related tax benefits will be realized; such reductions are reversed when the probability of future taxable profits improves.

Deferred taxes are measured at tax rates that are expected to be applied to temporary differences when they reserve, using tax rates enacted or substantively enacted at the reporting date.

Deferred tax assets and liabilities are offset if the following criteria are met:

- (i) The Company has a legally enforceable right to set off current tax assets against current tax liabilities; and
- (ii) The deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either
  - 1) the same taxable entity; or
  - 2) different taxable entities which intend to settle current tax assets and liabilities on a net basis, or to realize the assets and liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

#### (q) Earnings per share (EPS)

The Company discloses the Company's basic and diluted earnings per share attributable to ordinary shareholders of the Company. Basic earnings per share is calculated as the profit attributable to ordinary shareholders of the Company divided by the weighted average number of ordinary shares outstanding. Diluted earnings per share is calculated as the profit attributable to ordinary shareholders of the Company, divided by the weighted average number of ordinary shares outstanding after adjustment for the effects of all potential dilutive ordinary shares.

#### (r) Operating segment

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses (including revenues and expenses relating to transactions with other components of the Company). Operating results of the operating segment are regularly reviewed by the Company's chief operating decision maker to make decisions about resources to be allocated to the segment and to assess its performance. The Company's chief operating decision maker is the Board of Directors.

## (5) Significant accounting assumptions and judgments, and major sources of estimation uncertainty:

In preparing these consolidated financial statements, management has made judgments, estimates, and assumptions that affect the application of the accounting policies and the reported amount of assets, liabilities, income, and expenses. Actual results may differ from these estimates.

The management continues to monitor the accounting estimates and assumptions. The management recognizes any changes in accounting estimates during the period and the impact of those changes in accounting estimates in the following period.

Information about judgments made in applying accounting policies that have the most significant effects on the amounts recognized in the financial statements is as follows:

#### (a) Impairment loss on loans and receivables

When the Company decides whether to recognize impairment loss, they mainly assess if there are any observable evidence indicating possible impairment. The evidence may include observable information indicating unfavorable changes in debtor payment status, or sovereign or local economic situation related to debt payment in arrears. When analyzing expected cash flow, the estimates by the management are based on past losses experience on assets of similar credit risk characteristics. The Company quarterly reviews methods and assumptions behind the amount and schedule of expected cash flow, to reduce the difference between expected and actual loss. Please refer to Note 6(ak) for impairment loss on loans.

#### (b) Measurement of defined benefit obligations

Accrued pension liabilities and resulting pension expenses under defined benefit pension plans are calculated using the Projected Unit Credit Method. Actuarial assumptions comprise the discount rate, rate of employee turnover, future salary increase rate, etc. Changes in economic circumstances and market conditions will affect these assumptions and may have a material impact on the amount of the expense and the liability.

The Company's accounting policies include measuring financial and non-financial assets and liabilities at fair value through profit or loss. The Company's financial instrument valuation group conducts independent verification on fair value by using data sources that are independent, reliable, and representative of exercise prices. This financial instrument valuation group also periodically adjusts valuation models, conducts back-testing, renews input data for valuation models, and makes all other necessary fair value adjustments to assure the rationality of fair value. The Company strives to use market observable when measuring assets and liabilities. Different levels of the fair value hierarchy to be used in determining the fair value of financial instruments are as follows:

- (a) Level 1: quoted prices (unadjusted) in active markets for identifiable assets or liabilities.
- (b) Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- (c) Level 3: inputs for the assets or liability that are not based on observable market data.

#### (6) Explanation of significant accounts:

#### (a) Cash and cash equivalents

Cash on hand Checks for clearance Deposits from other banks

D	ecember 31, 2021	December 31, 2020
\$	1,571,438	1,474,982
	201,158	147,248
	472,983	247,335
\$	2,245,579	1,869,565

The cash and cash equivalents presented in the statement of cash flows had the following components, please refer to note 6(b).

Cash and cash equivalents in the statement of financial position

Due from the Central Bank and call loans to banks following the definition of cash and cash equivalents under IAS 7 as accepted by FSC

Cash and cash equivalents reported in the statement of cash flows

December 31, 2021		December 31, 2020	
\$	2,245,579	1,869,565	
	5,618,692	6,023,100	
\$	7,864,271	7,892,665	

#### (b) Due from the Central Bank and call loans to banks

	December 31, 2021	December 31, 2020
Deposit reserve - checking accounts	\$ 3,067,672	3,466,516
Deposit reserve - demand accounts	4,990,334	4,724,771
Deposit reserve - foreign currency deposits	5,538	5,702
Call loans to banks	2,551,020	2,556,584
Deposits with Financial Information Service Co., Ltd.	1,152,345	584,295
	\$ 11,766,909	11,337,868

The reserves for deposits are calculated at prescribed rates, using the average monthly balances of various deposit accounts, and are appropriated and deposited in the reserve account of the Central Bank of the Republic of China (Taiwan). Deposits reserve - demand accounts cannot be withdrawn except for the monthly adjustment to the required reserve permitted by relevant regulations.

Please refer to note (8) for information regarding the restrictions on part of the deposit reserve shown above.

Due from Central Bank and call loans to bank following the definition of cash and cash equivalents under IAS 7 as accepted by FSC are as follows:

	 December 31, 2021	December 31, 2020
Call loans to banks	\$ 2,551,020	2,556,584
Deposit reserve - checking accounts	 3,067,672	3,466,516
	\$ 5,618,692	6,023,100

#### (c) Financial assets (liabilities) at fair value through profit or loss

	December 31, 2021	December 31, 2020
Financial assets		
Securities of listed companies	\$ 52,455	34,751
Beneficiary certificates	142,015	76,935
Short-term bills	4,611,558	2,859,494
Convertible bonds	686,936	955,662
Derivatives	457	6,897
	\$ 5,493,421	3,933,739
	December 31, 2021	December 31, 2020
Financial liabilities at fair value through profit or loss		
Derivatives	\$ 1,088	1,093

The Company engages in derivative transactions to mitigate exchange rate risks and interest rate risks. The Company's financial hedging policy is to minimize its market price or cash flow exposures.

The nominal amount information of outstanding derivative contracts as of December 31, 2021 and 2020 was as follows:

#### Notes to the Financial Statements

December 31,		ecember 31,	December 31,		
		2021	2020		
	\$	689,625	114,032		

Derivative contracts

The net gains on financial assets at fair value through profit or loss for the years ended December 31, 2021 and 2020, were \$30,565 thousand and \$34,214 thousand, respectively. The net (losses) gains on financial liabilities at fair value through profit or loss for the years ended December 31, 2021 and 2020, were \$5 thousand and \$(1,017) thousand, respectively.

#### (d) Financial assets at fair value through other comprehensive income

Debt investments at fair value through other comprehensive income:
Corporate bonds
Equity investments at fair value through other comprehensive income:
Domestic listed stock
Domestic unlisted stock
Total

December 31, 2021		December 31, 2020		
\$	10,134,596	8,956,709		
	283,142	-		
	179,634	156,278		
\$	10,597,372	9,112,987		

(i) Debt investments at fair value through other comprehensive income

The Company has assessed that the following securities are held within a business model whose objective is achieved by both collecting the contractual cash flows and by selling securities; therefore, they have been classified as debt investments at fair value through other comprehensive income.

For the gain or loss arising from the disposal of investment, please refer to note 6(ab).

(ii) Equity investments at fair value through other comprehensive income

The Company designated the investments shown above as equity securities as at fair value through other comprehensive income because these equity securities represent those investments that the Company intends to hold for long-term strategic purposes.

During the years ended December 31, 2021 and 2020, the dividends of \$12,671 thousand and \$5,465 thousand, respectively, related to equity investments at fair value through other comprehensive income held on the years then ended, were recognized.

In 2021, the Company has sold its shares held in the equity investments at fair value through other comprehensive income as a result of investment strategy. The shares of fair value \$22,237 thousand and the Company realized a gain \$3,105 thousand, which is already included in other comprehensive income. The gain has been transferred to retained earnings. There were no disposals of strategic investments and transfers of any cumulative gain or loss within equity relating to these investments as of December 31, 2020.

- (iii) For credit risk (including the impairment of debt investments) and market risk, please refer to note 6(ak).
- (iv) The financial assets of the Company had not been pledged as collateral.
- (v) The movement in the allowance for debt investments at fair value through other comprehensive income was as follows:

Balance on January 1 per IFRS 9
Provision (reversal) during the period
Balance on December 31

	2021	2020
\$	2,356	3,300
	(1,181)	(944)
\$	1,175	2,356

#### (e) Financial assets measured at amortized cost

	D	ecember 31, 2021	December 31, 2020
Government bonds	\$	986,907	994,274
Corporate bonds		3,507,002	2,384,142
Negotiable certificates of deposits		16,610,000	15,380,000
Financial bonds		55,380	170,410
Deposits from other banks		<u> </u>	1,000
Subtotal		21,159,289	18,929,826
Less: the allowance for impairment loss		(8,468)	(9,242)
Total	\$	21,150,821	18,920,584

- (i) The Company has assessed that these financial assets are held to maturity to collect contractual cash flows, which consist solely of payments of principal and interest on principal amount outstanding. Therefore, these investments were classified as financial assets measured at amortized cost.
- (ii) For credit risk, please refer to note 6(ak).
- (iii) As of December 31, 2021 and 2020, the government bonds had been pledged as collateral. Please refer to note (8).
- (iv) The movement in the allowance for financial assets measured at amortized cost was as follows:

Balance on January 1	\$ 9,242	9,027
Provision during the period	(565)	621
Effect of exchange rate changes	(209)	(406)
Balance on December 31	<u>\$ 8,468</u>	9,242

2021

2020

#### (f) Securities purchased under resell agreements

Securities purchased under resell agreements, and their sold back amounts, using determined price were as follow:

			I	December 31	, 2021	
Item	_E	Book value	Resell agreement	Resell p	orice	Resell price
Commercial papers	\$	8,461,000	8,554,979	8,55	5,572	Resell gradually before 2022.01.12
Corporate bonds		1,705,900	1,710,859	1,71	11,039	Resell gradually before 2022.01.12
Government bonds	_	213,300	215,020	21	5,042	Resell gradually before 2022.01.10
	\$	10,380,200	10,480,858	10,48	1,653	
				December 31	, 2020	
Item		Book value	Resell agreement	December 31 Resell p	,	Resell price
<u>Item</u> Commercial papers		300k value 9,072,500		Resell p	,	Resell price Resell gradually before 2021.01.18
			Resell agreement	Resell p	rice	
Commercial papers		9,072,500	Resell agreement	9,06	orice 66,225	Resell gradually before 2021.01.18

#### (g) Receivables, net

	December 31, 2021	December 31, 2020
Credit card accounts receivable	\$ 129,225	130,292
Interest receivable	206,665	199,174
Accrued income	9,145	9,321
Acceptances receivable	-	3,338
Dividends receivable	158	2
Guarantee payments receivable	677,469	5,664
Others	42,105	38,771
Sub-total	1,064,767	386,562
Less: allowance for doubtful accounts	(68,901)	(52,330)
	\$ 995,866	334,232

The movement in the allowance for receivables during the year ended December 31, 2021 was as follows:

	12-month ECL	Lifetime ECL-group	Lifetime ECL-individual	Lifetime ECL- not new financial assets acquired or credit-impaired	Lifetime ECL- new financial assets acquired or credit-impaired	expected credit loss accordance with IFRS9	Difference of impairment loss in accordance with the Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal	Total
Balance on January 1	\$ 784	1,120	-	3,576	-	5,478	46,852	52,330
Reconciliation arising from financial instruments recognized at the beginning of the year:								
-Transfer to lifetime ECL	(4)	17	-	(13)	-	-		-
-Transfer to credit-impaired financial assets	(6)	(44)	-	50	-	-		-
-Transfer to 12-month ECL	23	(11)	-	(12)	-	-		-
- Financial assets repaid	(133)	(81)	-	(497)	-	(711)		(711)
New financial assets acquired	163	1,406	-	27	-	1,596		1,596
Difference of impairment in accordance with the Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal							16,729	16,729
Bad debts	(1,230)	(136)	-	(221)	-	(1,587)	(814)	(2,401)
Recovered bad debts	97	31	-	4,280	-	4,408	332	4,740
Foreign exchange gains (losses) and others	1,134	109		(4,625)		(3,382)		_(3,382)
Balance on December 31	<u>\$ 828</u>	2,411		2,565		5,802	63,099	68,901

The movement in the allowance for receivables during the year ended December 31, 2020 was as follows:

	month ECL	Lifetime ECL-group	Lifetime ECL-individual	Lifetime ECL- not new financial assets acquired or credit-impaired	Lifetime ECL- new financial assets acquired or credit-impaired	expected credit loss accordance with IFRS9	Difference of impairment loss in accordance with the Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal	Total
Balance on January 1	\$ 889	2,978	-	4,255	-	8,122	41,138	49,260
Reconciliation arising from financial instruments recognized at the beginning of the year:								
-Transfer to lifetime ECL	(6)	16	-	(8)	-	-		-
-Transfer to credit-impaired financial assets	(27)	(106)	-	133	-	-		-
-Transfer to 12-month ECL	43	(19)	-	(24)	-	-		-
- Financial assets repaid	(161)	(1,839)	-	(383)	-	(2,383)		(2,383)
New financial assets acquired	178	8	-	25	-	211		211
Difference of impairment in accordance with the Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal							5,483	5,483
Bad debts	(980)	(164)	-	(338)	-	(1,482)	(1,774)	(3,256)
Recovered bad debts	52	22	-	4,014	-	4,088	2,005	6,093
Foreign exchange gains (losses) and others	 796	224		(4,098)		(3,078)		(3,078)
Balance on December 31	\$ 784	1,120		3,576		5,478	46,852	52,330

#### (h) Discounts and loans, net

	December 31, 2021	December 31, 2020
Overdrafts	\$ 6,224	14,856
Short-term loans	20,713,861	10,826,359
Medium-term loans	69,313,923	78,097,795
Long-term loans	32,404,037	32,297,911
Overdue loans	181,795	177,386
Sub-total	122,619,840	121,414,307
Less: allowance for bad debts	(1,768,453)	(1,711,717)
adjustment of discount and premium	(242,555)	(252,442)
	<u>\$ 120,608,832</u>	119,450,148

The movement in the allowance for discounts and loans during the year ended December 31, 2021 was as follows:

	12-month ECL	Lifetime ECL-group	Lifetime ECL-individual	Lifetime ECL- not new financial assets acquired or credit-impaired	Lifetime ECL- new financial assets acquired or credit-impaired	expected credit loss accordance with IFRS9	Difference of impairment loss in accordance with the Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal	Total
Balance on January 1	\$ 202,218	15,969	-	357,393	-	575,580	1,136,137	1,711,717
Reconciliation arising from financial instruments recognized at the beginning of the year:								
-Transfer to lifetime ECL	(219)	6,959	-	(6,740)	-	-	-	-
-Transfer to credit-impaired financial assets	(2,174)	(6,628)	-	8,802	-	-	-	-
-Transfer to 12-month ECL	4,949	(1,066)	-	(3,883)	-	-	-	-
- Financial assets repaid	(74,550)	(5,792)	-	(91,225)	-	(171,567)	-	(171,567)
New financial assets acquired	90,289	1,670	-	4,365	-	96,324	-	96,324
Difference of impairment in accordance with the Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal							101,940	101,940
Bad debts	-	-	-	-	-	-	(173,038)	(173,038)
Recovered bad debts	-	-	-	-	-	-	206,260	206,260
Foreign exchange gains (losses) and others	(49,645)	7,676	-	38,786	-	(3,183)		(3,183)
Balance on December 31	<u>\$ 170,868</u>	18,788		307,498		497,154	1,271,299	1,768,453

The movement in the allowance for discounts and loans during the year ended December 31, 2020 was as follows:

	12-month ECL	Lifetime ECL-group	Lifetime ECL-individual	Lifetime ECL- not new financial assets acquired or credit-impaired	Lifetime ECL- new financial assets acquired or credit-impaired	expected credit loss accordance with IFRS9	Difference of impairment loss in accordance with the Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal	Total
Balance on January 1	\$ 187,277	29,741	-	390,529	-	607,547	985,625	1,593,172
Reconciliation arising from financial instruments recognized at the beginning of the year:								
-Transfer to lifetime ECL	(1,211)	2,580	-	(1,369)	-	-	-	-
-Transfer to credit-impaired financial assets	(3,327)	(16,797)	-	20,124	-	-	-	-
-Transfer to 12-month ECL	10,082	(393)	-	(9,689)	-	-	-	-
- Financial assets repaid	(75,923)	(9,127)	-	(96,938)	-	(181,988)	-	(181,988)
New financial assets acquired	118,894	999	-	7,236	-	127,129	-	127,129
Difference of impairment in accordance with the Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal							23,850	23,850
Bad debts	-	-	-	-	-	-	(380,025)	(380,025)
Recovered bad debts	-	-	-	-	-	-	506,687	506,687
Foreign exchange gains (losses) and others	(33,574)	8,966		47,500		22,892		22,892
Balance on December 31	<u>\$ 202,218</u>	15,969		357,393		575,580	1,136,137	<u>1,711,717</u>

#### (i) Property and equipment, net

The cost, depreciation, and impairment of the property and equipment of the Company for the years ended December 31, 2021 and 2020, were as follows:

	Land	Buildings	Machinery equipment	Transportation equipment	Miscellaneous equipment	Leasehold improvements	Total
Cost:							
Balance at January 1, 2021	\$ 815,829	629,421	146,097	35,526	219,537	99,642	1,946,052
Additions	-	-	11,620	6,832	29,518	165	48,135
Disposals	-	-	(1,694)	(3,233)	(2,167)	-	(7,094)
Reclassification							
Balance at December 31, 2021	\$ 815,829	629,421	156,023	39,125	246,888	99,807	1,987,093
Balance at January 1, 2020	\$ 815,829	629,421	154,741	35,448	211,741	96,756	1,943,936
Additions	-	-	14,283	677	8,518	10,493	33,971
Disposals	-	-	(24,942)	(599)	(722)	(7,607)	(33,870)
Reclassification			2,015				2,015
Balance at December 31, 2020	\$ 815,829	629,421	146,097	35,526	219,537	99,642	1,946,052
Depreciation and impairment losses:							
Balance at January 1, 2021	\$ -	(307,649)	(96,889)	(22,111)	(182,649)	(69,113)	(678,411)
Depreciation for the period	-	(11,914)	(13,080)	(3,212)	(10,161)	(8,157)	(46,524)
Disposals			1,694	2,803	2,167		6,664
Balance at December 31, 2021	<u>\$ -</u>	(319,563)	(108,275)	(22,520)	(190,643)	(77,270)	<u>(718,271</u> )
Balance at January 1, 2020	\$ -	(295,642)	(110,119)	(19,063)	(173,982)	(66,510)	(665,316)
Depreciation for the period	-	(12,007)	(11,712)	(3,542)	(9,389)	(8,399)	(45,049)
Disposals			24,942	494	722	5,796	31,954
Balance at December 31, 2020	<u>\$ -</u>	(307,649)	(96,889)	(22,111)	(182,649)	(69,113)	(678,411)
Carrying amounts:							
Balance at December 31, 2021	\$ 815,829	309,858	47,748	16,605	56,245	22,537	1,268,822
Balance at January 1, 2020	\$ 815,829	333,779	44,622	16,385	37,759	30,246	1,278,620
Balance at December 31, 2020	<u>\$ 815,829</u>	321,772	49,208	13,415	36,888	30,529	<u>1,267,641</u>

No property and equipment was pledged as collateral.

#### (j) Right-of-use assets

The Company leases many assets including land and buildings, vehicles and ATM placement.

Information about leases for which the Company as a lessee was presented below:

	Land	Buildings	Transportation equipment	Superficies	Total
Cost:					
Balance at January 1, 2021	\$ -	214,056	-	5,242	219,298
Additions		28,115	4,360		32,475
Balance at December 31, 2021	<u> </u>	242,171	4,360	5,242	251,773

Balance at January 1, 2020	\$ 106	182,282	2,337	3,550	188,275
Additions	-	50,594	-	2,033	52,627
Disposal	 (106)	(18,820)	(2,337)	(341)	(21,604)
Balance at December 31, 2020	\$ 	214,056		5,242	219,298
Accumulated depreciation and impairment losses:					
Balance at January 1, 2021	\$ -	(80,073)	-	(2,001)	(82,074)
Depreciation for the year	 	(45,344)	(727)	(1,222)	(47,293)
Balance at December 31, 2021	\$ 	(125,417)	(727)	(3,223)	(129,367)
Balance at January 1, 2020	\$ (36)	(42,690)	(1,402)	(1,128)	(45,256)
Depreciation for the year	(8)	(48,326)	(935)	(1,214)	(50,483)
Disposal	 44	10,943	2,337	341	13,665
Balance at December 31, 2020	\$ 	(80,073)		(2,001)	(82,074)
Carrying amount:					
Balance at December 31, 2021	\$ -	116,754	3,633	2,019	122,406
Balance at January 1, 2020	\$ 70	139,592	935	2,422	143,019
Balance at December 31, 2020	\$ 	133,983		3,241	137,224

#### (k) Investment property, net

Investment property comprises office buildings that are leased to third parties under operating leases, including properties that are held as right-of-use assets, as well as properties that are owned by the Company. The leases of investment properties contain an initial non-cancellable lease term of three to eight years, the rental income is fixed under the contracts.

	 Land	Buildings	Total
Cost:			
Balance at December 31, 2021 (Balance at January 1, 2021)	\$ 1,106,520	69,277	1,175,797
Balance at December 31, 2020 (Balance at January 1, 2020)	\$ 1,106,520	69,277	1,175,797
Depreciation and impairment losses:			
Balance at January 1, 2021	\$ (1,765)	(40,622)	(42,387)
Depreciation for the period	 	(1,091)	(1,091)
Balance at December 31, 2021	\$ (1,765)	(41,713)	(43,478)
Balance at January 1, 2020	\$ (1,765)	(39,473)	(41,238)
Depreciation for the period	 	(1,149)	(1,149)
Balance at December 31, 2020	\$ (1,765)	(40,622)	(42,387)
Carrying amounts:			
Balance at December 31, 2021	\$ 1,104,755	27,564	1,132,319
Balance at January 1, 2020	\$ 1,104,755	29,804	1,134,559
Balance at December 31, 2020	\$ 1,104,755	28,655	1,133,410

Investment property comprises a number of commercial properties that are leased to third parties. Each of the leases contains an initial non-cancellable period of one to five years. Subsequent renewals are negotiated with the lessee. No contingent rents are charged.

The fair value of investment properties (as measured or disclosed in the financial statements) was based on a valuation by the market comparison approach to compare the market value of real estate with similar conditions in adjacent areas and the development land analysis approach. The valuation is based on the remaining amount of the saleable amount minus the relevant costs and reasonable profits of the maximum floor area that can be used on the land. The inputs of levels of fair value hierarchy in determining the fair value is classified to Level 3. The fair value of investment property as of December 31, 2021 and 2020 are \$1,299,433 thousand and \$1,297,888 thousand, respectively.

Related rent revenue and direct operating expenses are as below:

	2021		2020	
Rent revenue	\$	17,313	20,161	
Direct operating expenses	\$	1,091	1,149	

No investment property was pledged as collateral.

#### (I) Intangible assets

The costs amortization, and the impairment of the intagible assets of the Company as of and for the years ended December 31, 2021 and 2020, were as follows:

	Goodwill		Software	Total
Cost:				
Balance at January 1, 2021	\$	154,027	30,323	184,350
Additions		-	4,330	4,330
Decreases		<u> </u>	(2,487)	(2,487)
Balance at December 31, 2021	\$	154,027	32,166	186,193
Balance at January 1, 2020	\$	154,027	18,134	172,161
Additions		-	12,996	12,996
Decreases			(807)	(807)
Balance at December 31, 2020	\$	154,027	30,323	184,350
Amortization:				
Balance at January 1, 2021	\$	51,738	11,318	63,056
Amortization for the period		-	4,978	4,978
Decreases			(2,487)	(2,487)
Balance at December 31, 2021	\$	51,738	13,809	65,547
Balance at January 1, 2020	\$	51,738	8,693	60,431
Amortization for the period		-	3,432	3,432
Decreases			(807)	(807)
Balance at December 31, 2020	\$	51,738	11,318	63,056
Carrying amounts:				
Balance at December 31, 2021	\$	102,289	18,357	120,646
Balance at January 1, 2020	\$	102,289	9,441	111,730
Balance at December 31, 2020	\$	102,289	19,005	121,294

Goodwill represents the excess of consideration over the net fair value of acquired tangible assets, identifiable intangible assets and liabilities in the acquisition of Fengyuan Credit Cooperative on January 1, 2006.

Fengyuan Credit Cooperative's original business and goodwill are identified as one cash-generating unit (CGV) in impairment test. The recoverable value of the CGU is based on the key assumptions such as operating revenues, operating costs, operating expenses and discount rate.

The Company's goodwill has been tested for impairment, where the recoverable amount is determined based on the value in use. The accumulated goodwill impairment loss amounted to \$51,738 thousand.

No intangible assets were pledged as collateral.

#### (m) Deposits from Central Bank and other banks

Postal deposits accepted
Call loans to banks

Dec	ember 31, 2021	December 31, 2020
\$	25,670	25,670
		11,909
\$	25,670	37,579

#### (n) Due to the Central Bank and banks

		2021.12.31		
	Currency	Interest Rate	Period	Amount
Central Bank	NTD	0.10%	2021.12.6~2022.6.30	\$ 570,180
		202	20.12.31	
	Currency	Interest Rate	Period	Amount
Central Bank	NTD	0.25%	2020.4.1~2021.3.27	\$ 247,840

As of December 31, 2021 and 2020, the Company applied for the loans from the Central Bank for providing loans to small and medium enterprises affected by Covid-19 pandemic.

#### (o) Payables

	December 31, 2021	December 31, 2020
Notes payable	\$ 50,000	-
Interest payable	94,192	111,050
Tax payable	29,948	29,660
Collections payable	55,711	52,355
Accrued expenses	361,572	333,752
Checks for clearance	201,158	147,248
Others	53,703	57,720
	<u>\$ 846,284</u>	731,785

#### (p) Deposits and remittances

Checking accounts
Cashiers' checks
Demand deposits
Time deposits
Demand savings deposits
Term savings deposits
Remittances outstanding

December 31, 2021		December 31, 2020
\$	2,480,701	1,998,472
	668,026	508,152
	28,531,045	26,249,602
	28,772,667	31,240,664
	47,999,823	45,354,140
	59,508,112	56,878,976
	3,653	9,971
\$	167,964,027	162,239,977

#### (q) Subordinate financial debentures

Subordinate financial debentures	5:
107-2	
107-1	
105-1	

	December 31, 2021	December 31, 2020
\$	600,000	600,000
	600,000	600,000
	1,800,000	1,800,000
\$	3,000,000	3,000,000

(i) In order to increase the capital adequacy and raise medium-term and long-term operating funds, the Board of Directors of the Company resolved to issue subordinate financial debentures in a total amount of \$600,000 thousand on November 9, 2017, which was approved by the regulation authorities on August 31, 2018. The Company issued these debentures on December 12, 2018, and the subscription was completed during the year.

The details were as follows:

- 1) Issue price: At face value.
- 2) Issue period: From December 12, 2018 to December 12, 2025.
- 3) Interest rate: For 107-2A, 1.95%.
- 4) Interest accrual: Annually accrued and paid since the issued date.
- 5) Repayment of principal: Except for the liquidation, bankruptcy and reorganization, the holder of the debenture shall not request early repayment.
- (ii) In order to increase the capital adequacy and raise medium-term and long-term operating funds, the Board of Directors of the Company resolved to issue subordinate financial debentures in a total amount of \$600,000 thousand on November 9, 2017, which was approved by the regulation authorities on March 5, 2018. The Company issued these debentures on June 21, 2018, and the subscription was completed during the year.

The details were as follows:

- 1) Issue price: At face value.
- 2) Issue period: From June 21, 2018 to Null.
- 3) Interest rate: For 107-1A, 3.06%, based on the Company's term deposits regular rate plus 1.65%.

#### Notes to the Financial Statements

- 4) Interest accrual: Annually accrued and paid since the issued date.
- 5) Repayment of principal: After the expiration of 5 years after the issuance of this bond, if the ratio of the Company's own capital to the risky assets after the redemption is calculated meets the minimum ratio requirements set by the competent authority, the Company may redeem it with the consent of the competent authority; Announcement on the 30th day of the redemption date, the interest payable plus the denomination, and all redemption.
- (iii) In order to increase the capital adequacy and raise medium-term and long-term operating funds, the Board of Directors of the Company resolved to issue subordinate financial debentures in a total amount of \$1,800,000 thousand on June 23, 2016, which was approved by the regulation authorities on September 5, 2016. The Company issued these debentures on November 16, 2016, and the subscription was completed during the year.

The details were as follows:

- 1) Issue price: At face value.
- 2) Issue period: From November 16, 2016 to November 16, 2023.
- 3) Interest rate: For 105-1A, 2.1%.
- 4) Interest accrual: Annually accrued and paid since the issued date.
- 5) Repayment of principal: Outright repayment of principal at maturity.

#### (r) Provisions

Provisions for guarantees
Provisions of loan commitments
Provisions for other
Provisions for employee benefits
Provisions for other operations

December 31, 2021		December 31, 2020
\$	44,481	39,489
	44,500	44,500
	5,000	5,000
	65,314	64,191
	41,441	40,077
\$	200,736	193,257

#### Provisions were as follows:

	Ja	nuary 1, 2021	Current increase	Current reclassify	differences	December 31, 2021
Provisions for guarantees	\$	39,489	5,000	-	(8)	44,481
Provisions of loan commitments		44,500	-	-	-	44,500
Provisions for other		5,000	-	-	-	5,000
Provisions for other operation (Note 9(b))		40,077	1,364	-	-	41,441

	Ja	nuary 1, 2020	Current increase	Current reclassify	Exchange rate differences	December 31, 2020
Provisions for guarantees	\$	39,505	-	-	(16)	39,489
Provisions of loan commitments		29,500	-	15,000	-	44,500
Provisions for other		5,000	-	-	-	5,000
Provisions for other operation (Note 9(b))		38,712	1,365	-	-	40,077

Provisions for employee benefits please refer to Note 6 (t).

#### (s) Lease Liabilities

The Company's lease liabilities was as follows:

		December 31, 2021	December 31, 2020
Less than one year	\$	43,315	45,270
More than one year	_	82,393	94,540
	<u>\$</u>	125,708	139,810

For the maturity analyses, please refer to note 6 (aj).

The amounts recognized in profit or loss was as follows:

	2021	2020
Interest on lease liabilities	<u>\$ 2,596</u>	3,352
Expenses relating to leases of low-value assets	\$ 5,019	4,854

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The amounts recognized in the statement of cash flows by the Company were as follows:

	2021	2020
Total cash outflow for leases (Including payment of lease liabilities,		
interest paid, and the amounts recognized above in profit or loss)	\$ 54,192	57,306

#### (i) Real estate leases

The Company leases land and buildings for its office space. The leases of office space typically run for five to seven years.

#### (ii) Other leases

The Company leases vehicles and equipment, with lease terms of three years. The leases term of superficies right is five years, and some cases are lease liabilities for leases of low-value items. The Company has elected not to recognize right-of-use assets and lease liabilities for these leases.

#### (t) Employee benefits

#### (i) Defined benefit plans:

The reconciliation in the present value of defined benefit obligations and fair value of plan assets as follows:

	 2021	2020 December 31,
Total present value of obligations	\$ 1,037,483	1,078,528
Fair value of plan assets	 (1,113,276)	(1,121,597)
Recognized assets for defined benefit obligations (Other assets)	\$ (75,793)	(43,069)

The Company makes defined benefit plan contributions to the pension fund account in the Bank of Taiwan that provides pensions for employees upon retirement. Plans (covered by the Labor Standards Law) entitle a retired employee to receive retirement benefits based on the years of service and the average monthly salary for six months prior to retirement.

#### 1) Composition of plan assets

The Company's employee retirement benefits are based on the policy of the labor dismission and the implementation rules of the labor pension. The actual retirement pension entitlement of employees is calculated by applying the above

(Continued)

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#### Notes to the Financial Statements

two methods in stages according to their periods of service, and the payment base is determined according to the number of years in service, and the amount is determined by the hourly retirement salary.

According to the Labor Standards Law, the Company provides labor retirement reserves to 15% of the total monthly salary of employees (except for appointed managers) to the pension fund account in the Bank of Taiwan to meet the needs of employee pensions. In addition, to support the pension of the appointed managers, a special bank account is set up, which is paid monthly based on 8% of the total salary of the appointed managers.

The Company allocates pension funds in accordance with the Regulations for Revenues, Expenditures, Safeguard and Utilization of the Labor Retirement Fund, and such funds are managed by the Labor Pension Fund Supervisory Committee. With regard to the utilization of the funds, minimum earnings in the annual distributions on the financial statements shall be no less than the earnings attainable from two-year time deposits with interest rates offered by local banks.

The Company's Bank of Taiwan labor pension reserve account balance amounted to \$1,113,276 thousand as of December 31, 2021. For information on the utilization of the labor pension fund assets, including the asset allocation and yield of the fund, please refer to the website of the Labor Pension Fund Supervisory Committee.

#### 2) Change in present value of the defined benefit obligations

The change in present value of the defined benefit obligations were as follows:

	2021	2020
Defined benefit obligations at January 1	\$ 1,078,528	1,059,605
Current service costs and interest	25,860	29,929
Remeasurements of the net defined benefit liability (asset): - Actuarial loss (gain) arising from financial assumptions	18,086	38,571
Benefits paid by the plan assets	(84,991)	(49,577)
Defined benefit obligations at December 31	\$ 1,037,483	1,078,528

#### 3) Change in fair value of defined benefit plan assets

The change in the fair value of the defined benefit plan assets were as follows:

	2021	2020
Fair value of plan assets at January 1	\$ 1,121,597	1,076,061
Interest income	6,979	10,791
Remeasurements of the net defined benefit liability (asset):  — Return on plan assets excluding interest income	13,032	31,572
Contributions made	50,838	52,750
Benefits paid by the plan assets	(79,170)	(49,577)
Fair value of plan assets at December 31	<u>\$ 1,113,276</u>	1,121,597

#### 4) Expenses recognized in profit or loss

The expenses recognized in profit or loss were as follows:

	2021	2020
Current service costs	\$ 19,313	19,567
Net Interest on the net defined benefit liability (asset)	(432)	(429)
	<u>\$ 18,881</u>	19,138
Administration expenses	\$ 18,881	19,138
Actual return on assets	\$ 20,011	42,363

(Continued)

5) Actuarial gains and losses recognized in other comprehensive income recognized in other comprehensive income

The Company's actuarial gains and losses recognized in other comprehensive income were as follows:

	2021	2020
Cumulative amount at January 1	\$ 8	87,076 80,077
Recognized during the period		5,052 6,999
Cumulative amount at December 31	\$ 9	2,128 87,076

#### 6) Actuarial assumptions

The principal actuarial assumptions at the reporting date were as follow:

Actuarial assumptions in deciding the present value of the defined benefit obligations:

	December 31, 2021	December 31, 2020
Discount rate	0.625%	0.625%
Future salary increases	1.5%	1.5%
Actuarial assumptions in deciding cost of defined benefit plans:		
	2021	2020
Discount rate	0.625%	1.0%
Future salary increases	1.5%	1.5%

The expected allocation payment to be made by the Company to the defined benefit plans for the one-year period after the reporting date is \$50,839 thousand.

The weighted average duration of the defined benefit plan is 11.94 years.

#### 7) Sensitivity analysis

If the actuarial assumptions had changed, the impact on the present value of defined benefit obligation shall be as follows:

	Influences of defined benefit obligations	
	Increase 0.25%	Decrease 0.25%
December 31, 2021		
Discount rate	(20,751)	21,409
Future salary increases	20,454	(19,933)
	Influences of defined	benefit obligations
	Increase 0.25%	Decrease 0.25%
December 31, 2020		
Discount rate	(22,714)	23,470
Future salary increases	22,453	(21,848)

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown above. The method used in the sensitivity analysis is consistent with the calculation of pension liabilities in the balance sheets.

There is no change in the method and assumptions used in the preparation of sensitivity analysis for 2021 and 2020.

#### Notes to the Financial Statements

#### (ii) Employee Promotions Deposits plans

The Company was obligated to pay present employees and retired employees fixed preferential interest rate for their deposits in conformity with "Rules Employee Preferential Deposit for Retired Employees for COTA commercial Bank". If the Company's preferential deposit interest rate for an employee as stated in the employment contract exceeds the market interest rate, the excess will be subject to IAS 19 "Employee Benefits" upon the employees' retirement.

The regonized defined benefit liabilities were as follows:

	 2021	2020
Present value of defined benefit obligation	\$ 65,314	64,191
Fair value of plan assets	 	
Recognized liabilities for defined benefit obligations (Provisions)	\$ 65,314	64,191

December 31

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#### 1) Expenses recognized in profit or loss

As of December 31, 2021 and 2020, the Company's expenses recognized in profit or loss were \$13,804 thousand and \$13,869 thousand, respectively.

#### 2) Actuarial assumptions

	2020	2019
Discount rate	4.00%	4.00%
Interest rate of employee promotions deposits plans	8.10%	8.35%
Return on funds deposited	2.00%	2.00%
Account balance annual decline rate	1.00%	1.00%
Chance of future changes in the system of employee promotions		
deposits plans	50.00%	50.00%

#### 3) Defined contribution plans

The Company allocates 6% of each employee's monthly salaries to the labor pension personal account at the Bureau of the Labor Insurance in accordance with the provisions of the Labor Pension Act. Under these defined contribution plans, the Company allocates a fixed amount to the Bureau of Labor Insurance without additional legal or constructive obligation.

The pension costs incurred from the contributions to the Bureau of Labor Insurance amounted to \$29,708 thousand and 28,398 thousand for the years ended December 31, 2021 and 2020, respectively.

#### (u) Income tax

(i) The components of income tax in the years 2021 and 2020 were as follows:

	2021	2020
Current tax expense		
Current period	\$ 176,307	178,020
Additional tax on undistributed earnings	42	187
Adjustment for prior periods	49	(361)
	176,398	177,846
Deferred tax expense		
Origination and reversal of temporary differences	(6,491)	(17,191)
Income tax expense	\$ 169,907	160,655

The amount of income tax recognized in other comprehensive income for 2021 and 2020 was follows:

	2021	2020
Items that will not be reclassified subsequently to profit or loss:		
Remeasurement from defined benefit plans	<u>\$ (1,011)</u>	(1,400)

Reconciliation of income tax and profit before tax for 2021 and 2020 is as follows:

	2021	2020
Profit before income tax	\$ 905,452	854,672
Income tax using the Company's domestic tax rate	181,091	170,934
Tax effect of tax-exempt gains from sale of marketable securities	(2,527)	418
Changes in unrecognized temporary differences	3,000	3,000
Additional tax on undistributed earnings	42	187
Overestimate prior income tax expense	49	(361)
Other adjustments	(11,748)	(13,523)
	\$ 169,907	160,655

#### (ii) Deferred tax asset and liability

1) Unrecognized deferred tax assets

Deferred tax assets have not been recognized in respect of the following items:

	December 31, 2021	December 31, 2020
Tax effect of deductible temporary differences	\$ 36,000	33,000

2) Recognized deferred tax assets and liabilities

Changes in the amounts of deferred tax assets and liabilities for 2021 and 2020 were as follows:

	_	efined efit plans	Fair value losses	Allowance of impairment loss	Others	Total
Deferred tax assets:						
Balance at January 1, 2021	\$	14,238	32,183	76,303	33,314	156,038
Recognized in profit or loss		(1,175)	(3,817)	7,883	3,162	6,053
Recognized in other comprehensive income		1,011				1,011
Balance at December 31, 2021	\$	14,074	28,366	84,186	36,476	163,102
Balance at January 1, 2020	\$	9,490	27,287	71,639	29,884	138,300
Recognized in profit or loss		3,348	4,896	4,664	3,430	16,338
Recognized in other comprehensive income		1,400				1,400
Balance at December 31, 2020	\$	14,238	32,183	76,303	33,314	156,038

	Accrued land value increment tax	Fair value profit	<u>Others</u>	Total
Deferred tax liabilities:				
Balance at January 1, 2021	\$ 83,799	-	27,798	111,597
Recognized in profit or loss			(438)	(438)
Balance at December 31, 2021	<u>\$ 83,799</u>		27,360	111,159
Balance at January 1, 2020	\$ 83,799	-	28,651	112,450
Recognized in profit or loss			(853)	(853)
Balance at December 31, 2020	\$ 83,799		27,798	111,597

#### 3) Assessment of tax

The Company's tax returns for the years through 2019 were examined and approved by the Tax Authorities.

#### (v) Share capital and other equity accounts

As of December 31, 2021, and 2010, the Company's authorized capital consisted of 10,000,000 thousand shares and issued shares worth \$9,500,815 thousand and \$9,251,037 thousand, respectively, with par value of \$10 per share.

Outstanding shares reconciliation as below:

		<i>j</i>
(thousand shares)	2021	2020
Balance at January 1	925,103	840,637
Common stock dividend	24,978	34,466
Issuance of common stock for cash	<u> </u>	50,000
Balance at December 31	950,081	925,103

#### (i) Share capital

The Company increased its capital through a capitalization of its retained earnings amounting to \$249,778 thousand based on the resolution approved during the shareholders' meeting held on August 20, 2021, with the approval of the government authorities on November 1, 2021.

The Company increased its capital through a capitalization of its retained earnings amounting to \$344,661 thousand based on a resolution approved during the shareholders' meeting held on June 20, 2020. The relevant statutory registration procedures had been completed.

The Company issued 50,000 thousand new shares for cash, at a par value of \$10 per share, amounting to \$500,000 thousand, based on the resolution approved during the board meeting held on March 25, 2020. The relevant statutory registration procedures had been completed.

#### (ii) Capital reserve

The components of capital reserve were as follows:

the property of the second sec		
	<b>December 31, 2021</b>	December 31, 2020
Statutory reserve and special reserve transferred in	\$ 742,056	742,056
Additional Paid-in Capital	169,638	169,638
Others	288	252
Dividends not received overtime by shareholders	4,057	3,202
	\$ 916,039	915,148

(Continued)

**Ordinary Share** 

In accordance with the ROC Company Law, capital reserve is exclusively used for offsetting prior losses and conversion to capital and cannot be distributed as cash dividends. According to the ROC Company Law and relevant securities exchange regulations, a capital increase using capital reserve has to be reserves arisen from issuing stock or donated assets received and cannot exceed 10% of a Company's paid-in capital in any year. Capital reserve arisen from long-term equity investments cannot be used to offset prior losses or converted to capital.

#### (iii) Retained earnings

The Company's article of incorporation stipulates that Company's net earnings should first be used to offset the prior years' deficits, if any, before paying any income taxes. Of the remaining balance, 30% is to be appropriated as legal reserve but the legal reserve has reached its total capital, or the financial business is sound and raise the legal reserve who under the ROC Bank Act, Have unrestricted preceding paragraph; And the operation needs of the Company with the Act provides for the extension or rotation of the special reserve, If there are reserve, together with the unallocated surplus at the beginning of the period, Drafted by the Board of Directors for distribution of profits brought to the shareholders' meeting dispatch shareholders dividends.

According to the Banking Law, cash dividends are limited to 15% of total capital until the balance of statutory reserve reaches the amount of capital.

Except as otherwise provided by law, cash dividend shall not be lower than 10% of the total dividend distributed. If the cash dividend distributed per share is lower than \$0.1, expect for otherwise resolved by the shareholder's meeting, it is not distributed.

#### 1) Legal reserve

Under the ROC Bank Act, the Company must retain10% of its earnings as legal reserve until such retention equals the amount of the total capital. According to the amendment of the ROC Bank Act as of January 2012, legal reserve is limited to the extent of 25% of the share capital. In addition, under the ROC Bank Act, the Bank shall retain 30% of its after-tax earnings as the legal reserve before distributing them. Before the amount of legal reserves reaches the amount of the total capital, the maximum amount of distributing earnings in cash shall not exceed 15% of the total capital. The restriction is not applied if the amount of legal reserves equals the amount of the total capital, or if the Bank is in a sound financial condition and when it complies the ROC Bank Act.

#### 2) Special reserve

In accordance with permit NO.10510001510 as issued by the Financial Supervisory Commission, the Company shall retain 0.5% to 1% of its after-tax earnings as the special reserve before distributing the earning for 2016 to 2018. The special reserve from this as of December 31, 2021 and 2020 were approximately the same as \$11,929 thousand.

#### 3) Appropriation of earnings

Earning distribution for 2020 and 2019 was decided via the general meeting of shareholders held on August 20, 2021 and June 20, 2020, respectively. The details were as follows:

		2020			19
	Amount per shar		Total amount	Amount per share	Total amount
Dividends distributed to ordinary shareholders					
Cash	\$	0.25	231,276	0.25	210,160
Shares		0.27	249,778	0.41	344,661
Total			<u>\$ 481,054</u>		554,821

On March 23, 2022, the Company's Board of Directors resolved to appropriate the 2021 earnings. These earnings were appropriated as follows:

Dividends distributed to ordinary shareholders
Cash
Shares
Total

 20	21	_
 Amount per share	Total amount	_
\$ 0.25	237,52	0
0.30	285,02	4
	\$ 522,54	4

#### 4) Other equity accounts

	differ trans foreig	change rences on slation of n financial tements	Unrealized gains (losses) from financial assets measured at fair value through other comprehensive income	Total
Balance, January1, 2021	\$	(1,015)	138,396	137,381
Disposed of investments in equity instruments designated at fair vlue through other comprehensive income		<u>-</u>	(3,105)	(3,105)
Unrealized gains (losses) on financial assets, measured at fair value through other comprehensive income		-	(85,084)	(85,084)
Foreign currency translation differences (net of tax):		799		799
Balance, December 31, 2021	\$	(216)	50,207	49,991
Balance, January1, 2020	\$	(1,149)	46,147	44,998
Unrealized gains (losses) on financial assets, measured at fair value through other comprehensive income		_	92,249	92,249
Foreign currency translation differences (net of tax):		134	· -	134
Balance, December 31, 2020	\$	(1,015)	138,396	137,381

#### (w) Share-based payment

On the Board of Directors' meeting on 25 March 2020, the Company decided to award 5,000 thousands new shares of common stock to those full-time employees who meet the Company's requirements. The unvested shares are authorized managing director to search specific people to pay at fair value.

**Equity-settled** 

As of December 31, 2020, the Company has the following share-based payment transactions.

	Cash capital increase reserved for employee subscription
Grant date	2020.8.14
Number of shares granted	5,000 thousand shares
Contract term	-
Recipients	full-time employees
Vesting conditions	Immediately vested

# COTA COMMERCIAL BANK CO., LTD.

### Notes to the Financial Statements

### (i) Determining the fair value of equity instruments granted

The Company used the market-based evaluation method in measuring the fair value of the share-based payment at the grant date. The measurement inputs were as follows:

2020

	Cash capital increase reserve for employee subscription	
Fair value at grant date	11.04 dollars	
Share price at grant date	11.79~13.91 dollars	
Exercise price	10.00 dollars	
Expected volatility (%)	10.19%	
Expected life (years)	0.1671 year	
Expected dividend	-	
Risk-free interest rate (%)	0.43%	

The expected life is between the grant date and the payment date. The determination of fair value doesn't include service from the trade and non-market profitability condition.

### (ii) Expense recognized in profit or loss

The Company incurred expenses of share-based arrangements in 2020 as follows:

	 2020
Expenses resulting from cash-settled share-based payment to	
employees	\$ 1,900

### (x) Earnings per share

The basic and diluted earnings per share for 2021 and 2020 were calculated as follows:

	2021	2020
Basic earnings per share:		
Profit of the Company for the year	\$ 735,545	694,017
Weighted-average number of ordinary shares at 31 December	950,081	950,081
Basic Earnings per share (in NT dollars)	\$ 0.77	0.73
Diluted earnings per share:		
Profit of the Company for the year	<u>\$ 735,545</u>	694,017
Weighted-average number of ordinary shares at 31 December	950,081	950,081
Effect of dilutive potential ordinary shares:		
Employee share bonuses	5,256	5,093
Weighted-average number of ordinary shares (diluted) at 31 December	955,337	955,174
Diluted earnings per share (in NT dollar)	\$ 0.77	0.73

### (y) Net interest income

	2021	2020
Interest income		
Discount and loans	\$ 2,910,250	2,908,233
Due from banks	27,268	42,878
Short-term bills and bonds	186,373	217,050
Other	170,242	178,130
Sub-total	3,294,133	3,346,291
Interest expense		
Deposit	683,423	807,034
Deposits from Central Bank and other banks and call loans to banks and call loans to banks	665	2,442
Financial bonds	72,660	73,542
Other	2,920	3,848
Sub-total	759,668	886,866
	<u>\$ 2,534,465</u>	2,459,425

### (z) Service fee income

	2021	2020
Service fee income		
Insurance agency service fee	\$ 129,824	123,813
Fund service fee	40,932	31,006
Guarantee service fee	27,593	29,360
Consumer financial center service fee	15,926	14,285
Remittance service fee	10,489	11,079
Credit card service fee	8,630	9,494
Other	26,679	28,595
Sub-total	260,073	247,632
Service fee expense	21,696	21,924
	\$ 238,377	225,708

# (aa) Gains and losses on financial assets or liabilities measured at fair value through profit or loss

	 2021	2020	
Disposal gains (losses)			
Convertible bonds	\$ 14,612	14,412	
Listed securities	902	(4,216)	
Beneficiary certificates	 6,012	1,192	
Subtotal	 21,526	11,388	
Valuation gains (losses)			
Convertible bonds	(826)	1,094	
Listed securities	2,398	(815)	

Short-term bills	540	(1,038)
Beneficiary certificates	(1,124)	2,264
Derivative	(6,435)	(782)
Subtotal	(5,447)	723
Dividend and interest income	14,491	21,086
	\$ 30.570	33.197

### (ab) Realized gains and losses on financial assets measured at fair value through other comprehensive income

		2021	2020
Dividend income	\$	12,671	5,465
Gain on disposal		11,167	213
	\$	23,838	5,678

### (ac) Asset impairment (loss) revolving interest

Financial assets at fair value through other comprehensive income	\$
Financial assets at amortized cost	

2020	2021	
944	1,181	\$
(621	565	
323	1.746	\$

2020

2024

#### (ad) Other net non-interest income, net

	2021	2020
Rental income	\$ 17,313	20,161
Net gains on disposal of premises and equipment	471	(1,692)
Other operating reserves	(1,364)	(1,365)
Gain of lease revised	-	600
Other revenues-net	2,079	3,454
	<u>\$ 18,499</u>	21,158

### (ae) Bad debt expenses and provision for guarantee reserve

	2021	2020
Discounts and loans	\$ 23,759	7,362
Guarantee	5,000	-
Receivables	14,235	275
	\$ 42,994	7,637

### (af) Employee compensation and directors' and supervisors' remuneration

In accordance with the Articles of incorporation, the Company should contribute no less than 6% of the profit as employee compensation and less than 2% as directors' and supervisors' remuneration when there is profit for the year. However, if the Company has accumulated deficits, the profit should be reserved to offset the deficit. The amount of remuneration of each director and supervisor and of compensation for employees entitled to receive the abovementioned employee compensation is approved by the Board of Directors. The recipients of shares and cash may include the employees of the Company's affiliated companies who meet certain conditions.

# COTA COMMERCIAL BANK CO., LTD.

#### Notes to the Financial Statements

For the year ended December 31, 2021 and 2020, the Company estimated its employee remuneration at \$59,051 thousand and \$55,739 thousand, and directors' and supervisors' remuneration at \$19,684 thousand and \$18,580 thousand, respectively. The estimated amounts mentioned above are calculated based on the net profit before tax, excluding the remuneration to employees, directors and supervisors of each period, multiplied by the percentage of remuneration of employees, directors and supervisors as specified in the Company's articles. These remunerations were expensed under operating expenses during 2021 and 2020. The amounts, as stated in the financial statements, are identical to those of the actual distributions for 2021 and 2020.

### (ag) Employee benefits expenses

Salary expenses
Insurance expenses
Retirement expenses
Remuneration of directors
Other employee benefits

	2021	2020
\$	1,070,216	1,045,799
	89,243	83,062
	48,589	47,536
	35,480	34,456
	93,582	93,008
\$	1,337,110	1,303,861

### (ah) Depreciation and amortization expenses

Depreciation of property and equipment
Depreciation of right-of-use assets
Depreciation of investment property
Amortization of intangible assets

2021	2020		
\$ 46,524	45,049		
47,293	50,483		
1,091	1,149		
 4,978	3,432		
\$ 99,886	100,113		

### (ai) Other general and administrative expenses

Taxes and fees
Insurance expense
Rental expense
Occupational group membership fee
Advertising and printing expense
Security fees
Other

 2021	2020
\$ 188,287	190,885
47,887	45,902
5,019	4,855
24,354	30,418
25,443	24,404
22,261	21,848
 149,756	134,172
\$ 463,007	452,484

#### (aj) Financial instruments

### (i) Fair value Measurement

### 1) Overview

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Financial instruments are measured at fair value on initial recognition, which, in most cases, refers to the entry price. Subsequent valuation is based on the fair value basis except for financial instruments measured at amortized

### COTA COMMERCIAL BANK CO., LTD.

#### Notes to the Financial Statements

cost. The optimal evidence in deciding fair value is the exit price of an active market. Considering those financial instruments without an active market, the Company adopts the valuation techniques, or the references of the exit price offered by Bloomberg, Reuters and counterparties in fair value valuation.

#### 2) Definition of three - level fair value hierarchy

#### a) Level 1

Fair value measurement for a financial instrument classified in Level 1 is determined as the quoted price for an identical financial instrument in an active market. The definition of active market has all of the following conditions: the products traded in the market are homogeneous, willing parties are available anytime in the market, and price information is available for the public. The Company's investments in listed and TPEx securities, beneficiary certificates, popular Taiwan central government bonds, and derivative financial instruments which had the quoted price in an active market, are classified to Level 1.

### b) Level 2

Fair value measurement for a financial instrument classified in Level 2 is determined as the observable price other than quoted price in an active market including an observable input obtained in an active market, either directly (i.e., as prices) or indirectly (i.e., derived from prices). The Company's investments in government bonds not in popular demand, corporate bonds, financial debentures, convertible bonds, and majority derivative instruments, are classified to Level 2.

#### c) Level 3

Input for a fair value measurement for a financial instrument classified in Level 3 is not based on obtainable data from the market (an unobservable input, such as volatility for a share option derived from the share's historical prices, as it does not generally represent current market expectations about future volatility). The equity instruments with no active market which the Company invested are Level 3.

#### 3) Fair value hierarchy

a) The table below analyses recurring financial instruments carried at fair value

		December	31, 2021	
Fair value measurement for financial instruments	Total	Level 1	Level 2	Level 3
Non-derivative financial instruments				
Assets:				
Financial assets at fair value through profit or loss				
Investment in stocks	\$ 52,455	52,455	-	-
Investment in bonds	686,936	-	686,936	-
Short-term bills	4,611,558	4,611,558	-	-
Others	142,015	142,015	-	-
Financial assets at fair value through other comprehensive income				
Investment in stocks	462,776	283,142	-	179,634
Investment in bonds	10,134,596	10,134,596	-	-

		Decembe	r 31, 2021	
Fair value measurement for financial instruments	Total	Level 1	Level 2	Level 3
Derivative financial instruments				
Assets:				
Financial assets at fair value through profit or loss	\$ 457	-	457	-
Liabilities:				
Financial liabilities at fair value through profit or loss	1,088	-	1,088	-
Instruments not measured at fair value				
Financial assets at amortized cost	21,171,755	16,610,000	4,561,755	-
Investment property	1,299,433	-	-	1,299,433
		Decembe	r 31, 2020	
Fair value measurement for financial instruments	Total	Level 1	Level 2	Level 3
Non-derivative financial instruments				
Assets:				
Financial assets at fair value through profit or loss				
Investment in stocks	\$ 34,751	34,751	-	-
Investment in bonds	955,662	-	955,662	-
Short-term bills	2,859,494	2,859,494	-	-
Others	76,935	76,935	-	-
Financial assets at fair value through other comprehensive income				
Investment in stocks	156,278	-	-	156,278
Investment in bonds	8,956,709	8,956,709	-	-
Derivative financial instruments				
Assets:				
Financial assets at fair value through profit or loss	\$ 6,897	-	6,897	-
Liabilities:				
Financial liabilities at fair value through profit or loss	1,093	-	1,093	-
Instruments not measured at fair value				
Financial assets at amortized cost	19,008,086	15,381,000	3,627,086	-
Investment property	1,297,888	-	-	1,297,888

b) Valuation techniques of financial assets and liabilities measured by fair value

If there is a quoted price in an active market for non-derivative financial assets and liabilities measured at fair value through profit or loss, financial assets at fair value through other comprehensive income, the quoted price is regarded as its fair value. Financial instruments with public market prices (except for stocks and depositary receipt), such as government bonds, use the latest trade price TPEX Electronic Bond Trading System (EBTS) or reference theory price under as fair value. Foreign currency bonds use the latest trade price as fair value. If no quoted price available, the fair value is estimated using the valuation techniques of which the assumptions and estimates are in conformity with those information (available for the Company) used in pricing the financial instruments. Financial derivative instruments with an active market price use the market value as fair value. When there is no active

market price, the valuation model is mainly adopted in evaluation. Derivative instruments—non-option use the discounted cash flow method; Derivative instruments—options mainly use the Black—Scholes Model in evaluation.

#### c) Fair value adjustment

#### i) Limitations to Evaluation Models and uncertain inputs

The outputs of evaluation models are estimated, while the model is possibly incapable of reflecting all relevant factors relating to financial instruments held by the Company. In such circumstances, the estimates are hence adjusted according to suitable extra parameters, such as model risk or liquidity risk. The Company's operation process of financial instrument evaluation policy considers the adjustment to evaluation, which is adequate and necessary so as to fairly present the financial instrument's fair value in statement of financial position. In the evaluation process, the pricing information and parameters are deliberately assessed and modulated in light of market situation.

### ii) Credit risk valuation adjustment

Credit risk valuation adjustment can be classified into Credit value adjustments and Debit value adjustments. The adjustments reflect the possibility of delayed repayment by the counterparty or the Company in fair value and of failure in transaction's entire market value collected (paid) by the Company.

### d) Reconciliation of Level 3 fair values

account
Financial
assets at fair
value other
comprehensive
income

	2021							
		pro	ofit or loss	Increase		Decr		
	Opening balance	In profit or loss	In other comprehensive income	Purchased or issued	Transfers in Level 3	Sell or Disposal	Transfers out of Level 3	Ending Balance
Э	<u>\$ 156,278</u>		23,356					179,634

						Door	2000	
		pro	ofit or loss	incr	ease	Deci	ease	
account	Opening balance	In profit or loss	In other comprehensive income	Purchased or issued	Transfers in Level 3	Sell or Disposal	Transfers out of Level 3	Ending Balance
Financial assets at fair value other comprehensive income	\$ 133,237	_	23,041	_	_	_	_	156,278

### e) Profit and loss for Level 3

For the years ended December 31, 2021 and 2020, the total gains and losses that were included in unrealized gains and losses from financial assets at fair value through other comprehensive income were as follows:

Recognized as "unrealized gains and losses from financial assets at fair value through other comprehensive income"

	2021	2020
\$	23,356	23,041
Þ	23,330	23,04

f) Quantified information on significant unobservable inputs (Level 3) used in fair value measurement

			December 31,	2021
	fair value	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Financial assets at fair value through other comprehensive income				
Stocks unlisted	\$ 179,634	Market Method	value growth rate	The estimated fair value would increase (decrease) if:
		Net Asset Value	Net Asset Value	<ul><li> the value growth rate was higher</li><li> the Net Asset Value was higher</li></ul>
			December 31,	2020
	fair value	Valuation technique	December 31, Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Financial assets at fair value through other comprehensive income	fair value		Significant unobservable	Inter-relationship between significant unobservable inputs
value through other	<b>fair value</b> \$ 156,278		Significant unobservable	Inter-relationship between significant unobservable inputs

g) Fair value measurements in Level 3 – sensitivity analysis of reasonably possible alternative assumptions

For fair value measurements in Level 3, changing one or more of the assumptions by 5% to reflect reasonably possible alternative assumptions would have the following effects:

i) market method

		Profit o	or loss
	Favo	rable (5%)	Unfavorable (5%)
December 31, 2021			
Financial assets at fair value through other comprehensive income			
Stocks unlisted	\$	8,504	(8,500)
December 31, 2020			
Financial assets at fair value through other comprehensive income			
Stocks unlisted	\$	7,097	(7,097)
ii) Net Asset Value			
		Profit o	or loss
	Favo	rable (5%)	Unfavorable (5%)
December 31, 2021			
Financial assets at fair value through other comprehensive income			
Stocks unlisted	\$	2,800	(2,750)
December 31, 2020			
Financial assets at fair value through other comprehensive income			
Stocks unlisted	\$	2,800	(2,750)
			(Continued)

- (ii) Methods and assumptions used by the Company for fair value evaluation of financial instruments were as follows:
  - 1) Fair value of short-term financial instruments are estimated by their book value on the balance sheet date. Since these instruments have short maturities, the book value is adopted as a reasonable basis in estimating the fair value. The method is applied to cash and cash equivalents, due from Central Bank and call loans to banks, securities purchased under reverse repurchase agreements, receivables, other assets, deposits from Central Bank and other banks, and payables.
  - 2) If there is a quoted price in an active market for the financial asset, including financial instruments at fair value through profit or loss, financial assets at fair value through other comprehensive income, and financial assets at amortized cost, the quoted price is regarded as its fair value. If there is no quoted price in an active market for the financial asset, its fair value is estimated based on the result of a valuation technique that refers to quoted prices provided by financial institutions. The discounted cash flow technique is used to estimate the fair value of a debt instrument where an active market does not exist. The estimates and assumptions made by the Company using the valuation method are consistent with the information made by the market participants, in which the Company can obtain, to estimate and assume the financial instruments.
  - 3) Loans and deposits are both classified as interest-bearing financial assets; therefore, the book value of financial assets is equivalent to their fair value. The net book value of the nonaccrual account, after deducting provision for credit loss, is adopted as the fair value.
  - 4) Financial Bonds Payable: It refers to the financial bonds issued by the Company. Their coupon rates are almost equal to the market interest rate, so it is reasonable to using the discounted present values of the expected future cash flow to estimate their fair values. The present values are almost equal to the carrying amounts.
  - 5) Except those with quoted price in an active market, the fair values of the other financial instruments are attained by valuation techniques or quoted prices from countered parties. The fair value calculated using valuation techniques can refer to the present fair values of financial instruments with similar conditions and characteristics, the discounted cash flow method or other valuation techniques, including the modular valuation method of which the calculated values are computed using attainable market information (such as the commercial paper fixing rates of Reuters.)

### (ak) Financial risk information

(i) Overview

The main risks that the Company faced, and the management strategies are as follows:

1) Management of capital adequacy ratio

The Company risk management considers the Bank as a continuous operation and is being based on the best practice of Basel III, to develop a complete risk management structure and capital adequacy management to ensure the Bank fulfills the minimum capital requirements and enable to bear pressure of capital shock.

2) Credit risk management

Credit strategy includes returns and risk diversification. The asset portfolio includes qualified retail bonds, corporate credit and mortgages. It is also distinguished based on the level of client risk to control the acceptable range of the overall credit risk. The Bank also made use of the risk transfer in credit guarantee fund to strengthen the collateral of small-and-medium enterprises, reduce breach of contract risk and accomplish benefits of risk capital at the same time. To effectively maintain the asset quality and risk return, the Bank has improved its credit investigation and review procedures. It has also managed its collateral and strengthened the development use of risk management instruments and credit risk management schemes.

3) Liquidity risk and market risk management

Assets and liabilities committee is responsible of the liquidity, security and profitability of assets and liabilities. The committee not only conducts regular assessment on the duration and the maturity analysis of assets and liabilities

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#### Notes to the Financial Statements

but also set limit structure and the related liquidity limits to control index, adjust capital gap in order to conform with the objective of risk appetite. Profitability is strengthened through the optimization of assets and liabilities structure. Market risk management includes investment in trading book and banking book. To prevent financial instruments from suffering from excessive fluctuations in market price, management measures and restrictions on investment are set, sensitivity index on market risk factors.

### 4) Operational risk management

In order to integrate risk management culture with employees, the Company not only restricts employees by undertaking regulations, discipline and incentive and penalty measures, but also adopts standard operating procedures and internal control systems to enhance capability of information systems control and the timeliness and accuracy of information on risk management. Risk is controlled and reviewed regularly through the risk appetite, key risk indicator and warning system of risk events for early planning to improve measures.

#### (ii) Organizational structure of risk management

The organizational structure of risk management includes BOD, Risk Committee, Risk Management Committee, Assets and Liabilities Committee, Loan Review Committee, Department of Risk Management, Department of Audit, Department of Law, Credit Management Headquarter and Department of Credit Analysis and Appraisal and other management departments, with BOD as the ultimate responsible unit. The risk committee is subordinated to the BOD, and the member of risk committee is elected from the Board of Directors, who monitor risks on behalf of the BOD. The BOD and risk committee will delegate authorities to the general manager and committees in setting management rules as regards to risk identification, measurement, disclosure, report, monitoring and offsetting. The Company also established independent risk management department to monitor the credit risk, market risk, operational risk and liquidity risk. At the same time, the Company promotes the framework of new Basel capital agreement that identifies measures, discloses and reports management system and proposes each risk management report for management decision on a regular basis. Also, the law department is set up to carry out law risk management and procedures on review of legal compliance. The business units, which are subordinated to the general manager, ensure the coordination of each risk management policies; establish appropriate internal control and standard operating procedures and support the risk management project based on the business needs. The audit department is responsible for auditing the compliance of all internal and external business norms in all units, as well as the implementation of internal control in practice.

### (iii) Credit risk

### 1) The source and definition of credit risk

Credit risk is the risk of financial loss to the Company if a creditor or counterparty fails to meet its contractual obligations. Credit risk management should be adopted in all operating activities that involved in credit risk, including loans, investment in banking book, financial derivatives, transactions in repurchase agreement and other operating activities in relation to the credit risk.

#### 2) Management policy of credit risk

The Company has set standard control procedures on credit risk identification, measurement, and information on disclosures and reports to conduct rational identification, measurement, disclosures and effective control on credit risk. The Company also deliberates the fluctuation in economics and adjusts the credit risk structure accordingly to control the risks in credit portfolio within the risk appetite. These procedures include criteria for targeted client, credit investigation, credit approval or rejection, approval on exceptions, risk control and management, credit review, management on non-performing loans and requests and control of all related documents and information. Based on the risk management policies, the illustration of management process carried out by the competent authority is as follows:

### a) Credit investigation

With respect to the criteria for targeted client, the Company should ask for all necessary documents from the clients in order to filter client accurately and control credit portfolio within the acceptable range.

### b) Credit approval

Cases that have passed through the credit investigation are reviewed by the credit authority of each level. The credit authorities authorize credits in compliance with the credit limitation structure and authorization policies of the Company. The credit limitation structure and authorization policies of the Company are not only based on banking act and the rules stipulated by the authority, concerning the credit extended to same person or same affiliated enterprises/groups, stock collateral, industry and country, but also based on the professionalism of the credit authorities and the quality of asset control. The amounts of credit authorized are reviewed by the credit authorities on occasional basis.

#### c) Post-lending loan review mechanisms

The corporate banking business of the Company strengthens the tracking control of the financial and business conditions on creditors, carry out risk assessment report of credit asset portfolio on a regular basis, set-up warning system and adjust business development strategy to cope with economic conditions and changes in asset quality through the account management scheme and regular reassessment system. As regards to delinquent loans, the Company uses concentration management method, together with information systems and analysis model to conduct regular review to improve the performance on overdue to expedite the collection of nonperforming loans.

d) Development, application and verification of risk information system

The Company has actively developed quantify risk assessment model as a reference for credit decision. The Bank develops the credit rating model based on products and characteristics of counterparties and use the results from the model to filter new clients, risk pricing and limit management, to analyze and develop overdue management strategy on overdue loans based on client behavior pattern. To improve the effectiveness of credit investigation and ensure the consistency with the investigation standards, the Company built a credit investigation operating system, which not only strengthen the effectiveness of the Company operation and information system, but also improve the development of model for quantifying risk. The Company conducts verification on the risk assessment model on a regular basis and evaluates the effectiveness of the model and made necessary amendments.

The methods of risk measurement in the main operating departments are as follows:

i) Loans (including credit commitment and guarantee)

Classifications in credit assets and level of credit quality are illustrated as follows:

#### 1. Classification of credit assets

The credit assets are classified into 5 categories, where the normal credit assets are classified as Category 1. After nonperforming credit assets are evaluated by assessing the status of the loan collaterals and the length of time overdue, they are classified under Category 2 assets that require special mention. Assets that are substandard are classified as Category 3, assets that are doubtful are classified as Category 4 and assets for which incurred a loss are classified as Category 5. The Bank has set "Regulations Governing the Procedures to Evaluate Credit Assets, Set Aside Loss Reserves and Handle Non-performing Credit, Non-accrual Loans and Bad Debts" as management for doubtful loans and as a basis for handling overdue loans.

### 2. Level of credit quality

The level of credit quality is set to accommodate the characteristics and the scale of operating business and conduct risk management.

ii) Due from the Central Banks and call loans to banks, investments in debt instruments and financial derivatives instruments

The Company always assesses the credit situation of the counterparty before entering into a transaction. The counterparty's rating and information on financial condition from domestic and international credit rating agency

are being considered and different credit risk limits are set. The credit risk limits are approved by the BOD or the authority level. Overall, most of the investments are above investment grade ratings.

3) Determination that credit risk has increased significantly since the initial recognition

The Company assesses the change in the probability of default of loans during the lifetime on each reporting date to determine if the credit risk has increased significantly since the initial recognition. In order to make this assessment, the Company's considerations show the reasonable and supportable information that the credit risk has increased significantly since the initial recognition. The main considerations include: The borrowers of various types of credit assets that have not paid their principal and interest over the contract for more than 30 days and less than 90 days, and the recent credit rating of the debt instruments on the reporting date that has dropped by more than 3 grades (inclusive) from the original rating. Non-investment grades, financial guarantees, and letters of credit, not classified as reference indicators for significant increase in credit risk, are therefore, temporarily classified as a significant increase in credit risk.

4) Credit risk that has not increased significantly or is judged as low credit risk on the reporting date

The Company assesses that there is no significant increase in the risk of default in the expected renewal period of each type of credit assets or low credit risk on each reporting date. The 12-month expected credit loss is used as the risk change if the credit risk of the credit asset is low on the reporting date. It is also assumed that the credit risk of the credit assets has not increased significantly since the original recognition. The credit assets of the low credit risk refer to the credit rating of the borrower's principal and interest and debt instruments as above than BBB-.

#### 5) Reversal policy

The merger Company shall determine the unrecoverable creditor's rights, report it to the Board of Directors for approval, and then resell it. Afterwards, the balance of the allowance will be adjusted.

### 6) Impairment of financial assets

If the financial assets are deducted from the objective evidence, the difference between the book value of the financial assets and the present value of the original effective interest rate of the estimated future cash flows should be recognized as the impairment loss. The impairment loss should be included in the current profit and loss. When determining the amount of the impairment, the estimated future cash flows are estimated to include the collateral and other credit enhancements.

The objective impairment certificate includes the following information:

- The issuer or the debtor's credit rating is reduced to the default level or the principal and interest are not settled.
- The loan has been overdue for 90 days or has been procured to the principal and clerk for the collateral, which is the overdue loan of Class A and Class B.

#### 7) Measurement of expected credit losses

### a) Assumption of adoption

After considering the factors, such as the attributes of financial assets and credit assets and the adequacy of default experience, the internal risk data or institutional information, such as external credit ratings, are used to estimate the credit risk component factors, such as the debtor's probability of default (PD), the loss given default (LGD), and the exposure at default (EAD).

For credit assets that have not significantly increased credit risk or low credit risk since the original recognition, the allowance loss is measured by the 12-month expected credit loss amount; the credit risk has been significantly increased or credit has been deducted since the original recognition production, expected credit losses during the existence of a measure of the amount.

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The difference between all the cash flows expected to be received by the combined companies is based on all the contractual cash flows receivable during the expected period of the financial instrument and all the contractual terms of the consideration period (including the collateral held by the sale or other credit enhancements, etc.) The difference between all cash flows that are expected to be charged is the credit risk loss measured by the amount discounted at the original effective interest rate as follows:

- The amount that is determined to be unbiased and weighted by chance, as assessed by each possible outcome.
- Time value of money.
- Reasonable and corroborative information relating to past facts, current conditions and future economic forecasts.

In addition, when the Company can obtain reasonable and corroborative information that is more forward-looking than the historical overdue information without undue cost or investment, it must use this information to assess changes in credit risk, that is, when assessing the risk of default, factors that take into consideration changes in overall economic indicators.

#### b) Forward-looking information considerations

Forward-looking information is taken into account when determining whether credit risk has significantly increased after the original recognition of credit assets and measures expected credit losses. The Company performs analysis with historical data and adjusts the probability of default based on "Taiwan business indicators" issued regularly by National Development Council, in which five light signals are used to indicate the current economy. The analysis is further taken into account when the Company assesses the overall expected credit loss.

### 8) Mitigation or hedging of risk

Based on the risk assessment of the credit counterparty and transactions, the Bank requires high liquidity and sufficient collateral or transfer of credit guarantee and guarantee association (for instance, Small and Medium Enterprise Credit Guarantee Fund) to strengthen the guarantee of loans. In order to avoid and control risks, the Company not only requires the provision of necessary legal documents, but also conducts field survey on the status of collateral and determines whether to reassess the value of collateral and demand for additional collateral or adjust the credit amount. The lists of management conduct by the Company are as follows:

- a) Setting the value of collateral and management measures, including types of acceptable collateral, valuation process and methods, frequency of revaluation, market assessment and law enforcement procedures.
- b) The liquidity and value of collateral and the degree of law enforcement should be assessed by independent party.
- c) The selection of appraise or appraisal institute, the requirements of appraisal and its related fees should be in compliance with the internal management procedures.
- d) Transfer of collateral, authority setting, and other insurance procedures should be completed before being appropriated, and the amount set, insured and other legal aspects should be complied with the Company regulations.

#### 9) Maximum exposure of credit risk

Without taking collateral or other credit enhancement mitigation effect into account, the maximum exposure to credit risk of on-balance sheet financial assets are equal to their carrying values and the maximum exposure of credit risk of off-balance sheet financial instruments were as follows:

Irrevocable loan commitment
Credit card commitment
Unused credit card limit
Guarantees

De	cember 31, 2021	<b>December 31, 2020</b>
\$	16,160,155	15,757,291
	16,342	16,855
	1,623,204	1,520,450
	15,950	5,510
\$	17,815,651	17,300,106

The Company believe the adopting stringent selection processes and conducting regular review afterwards are the reasons why they can continuously control and minimize the credit risk exposure of their off-balance sheet items.

#### 10) Concentrations of credit risk

Concentrations of credit risk arise when a number of counterparties or exposure have comparable economic characteristics, or such counterparties are engaged in similar activities, or operate in the same geographical areas or industry sectors, so that their collective ability to meet contractual obligations is uniformly affected by changes in economic or other conditions.

Credit risk concentration can arise in a bank's assets, liabilities, or off-balance sheet items, through the execution or processing of transactions (either product or service), or through a combination of exposures across these broad categories. It includes credit, loan and deposits, call loan to banks, investment, receivables and derivatives. The Bank maintains a diversified portfolio, limits its exposure on a continuous basis. The Company's most significant concentrations of credit risk are summarized as follows:

#### a) By Industry

	December 31	l, <b>2021</b>	December 31,	2020
	Amount	%	Amount	%
Private enterprise	\$ 36,667,591	29.90	35,163,999	28.96
Public Sector	1,615,461	1.32	751,777	0.62
Non-profit organization	76,807	0.06	195,771	0.16
Individuals	84,102,148	68.59	85,302,760	70.26
Financial institutions	157,833	0.13		
	\$ 122,619,840	100.00	121,414,307	100.00

### b) By Geography

Not applicable since the Company conducts its business domestically.

#### c) By Collateral

		December 31	, 2021	December 31	, 2020
	Amount		%	Amount	%
Non-secured	\$	13,229,969	10.79	12,173,932	10.03
Securities					
Stock		-	-	20,066	0.02
Bond		120,136	0.10	129,796	0.11
Real estate		79,424,119	64.77	80,442,301	66.25
Chattel		24,673,145	20.12	23,573,120	19.41
Notes receivables		19,948	0.02	20,005	0.02
Guarantee		5,138,296	4.19	5,038,055	4.15
Other	_	14,227	0.01	17,032	0.01
	\$	122,619,840	100.00	121,414,307	100.00

11) Credit quality and overdue impairment loss of financial assets of the Company

Part of the financial assets, such as cash and cash equivalent, due from the Central Bank and call loans to banks, financial assets at fair value through profit or loss, bills and bonds purchased under resell agreement, guarantee deposits paid and operation guarantee deposits and settlement funds are considered of minimum credit risk due to the good credit ratings of the trade counterparties.

Expect for the abovementioned items, the credit quality analysis of the rest of the financial assets are as follows:

a) Credit quality analysis of discounts and loans as well as receivables

	Neither past	Past	Impair	ed (C)			
December 31, 2021	due nor impaired (A)	due not impaired (B)	Individual	Group	Total (A)+(B)+(C)	Impairment allowance (D)	Net (A)+(B)+ (C)-(D)
Receivables							
- Credit card	126,828	280	-	2,117	129,225	46,020	83,205
- Revenue	9,145	-	-	-	9,145	-	9,145
- Interest	203,095	1,043	525	2,002	206,665	4,069	202,596
- Others	41,798	677,480	-	-	719,278	18,812	700,466
Subtotal	380,866	678,803	525	4,119	1,064,313	68,901	995,412
Discounts and loans	121,014,909	152,274	570,174	882,483	122,619,840	1,768,453	120,851,387
Off balance sheet items							
- Guarantee	-	1,367,164	-	-	1,367,164	44,481	1,322,683
- Letter of credit	-	112,753	-	-	112,753	5,000	107,753
- Agreed financing amount	17,815,628	24	-	-	17,815,652	44,500	17,771,152

	Neither past	Past	Impair	ed (C)				
December 31, 2020	due nor impaired (A)	impaired impaired		Group	Total (A)+(B)+(C)	Impairment allowance (D)	Net (A)+(B)+ (C)-(D)	
Receivables								
- Credit card	127,046	140	-	3,106	130,292	42,964	87,328	
- Revenue	9,321	-	-	-	9,321	-	9,321	
- Interest	194,874	1,187	700	2,413	199,174	4,071	195,103	
- Acceptances receivables	3,338	-	-	-	3,338	-	3,338	
- Others	38,719	5,716	-	-	44,435	5,294	39,141	
Subtotal	373,298	7,043	700	5,519	386,560	52,329	334,231	
Discounts and loans	119,774,660	182,543	549,503	907,601	121,414,307	1,711,717	119,702,590	
Off balance sheet items								
- Guarantee	-	2,213,818	-	-	2,213,818	39,489	2,174,329	
- Letter of credit	-	82,826	-	-	82,826	5,000	77,826	
- Agreed financing amount	17,300,106	-	-	-	17,300,106	44,500	17,255,606	

### b) Credit quality analysis of security investments

	Neithe	ue nor im	paired	Past due					
December 31, 2021	Very Good	Good	Normal	Total (A)	Not Impaired (B)	Impaired (C)	Total (A)+(B)+(C)	Impairment Allowance (D)	Net (A)+(B)+ (C)-(D)
Fair value through other comprehensive income									
- Bond	10,134,596	-	-	10,134,596	-	-	10,134,596	1,175	10,133,421
- Other	462,776	-	-	462,776	-	-	462,776	-	462,776
Amortized cost									
- Bond	21,103,909	-	55,380	21,159,289	-	-	21,159,289	8,468	21,150,821
- Other	-	-	-	-	-	-	-	-	-

	paired	Past due							
December 31, 2020	Very Good	Good	Normal	Total (A)	Not Impaired (B)	Impaired (C)	Total (A)+(B)+(C)	Impairment Allowance (D)	Net (A)+(B)+ (C)-(D)
Fair value through other comprehensive income									
- Bond	8,956,709	-	-	8,956,709	-	-	8,956,709	2,356	8,954,353
- Other	156,278	-	-	156,278	-	-	156,278	-	156,278
Amortized cost									
- Bond	18,871,810	-	57,016	18,928,826	-	-	18,928,826	9,242	18,919,584
- Other	1,000	-	-	1,000	-	-	1,000	-	1,000

### 12) Management of Foreclosed Collateral

Foreclosed collateral is recorded at cost, using lower-at-cost or market approach as at balance sheet date. If collateral is not disposed of within the statutory period, the Bank should apply for an extension of the disposal period and increase its provision for possible losses if necessary.

- 13) Disclosures required in the "Regulations Governing the Preparation of Financial Reports by Public Banks"
  - a) Asset quality of nonperforming loan and overdue credits

				I	December 31, 2	2021	
Items		Period	Nonperforming Loans (NPL) (Note 1)	Total Loans	NPL Ratio (Note 2)	Allowance for Possible Losses	Coverage Ratio (Note 3)
Corporate	Secured		107,872	29,337,131	0.37%	429,844	398.48%
Banking	Unsecured		11,909	9,180,561	0.13%	118,268	993.10%
	Mortgage loa	ns (Note 4)	5,337	15,001,457	0.04%	213,719	4,004.47%
0	Cash card		-	-	- %	-	- %
Consumer Banking	Small-scale credit loans (Note 5)		11,891	9,351,203	0.13%	148,190	1,246.23%
Danking	Other	Secured	67,139	59,670,143	0.11%	855,355	1,274.01%
	(Note 6)	Unsecured	358	79,345	0.45%	3,077	859.49%
Total loans			204,506	122,619,840	0.17%	1,768,453	864.74%
			Overdue Receivables	Receivables	Delinquency Ratio	Allowance for Possible Losses	Coverage Ratio
Credit cards			464	129,225	0.36%	46,020	9,918.10%
Accounts re	ceivable factor	ing without recourse	-	-	- %	-	- %

					December 31,	2020	
Items		Period	Nonperforming Loans (NPL) (Note 1)	Total Loans	NPL Ratio (Note 2)	Allowance for Possible Losses	Coverage Ratio (Note 3)
Corporate	Secured		102,122	28,490,010	0.36%	404,627	396.22%
Banking	Unsecured		25,232	7,621,537	0.33%	105,237	417.08%
	Mortgage loans (Note 4)		23,427	15,567,242	0.15%	214,744	916.65%
0	Cash card		-	-	- %	-	- %
Consumer Banking	Small-scale credit loans (Note 5)		15,924	9,975,705	0.16%	159,382	1,000.89%
Danking	Other (Note 6)	Secured	75,485	59,675,637	0.13%	824,227	1,091.91%
		Unsecured	462	84,176	0.55%	3,500	757.42%
Total loans			242,652	121,414,307	0.20%	1,711,717	705.42%
			Overdue Receivables	Receivables	Delinquency Ratio	Allowance for Possible Losses	Coverage Ratio
Credit cards			628	130,292	0.48%	42,964	6,841.40%
Accounts rec	eivable factorir	ng without recourse	-	-	- %	-	- %

- Note 1: Nonperforming loans are reported to the authorities and disclosed to the public, as required by the "Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal with Nonperforming / Non-accrued Loans."
  - Nonperforming credit card receivables are reported to the authorities and disclosed to the public, as required by the Banking Bureau's letter dated July 6, 2005 (Ref. No. 0944000378).
- Note 2: For loan business: NPL ratio= Nonperforming loans ÷ Total loan balance.
  - For credit card business: Delinquency ratio= Overdue credit card receivables ÷ Credit card receivables balance.
- Note 3: Coverage ratio of loans: Allowance for possible losses for loans  $\div$  Nonperforming loans.
  - Coverage ratio of credit card receivables: Allowance for possible losses for credit card receivables ÷ Overdue credit card receivables.
- Note 4: The mortgage loan is for house purchase or renovation and is fully secured by housing that is purchased (owned) by the borrower or the spouse or the minor children of the borrower.
- Note 5: Based on the Banking Bureau's letter dated December 19, 2005 (Ref. No. 09440010950), small-scale credit loans are unsecured, involve small amounts, and exclude credit cards and cash cards.
- Note 6: Other consumer banking loans refer to secured or unsecured loans that exclude mortgages, cash cards, credit cards and small-scale credit loans.
- Note 7: As required by the Banking Bureau in its letter dated July 19, 2005 (Ref. No. 094000494), accounts receivable factoring without recourse are reported as overdue receivables within three months after the factors or insurance companies refuse to indemnify banks for any liabilities on these accounts.

### b) Exemption of NPLs and overdue receivables

	Decembe	r 31, 2021	December 31, 2020		
	Amount exempted from reporting as non-performing loans	Amount exempted from reporting as overdue account receivable	Amount exempted from reporting as non-performing loans	Amount exempted from reporting as overdue account receivable	
Amounts of executed contracts on negotiated debts not reported (Note 1)	2,411	347	3,864	473	
Amounts of executed debt settlement program and rehabilitation program not reported (Note 2)	213,426	1,030	233,151	1,591	
Total	215,837	1,377	237,015	2,064	

Note 1: The disclosure of excluded NPLs and excluded overdue receivables resulting from debt negotiations and loan agreements is based on the Banking Bureau letter dated April 25, 2006 (Ref. No. 09510001270).

### c) Concentration of credit extensions

	December 31, 2021									
Rank (Note 1)	Business Groups' Standard Industrial Classification and Symbol (Note 2)	Total Amount of Credit Endorsement or Other Transactions (note 3)	Percentage of the Bank's Equity (%)							
1	n Company- Real Estate	663,729	5.13							
2	AA Company -Real Estate	626,000	4.83							
3	x Company -Real Estate	528,240	4.08							
4	I Company -Civil Engineering	503,500	3.89							
5	i Company -Private Food Products Manufacturing	482,800	3.73							
6	t Company -Real Estate	349,600	2.70							
7	y Company -Real Estate	337,970	2.61							
8	AD Company -Private financial service industry	315,000	2.43							
9	k Company -Private Food Products Manufacturing	279,300	2.16							
10	x Company -Construction Industry	252,980	1.95							

### December 31, 2020

Rank (Note 1)	Business Groups' Standard Industrial Classification and Symbol (Note 2)	Total Amount of Credit Endorsement or Other Transactions (note 3)	Percentage of the Bank's Equity (%)
1	n Company- Real Estate	811,840	6.48
2	AA Company -Real Estate	540,000	4.31
3	Company -Private Pulp, Paper and Paper     Products Manufacturing	491,400	3.92
4	I Company -Civil Engineering	485,832	3.88
5	t Company -Real Estate	349,600	2.79
6	x Company -Real Estate	324,000	2.59
7	X Company -Construction Industry	293,780	2.34
8	k Company -Private Food Products Manufacturing	285,800	2.28
9	v Company -Private Wholesales	259,423	2.07
10	AB Company -Real Estate	247,000	1.97

Note 2: The disclosure of excluded NPLs and excluded overdue receivables resulting from consumer debt clearance is based on the Banking Bureau letter dated September 15, 2008 (Ref. No. 09700318940).

- Note 1: The top ten enterprise groups other than government or state-owned enterprises are ranked according to their total outstanding credit amount. If the borrowers belong to an enterprise group, the aggregate credit balance of the enterprise should be calculated and disclosed as a code number for each such borrower together with an indication of the borrowers' line of business. In addition, if the borrowers are enterprise groups, the enterprise group's industry sector with the maximum exposure to credit risk in its main industry sector should be disclosed, along with the "class" of the industry, in compliance with the Standard Industrial Classification System of the R.O.C. posted by the Directorate-General of Budget, Accounting and Statistics, Executive Yuan, R.O.C.
- Note 2: Enterprise group is as defined in Article 6 of the "Supplementary Provisions to the Taiwan Stock Exchange Corporation Rules for Review of Securities Listings".
- Note 3: Consists of loans (foreign currency imports financing, foreign currency export financing, notes discounted, customer overdrafts, short-term unsecured loans, short-term secured loans, receivables from securities lending, medium-term unsecured loans, medium-term secured loans, long-term unsecured loans loan-term secured loans, non-performing loans), foreign currency long positions, accounts receivable-factoring discount, bankers' acceptance receivable, guarantees receivable.

#### (iv) Liquidity risk

1) Causes and definition of liquidity risk

The Company's definition for liquidity risk is the risk the Company encounter difficulty in meeting the obligations with its financial liabilities and cause the losses, for example, a saving account cancels its saving ahead of time, the ways or conditions to call loans to banks drop, creditors' credit become worsen and cause an exceptional condition, financial instruments cannot be financed and etc. The situation mentioned above may reduce the money for lending, trading, and investing activities. In some extreme situation, the lack of liquidity may decrease the level of balance sheet, sale assets, or the possibility of could not fulfill the promise of loan. Liquidity risk is containing in the inherent risk of bank operating, and could be affected by every industry individual or whole market's incident, which are included but not only as: credit event, consolidation or merger and acquisition, system shock, and natural disaster.

2) Management policy of liquidity risk

The Company carries out its management procedures respectively and is monitored by their respective independent risk management department. The procedures include:

- a) Daily capital movement: monitoring future cash flows in order to ensure all requirements are fulfilled.
- b) Maintain adequate stock of liquid assets to buffer unexpected events that may interrupt cash flows.
- c) Monitor liquidity ratios of balance sheets in accordance with the internal management purposes and external regulatory requirements.

The monitoring and reporting procedures are based on the estimation of future 1 month, 1-3 months, 3-6 months, 6-12 months and more than one-year capital flow (The time interval is used to manage the liquidity risk). The estimation of future cash flow is based on the contract maturity date of financial liabilities and the estimated collection date of financial assets. The Bank monitors the interest rate risk, structure of assets and liabilities, and the liquidity conditions based on the related report and indices in ALCO and set alert and limits or MAT based on the key indices.

Related information is regularly provided to the risk management committee and BOD.

- 3) To manage liquidity risk of financial assets hold and non-derivative financial liabilities maturity analysis
  - a) To manage liquidity risk of financial assets held

The financial assets include cash and assets that are of highly liquid and high quality for the purpose of paying liabilities and capital movement during emergency. The assets held for managing liquidity risk include cash and cash equivalents, due from the central bank and call loans to banks, financial assets at FVTPL, discounts and loans, financial assets at fair value through other comprehensive income and financial assets at amortized cost.

b) Maturity analysis for non-derivative financial liabilities

The Company's non-derivative financial liabilities are based both on the maturing of assets and liabilities, and the corresponding interest rate and controlled gaps that do not match. As the transaction conditions are uncertain

and are of different types, the maturity of assets and liabilities usually does not match. This may result in gains or losses. The following table shows the maturity analysis of liquidity based on liabilities.

December 31, 2021	0~30 days	31~90 days	91~180 days	181 days~ 1 year	Over 1 year	Total
Deposits from Central Bank and other banks	-	25,670	-	-	-	25,670
Due to the Central Bank and banks	-	-	570,180	-	-	570,180
Payables	398,695	32,637	261,109	127,515	26,328	846,284
Current tax liabilities	-	-	65,503	-	-	65,503
Deposit and remittance	11,038,102	18,919,991	23,416,274	52,010,102	62,579,558	167,964,027
Financial debentures	-	-	-	-	3,000,000	3,000,000
Lease liabilities	4,251	8,130	10,867	20,067	82,393	125,708

December 31, 2020	0~30 days	31~90 days	91~180 days	181 days~ 1 year	Over 1 year	Total
Deposits from Central Bank and other banks	877	36,702	-	-	-	37,579
Other loans from Central Bank	-	161,440	-	86,400	-	247,840
Payables	334,072	201,311	105,738	64,676	24,605	730,402
Current tax liabilities	-	-	88,169	-	-	88,169
Deposit and remittance	12,040,663	18,779,407	23,590,691	49,640,155	58,189,061	162,239,977
Financial debentures	-	-	-	-	3,000,000	3,000,000
Lease liabilities	3,721	7,470	11,281	22,797	94,541	139,810

### 4) The maturity analysis of lease agreement

The derivative instruments of the Company's possession which are settled by net amount include foreign derivative instruments, such as non-delivery forward contracts, foreign exchange options settled by net amount. After evaluation the Company concluded that the maturity date is the basic element to comprehend all the derivative financial instruments listed in the financial statement.

The maturity analysis of derivative financial liabilities settled by net amount is as follows:

	December 31, 2021							
	0-30 days	31-90 days	91-180 days	180-365 days	Over 365 days	Total		
Financial assets at fair value through profit or loss, Derivative instruments								
- Foreign exchange	\$ 1,085	-	-	-	-	1,085		
- Interest exchange	3					3		
	\$ 1,088					1,088		
			Decembe	er 31, 2020				
	0-30 days	31-90 days	December 91-180 days	er 31, 2020 180-365 days	Over 365 days	Total		
Financial assets at fair value through profit or loss, Derivative instruments			91-180	180-365		Total		
			91-180	180-365				
profit or loss, Derivative instruments	days	days	91-180	180-365				

### 5) Maturity analysis for off balance sheet items

The table below shows the maturity analysis of the off-balance sheet items of the Bank based on the remaining days from the financial statement date to the contract maturity date. For the financial guarantee contracts issued, the maximum amount of the guarantee is listed in the earliest time zone that the guarantee may be executed. The amount disclosed is based on the cash flows of the contracts and thus part of the amount disclosed may not correspond to the amount disclosed in the financial statement.

December 31, 2021	0~30 days	31~90 days	91~180days	181~365 days	Over 356 days	Total
Commitment of loans	2,707,880	5,401,310	8,050,965	-	-	16,160,155
Commitment for letter of credit card	-	18	367	45	15,912	16,342
Unused cycle quota of credit cards	-	12,252	26,746	31,919	1,552,287	1,623,204
Guarantees	-	14,450	1,500	-	-	15,950

December 31, 2020	0~30 days	31~90 days	91~180days	181~365 days	Over 356 days	Total
Commitment of loans	2,640,269	5,275,028	7,841,994	-	-	15,757,291
Commitment for letter of credit card	-	160	266	518	15,911	16,855
Unused cycle quota of credit cards	-	25,972	16,002	57,669	1,420,807	1,520,450
Undrawn letters of credit	-	-	-	-	-	-
Guarantees	-	5,510	-	-	-	5,510

(Note): Since the year 2004, the main of statistics is the credit card and cash card cardholders who have drawn recycle credit, and the balance after deducting the amount of recycle credit from the credit limit approved by the previous cardholders .

- 6) Disclosures required by the Regulations Governing the Preparation of Financial Reports by Public Banks
  - a) Maturity analysis of assets and liabilities in New Taiwan Dollars

(in thousands of New Taiwan Dollars)

December 31, 2021											
			Amoun	t for each rema	ining period to	maturity					
	Total	0~10 days	11~30 days	31~90 days	91~180 days	181 days ~ 1 year	Over 1 year				
Main capital inflow on maturity	\$ 183,106,401	17,059,262	19,879,660	4,189,164	10,790,040	19,149,198	112,039,077				
Main capital outflow on maturity	199,058,500	5,250,868	9,233,514	24,263,219	32,170,887	51,881,009	76,259,003				
Gap	(15,952,099)	11,808,394	10,646,146	(20,074,055)	(21,380,847)	(32,731,811)	35,780,074				

(in thousands of New Taiwan Dollars)

December 31, 2020
Amount for each

	5000111301 01, 2020											
		Amount for each remaining period to maturity										
	Total	0~10 days	11~30 days	31~90 days	91~180 days	181 days ~ 1 year	Over 1 year					
Main capital inflow on maturity	\$ 177,109,704	18,881,501	17,662,565	4,291,251	6,403,922	14,411,897	115,458,568					
Main capital outflow on maturity	192,022,165	4,827,336	10,147,900	24,284,545	31,441,113	49,462,410	71,858,861					
Gap	(14,912,461)	14,054,165	7,514,665	(19,993,294)	(25,037,191)	(35,050,513)	43,599,707					

Note: The table show the whole amount of the Company in NTD.

b) Maturity analysis of assets and liabilities in US Dollars

(in thousands of USD)

December 31, 2021												
		Total		Amount for e	each remaining p	eriod to maturity						
		Total	0~30 days	31~90 days	91~180 days	181 days ~1 year	Over 1 year					
Main capital inflow on maturity	\$	150,372	82,355	38,150	1,022	3,000	25,845					
Main capital outflow on maturity		150,372	50,723	10,296	6,164	7,610	75,579					
Gap		-	31,632	27,854	(5,142)	(4,610)	(49,734)					

(in thousands of USD)

#### **December 31, 2020**

		T. (.)	Amount for each remaining period to maturity					
		Total	0~30 days	31~90 days	91~180 days	181 days ~1 year	Over 1 year	
Main capital inflow on maturity	\$	138,712	71,690	37,025	3,847	3,735	22,415	
Main capital outflow on maturity		138,712	50,390	12,090	5,630	9,507	61,095	
Gap		-	21,300	24,935	(1,783)	(5,772)	(38,680)	

Note: The table show the whole amount of the Company in USD.

### (v) Financial risk information

### 1) Market risk

Market risk means the changes in market price that lead to the fair value and future cash flow volatility risk of the held financial instruments, even if it is not included in the financial statements. The risk factors usually refer to interest rate, exchange rate, equity investment and price. When the factors change, the Company's net operating income and the value of investment portfolio will have volatility risk.

The main market risks of the Company and its subsidiary are interest rate risk, exchange rate risk and equity investment risk. The main position of interest rate risk includes transactions with conditions, bonds, securities investments, interest rate swaps and so on. The main position of exchange risks includes forward exchange, foreign exchange swaps, and FX options and so on. The main position of equity investment risk includes stocks, funds, and stock market index futures and so on.

The major objective of the risk management of the Company is to control the risk under the scope approved by the Board of Directors by using effective management methods to utilize resource and create maximum economic profit. For major risks, the Company had established the risk management policies to serve as its primary principle, which covers managerial objective, organizational structure, accountability, and risk management procedures, and by implementing these mechanisms, operational risks can be controlled at an acceptable level.

Market risk is the risk that the Company's earnings or capital or its ability to meet business objectives will be adversely affected by changes in the level, volatility or correlation of market risk factors, such as interest rate (including credit spread), foreign exchange rate, securities price and commodity price. The market correlation and liquidity of these types of instruments are also covered.

The Company divides market risk exposures into either trading or non-trading portfolios. The trading portfolio includes positions arising from trading activities, which aim at benefiting from short-term price movements, such as proprietary trading and market making. The non-trading portfolio includes positions not held for the purpose of earning capital gains.

Sensitivity analysis for exchange rate risk, interest rate risk and equity security price risk are as follows:

December 31, 2021					
Amount infl					
Main risk	Range	Equity	Gain or loss		
Exchange rate risk	USD/NTD, EUR/NTD increase 3%, other currency/ NTD decrease 5%	-	20,485		
Exchange rate risk	USD/NTD, EUR/NTD decrease 3%, other currency/ NTD decrease 5%	-	(20,485)		
Interest rate risk	Interest rate curve rise 20BPS	(52,693)	(2,636)		
Interest rate risk	Interest rate curve fall 20BPS	52,693	2,636		
Price of equity stock risk	Price of equity stock rise 15%	26,945	71,642		
Price of equity stock risk	Price of equity stock fall 15%	(26,945)	(71,642)		

### December 31, 2020

		Amount i	nfluence
Main risk	Range	Equity	Gain or loss
Exchange rate risk	USD/NTD, EUR/NTD increase 3%, other currency/NTD decrease 5%	-	21,575
Exchange rate risk	USD/NTD, EUR/NTD decrease 3%, other currency/ NTD decrease 5%	-	(21,575)
Interest rate risk	Interest rate curve rise 20BPS	(49,967)	(3,102)
Interest rate risk	Interest rate curve fall 20BPS	49,967	3,102
Price of equity stock risk	Price of equity stock rise 15%	23,442	16,753
Price of equity stock risk	Price of equity stock fall 15%	(23,442)	(16,753)

### 2) Exchange rate risk concentration information

All held foreign financial assets and liabilities are classified by currencies and represented using the carrying amounts.

(in thousands of New Taiwan Dollars)

Financial assets				
Monetary items				
USD				
HKD				
CAD				
JPY				
CHF				
AUD				
NZD				
ZAR				
GBP				
EUR				
CNY				

December 31, 2021					
Foreign currency (in thousands)					
148,282	27.690	4,105,920			
4,690	3.5506	16,654			
896	21.6294	19,373			
583,120	0.2405	140,240			
144	30.1963	4,357			
12,214	20.0946	245,431			
3,077	18.8901	58,123			
34,204	1.7337	59,300			
309	37.3067	11,517			
3,135	31.3340	98,229			
37,500	4.3466	162,998			

Monetary items			
USD	122,668	27.690	3,396,68
HKD	4,333	3.5506	15,38
CAD	884	21.6294	19,12
JPY	578,938	0.2405	139,23
CHF	132	30.1963	3,9
AUD	12,312	20.0946	247,4
NZD	3,168	18.8901	59,8
ZAR	33,629	1.7337	58,3
GBP	405	37.3067	15,1
EUR	3,112	31.3340	97,4
CNY	38,030	4.3466	165,3
		December 31, 2020	
	Foreign currency (in thousands)	Exchange Rate	NTD
Financial liabilities			
Monetary items			
USD	135,181	28.508	3,853,7
HKD	4,127	3.6775	15,1
CAD	1,006	22.3627	22,4
JPY	281,789	0.2765	77,9
CHF	39	32.3660	1,2
AUD	15,096	21.9797	331,8
NZD	4,240	20.6027	87,3
ZAR	39,000	1.951	76,0
GBP	780	38.9277	30,3
EUR	1,763	35.0591	61,8
CNY	37,252	4.3825	163,2
inancial liabilities			
Monetary items			
USD	110,088	28.508	3,138,3
HKD	4,391	3.6775	16,1
CAD	1,054	22.3627	23,5
JPY	305,736	0.2765	84,5
CHF	25	32.3660	8
AUD	15,005	21.9797	329,8
NZD	4,037	20.6027	83,1
ZAR	38,663	1.951	75,4
	802	38.9277	31,2
GBP			
GBP EUR	1,680	35.0591	58,9
	1,680 36,928	35.0591 4.3825	58,9 161,8

#### 3) Managing interest rate benchmark reform and associated risks

A fundamental reform of major interest rate benchmarks is being undertaken globally, including the replacement of some interbank offered rates (IBORs) with alternative nearly risk-free rates (referred to as "IBOR reform"). The Company has exposures to IBORs on its financial instruments that will be replaced or reformed as part of these market-wide initiatives. The LIBOR management authority announced that the issuance of one-week and two-month U.S. dollar LIBOR will be stopped immediately after December 31, 2021, and the issuance of U.S. dollar LIBOR for the remaining days will be extended to June 30, 2023. This would allow most old USD LIBOR contracts to expire before LIBOR ceases to be issued. The Company plans to cooperate with the arranger of syndicated loan to complete the modification of the contract terms or implement appropriate contingency terms in response to the change in interest rate benchmark reform.

The Company expects that the interest rate benchmark reform will affect its operation and risk management process because the main risk faced by the interest rate benchmark reform is the risk of operation, such as through renegotiating the loan contract with the counterparty, implementing new terms with the counterparty of the derivative instruments, updating contract terms and revising operational controls related to reform. Financial risk is mainly limited to interest rate risk.

The Risk Management Committee monitors and manages the transition to alternative rates. The Committee reports to the Company's Board of Directors quarterly and cooperates with other operating departments as necessary. The committee also provides periodic reports to the management if interest rate risk and risks arising from IBOR reform.

The Company monitors the progress of transition from IBORs to new benchmark rates by reviewing the total amounts of contracts that have yet to transition to an alternative benchmark rate and the amounts of such contracts that include an appropriate fallback clause. The Company consider that a contract is indexed to a benchmark rate that is still subject to IBOR reform, even if it includes a fallback clause that deals with the cessation of the existing IBOR(referred to as an "unreformed contract").

The following tables show the total amounts of unreformed contracts and those with appropriate fallback language on January 1 and December 31, 2021. The amounts of financial assets are shown as follows:

	USD LIBOR						
<b>December 31, 2021</b>	Total amount of unreformed contracts						
Financial assets							
Discounts and loans	\$ 291,853	-					
January 1, 2021							
Financial assets							
Discounts and loans	490,195	-					

- 4) Disclosure required by the Regulations Governing the Preparation of Financial Reports by Public Banks.
  - a) The analysis table of interest rate sensitivity in New Taiwan Dollars

### December 31, 2021

(in thousands of New Taiwan Dollars)

Items	1 to 90 Days	91 to 180 Days	181 Days to 1 Year	Over 1 Year	Total
Interest-rate-sensitive assets	\$124,006,987	6,128,280	2,582,661	41,024,948	173,742,876
Interest-rate-sensitive liabilities	58,559,956	83,507,739	19,617,763	3,039,025	164,724,483
Interest rate sensitivity gap	65,447,031	(77,379,459)	(17,035,102)	37,985,923	9,018,393
Net worth					12,950,379
Ratio of interest-rate-sensitive assets to liabilities (%)					105.47
Ratio of interest rate sensitivity gap to net worth (%)					69.64

### December 31, 2020

(in thousands of New Taiwan Dollars)

Items	1 to 90 Days	91 to 180 Days	181 Days to 1 Year	Over 1 Year	Total
Interest-rate-sensitive assets	\$124,528,386	5,356,404	1,225,712	37,597,396	168,707,898
Interest-rate-sensitive liabilities	54,952,699	79,598,460	21,765,568	3,115,446	159,432,173
Interest rate sensitivity gap	69,575,687	(74,242,056)	(20,539,856)	34,481,950	9,275,725
Net worth					12,533,545
Ratio of interest-rate-sensitive assets to liabilities (%)					105.82
Ratio of interest rate sensitivity gap to net worth (%)					74.01

- Note 1: The above amount included only U.S. dollar amounts held by the Bank and excluded contingent assets and contingent liabilities.
- Note 2: Interest rate sensitivity assets and liabilities are interest-earning assets and interesting-bearing liabilities with revenues and costs affected by interest rate changes.
- Note 3: Interest rate-sensitivity gap = Interest-rate-sensitivity assets Interest-rate-sensitivity liabilities.
- Note 4: Ratio of interest-rate-sensitivity assets to liabilities=Interest-rate-sensitivity assets / Interest-rate-sensitivity liabilities.

### b) The analysis table of interest rate sensitivity in US Dollars

### December 31, 2021

(in thousands of USD)

Items	1 to 90 Days	91 to 180 Days	181 Days to 1 Year	Over 1 Year	Total
Interest-rate-sensitive assets	90,469	1,022	3,000	25,845	120,336
Interest-rate-sensitive liabilities	14,757	6,164	7,610	75,060	103,591
Interest rate sensitivity gap	75,712	(5,142)	(4,610)	(49,215)	16,745
Net worth					519
Ratio of interest-rate-sensitive assets to liabilities (%)					116.16
Ratio of interest rate sensitivity gap to net worth (%)					3,226.40

### December 31, 2020

(in thousands of USD)

Items	1 to 90 Days	91 to 180 Days	181 Days to 1 Year	Over 1 Year	Total
Interest-rate-sensitive assets	79,959	3,846	3,735	22,415	109,955
Interest-rate-sensitive liabilities	17,362	5,630	9,507	60,606	93,105
Interest rate sensitivity gap	62,597	(1,784)	(5,772)	(38,191)	16,850
Net worth					489
Ratio of interest-rate-sensitive assets to liabilities (%)					118.10
Ratio of interest rate sensitivity gap to net worth (%)					3,445.81

- Note 1: The above amount included only U.S. dollar amounts held by the Bank, and excluded contingent assets and contingent liabilities.
- Note 2: Interest rate sensitivity assets and liabilities are interest-earning assets and interesting-bearing liabilities with revenues and costs affected by interest rate changes.
- Note 3: Interest rate sensitivity gap = Interest-rate-sensitivity assets Interest-rate-sensitivity liabilities.
- Note 4: Ratio of interest-rate-sensitivity assets to liabilities=Interest-rate-sensitivity assets/Interest-rate-sensitivity liabilities.

### (al) Capital management

### (i) Introduction

In accordance with the "Regulations Governing the Capital Adequacy and Capital Category of Banks" announced by FSC, regular calculation and preparation of related reports and report to the authorities for review are required in order to perform financial disclosures and conduct internal capital adequacy management. In accordance with the operation plans and budget targets, also considering the Company's development strategy, capital adequacy, liabilities ratios, and increased of return on equity.

- 1) Comply with the Company's business development strategy and balance risk control.
- 2) It meets the basic requirements for capital management (the minimum statutory capital adequacy ratio).
- 3) It is in line with the international capital management trend, which is better to gear to international standards.
- 4) Increase the rate of return to shareholders.

#### (ii) Regulatory capital

Based on the "Regulations Governing the Capital Adequacy and Capital Category of Banks" announced by FSC, self-owned capital is classified into Tier 1 capital and Tier 2 capital:

- 1) Tier 1 capital: includes common equity and other Tier 1 capital.
  - a) Common equity: Common equity includes common stock, capital surplus (excluding premium on preference shares issuance), accumulated surplus and equity adjustments, less the following items: intangible assets (including goodwill), unamortized loss on disposal of non-performing loans, major investments, deferred tax assets, deferred pension costs and the items originally deducted from Tier 1 capital and Tier 2 capital (excluding the major investment on financial related business).
  - b) Other Tier 1 capital including non-cumulative perpetual preferred stock and non-cumulative perpetual subordinated debts.
- 2) Tier 2 capital: includes cumulative perpetual preferred stock, cumulative perpetual subordinated debts, revaluation appreciation, convertible debt, operational provisions and loan-loss reserves.
- (iii) The following table shows the calculation of the Company's own capital, risk-weighted assets and capital adequacy ratio. On December 31, 2021 and 2020, the Company complied with the capital management regulations of the competent authorities.

### (iv) Capital adequacy ratio:

Item		Year	December 31, 2021	December 31, 2020
	Common stock	c capital	12,672,731	12,178,833
g	Other tier 1 ca	pital	600,000	600,000
	Tier 2 Capital		2,165,718	2,754,486
	Eligible capital		15,438,449	15,533,319
		Standardized approach	103,890,184	109,840,309
Credit risk	Internal-rating-based approach	-	-	
		Secularization	9,664	9,964
5: 1		Basic indicator approach	5,274,772	5,309,738
Risk- weighted Assets	Operational risk	Standardized approach / Alternative standardized approach	-	-
7,00010		Advanced measurement approach	-	-
	Market risk	Standardized approach	4,386,441	3,668,416
	Marketrisk	Internal model approach	-	-
	Total Risk-weighted assets		113,561,061	118,828,427
Capital adequacy ratio			13.59%	13.07%
Ratio of common stock equity to risk-weighted assets (%)			11.16%	10.25%
Ratio of tier 1 capital to risk-weighted assets (%)			11.69%	10.75%
Leverage Ra	atio%		6.46%	6.41%

Note 1: Eligible capital, risk-weighted assets and risk exposure are calculated under the "Regulations Governing the Capital Adequacy and Capital Category of Banks" and the "Explanation of Methods for Calculating the Eligible Capital and Risk-Weighted Assets of Banks."

Note 2: Formulas used were as follows:

- 1) Eligible capital = Common equity capital + Other tier 1 capital excluding common stock equity + Tier 2 capital
- 2) Risk-weighted assets = Risk-weighted assets for credit risk + (Capital requirements for operational risk and market risk) x 12.5.
- 3) Capital adequacy ratio = Eligible capital ÷ Risk-weighted assets.
- 4) Ratio of common equity to risk-weighted assets = Common equity ÷ Risk-weighted assets.
- 5) Ratio of tier 1 capital to risk-weighted assets = (Common equity capital + additional tier 1 capital) ÷ Risk-weighted assets.
- 6) Leverage = Tier 1 capital ÷ Exposure measurement.

### (am) Investing and financing activities not affecting current cash flow

The Company's investing and financing activities which did not affect the current cash flow to get the right-of-use assets by lease in the years ended December 31, 2021 and 2020, please refer to note6(j).

			No			
	January 1, 2021	Cash flows	Add	Fair value changes	Changes in other	December 31, 2020
Financial liability at fair value through profit or loss	\$ 1,093	-	-	(5)	-	1,088
Subordinate financial debentures	3,000,000	-	-	-	-	3,000,000
Lease liabilities	139,810	(46,577)	32,475			125,708
Total liabilities from financing activities	<u>\$ 3,140,903</u>	(46,577)	32,475	<u>(5</u> )		3,126,796
			No	n-cash change	es	
	January 1, 2020	Cash flows	Add	Fair value changes	Changes in other	December 31, 2019
Financial liability at fair value through profit or loss	\$ 75	-	-	1,018	-	1,093
Subordinate financial debentures	3,000,000	-	-	-	-	3,000,000
Lease liabilities	144,822	(49,100)	52,627		(8,539)	139,810
Total liabilities from financing activities	\$ 3,144,897	(49,100)	52,627	1,018	(8,539)	3,140,903

### (7) Related-party transactions:

### (a) Relations parties of Name and Relationship

Relations parties of Name	Relationship
Third Credit Cooperative Educational Foundation	Same director with the Company.
Other	Director, supervisors, managers of the Company and their relatives.

### (b) Significant transactions with related parties

(i) Loans

December 31, 2021							
	Account				ssification		Differences in
Туре	Volume (Number of Names)	Highest Balance	Ending Balance	Normal Loans	Non- performing loans	Collateral (note2)	Transaction Terms from Those for Unrelated Parties
Consumer loans	1	\$ 608	530	530	-	no guarantee	None
Private housing mortgage loan	6	9,693	8,721	8,721	-	Real estate	None
Other loans	13	107,822	49,332	49,332	-	Real estate/cars	None

#### December 31, 2020

	Account			Loan classification			Differences in
Туре	Volume (Number of Names)	Highest Balance	Ending Balance	Normal Loans	Non- performing loans	Collateral (note2)	Transaction Terms from Those for Unrelated Parties
Consumer loans	2	\$ 780	686	686	-	No guarantee	None
Private housing mortgage loan	6	10,898	10,288	10,288	-	Real estate	None
Other loans	16	113,916	90,564	90,564	-	Real estate/cars	None

Loans for related parties are 58,583 thousand and 101,537 thousand on December 31, 2021 and 2020, and the ratio of it to total loan is 0.05% and 0.08%, respectively. Interest income from related parties is 1,080 thousand and 1,745 thousand for 2021 and 2020, and the ratio of it to total interest income is the same as 0.09% and 0.05%, respectively. The range for related parties' loan interest rate is 1.320%~2.750% and 1.320%~2.750% for 2021 and 2020, respectively.

Loans for main management are 9,646 thousand and 7,530 thousand on December 31, 2021 and 2020, and the ratio of it to total loan is 0.0079% and 0.0062%, respectively. Interest income from main management is 170 thousand and 125 thousand for 2021 and 2020 respectively, and the ratio of it to total interest income is the same as 0.0135% and 0.0037%. The range for related parties' loan interest rate is 1.43%~2.25% and 1.37%~1.795%.

#### (ii) Deposits

	December 31, 2021				
Name of related parties	Ending Balance	%	The range of interest rate		
The sum of separate accounts balances related parties' is lower than 1% of total deposits.	<b>\$</b> 458,282	0.27	0.03%~0.90%		
		December 3	1, 2020		
Name of related parties	<b>Ending Balance</b>	<u></u> %	The range of interest rate		
The sum of separate accounts balances related					

Interest resulting from such deposits was \$3,957 thousand and \$3,907 thousand for 2021 and 2020. The range for employee demand savings deposits interest rate was 8.1% and 8.35% for 2021 and 2020.

#### (iii) Leases

In July 2017, the Company rented out an office building to Third Credit Cooperation Educational Foundation. A three-year lease contract was signed, in which the rental fee is determined based on nearby office rental rates. Rental income for the year ended December 31, 2021 and 2020 both amounted to \$120 thousand.

### (iv) Donations

		2021	2020
Third Credit Corporative Educational Foundation	<u>\$</u>	1,000	950
(c) Compensation information for main management			
		2021	2020
Salary and other short-term employee benefits	\$	51,587	48,160
Post-employment benefits		658	486
Termination benefits		-	-
Other long-term employee benefits		-	-

# (8) Pledged assets:

Share-based payment

Pledged assets	Object	December 31, 2021	December 31, 2020
Due from the Central Bank and call loans to banks: Deposit reserve-demand accounts	Cooperate with the Central Bank in handling SME loan project financing collateral in response to the epidemic	\$ 570,180	500,000
Financial assets measured at amortized cost:			
Government bonds	Placed as deposits in courts	120,500	161,600
Government bonds	Deposited as trust compensation	50,000	50,000
		\$ 740,680	711,600

### (9) Significant commitments and contingencies:

(a)

	2021	2020
Collections received	\$ 7,792,321	7,285,782
Handled several guarantees	1,367,164	2,213,818
Letter of credit	112,753	82,826
Undrawn loan commitments	16,192,447	15,779,656
Unused cycle quota of credit cards	1,623,204	1,520,450

(b)

Mr. Lin et al. six people incidental civil lawsuit requesting damage compensation of Mr. Chen violation of the Futures Trading Act. The first civil instance was judged on December 31, 2019. This case was adjudicated by the Taiwan High Court Taichung Branch Court. The civil judgment was received on November 11, 2021, and the content of the civil second instance judgment reduced part of the possible losses. Since the Company has appealed to the Supreme Court, the lawsuit

(Continued)

December 31.

58

48,704

52,245

December 31.

has not yet been decided, for the sake of prudent and conservative estimation of losses and provisions, the Company should pay the principal and interest of NT\$41,441 thousand in total as of December 31, 2021 for Mr. Lin and other six persons because of first instance judgment. The Company have discussed the follow-up legal matters with lawyers, please refer to the Note 6 (r). The Company assesses that the operations are all normal and do not cause significant changes to the Company's business policies and decisions.

### (10) Significant Disasters Loss: None

### (11) Significant Subsequent Events: None

### (12) Other:

### (a) A summary of current-period employee benefits, depreciation, and amortization, by function, is as follows:

		2021		2020			
Function	Operating Costs	Operating Expenses	Total	Operating Costs	Operating Expenses	Total	
Personnel Expenses:							
Salaries	-	1,070,216	1,070,216	-	1,045,799	1,045,799	
Labor and health insurance	-	89,243	89,243	-	83,062	83,062	
Pension	-	48,589	48,589	-	47,536	47,536	
Remuneration of directors	-	35,480	35,480	-	34,456	34,456	
Others	-	93,582	93,582	-	93,008	93,008	
Depreciation expenses	-	94,908	94,908	-	96,681	96,681	
Amortization expenses	-	4,978	4,978	-	3,432	3,432	

### (b) Balance sheet and trust property under the Company's trust accounts are disclosed as follows:

# Trust Balance Sheets December 31, 2021

Trust A	ssets		Trust Li	abilities	
Cash in bank	\$	924,317	Trust capital - money	\$	4,380,890
Investment in mutual fund	i	3,653,613	Trust capital - PP&E		826,945
Land		613,522	Provisions and accumula	ted	
Oversea debt		16,516	profit or loss		133
Total Trust Assets	\$	5,207,968	Total Trust Liabilities	\$	5,207,968

### December 31, 2020

Trust Assets			Trust Li	abilities	
Cash in bank	\$	982,846	Trust capital - Money	\$	4,615,986
Investment in mutual fund		3,807,358	Trust capital - PP&E		831,281
Land		656,752	Provisions and accumula profit or loss	ted	(311)
Total Trust Assets	\$	5,446,956	Total Trust Liabilities	\$	5,446,956

# Trust Property list of trust account December 31, 2021

Investment Item	Book Amounts
Cash in bank	\$ 924,317
Investment in mutual fund	3,653,613
Land	613,522
Overseas debt	16,516
	\$ 5,207,968

# December 31, 2020

Investment Item	Book Amounts
Cash in bank	\$ 982,846
Investment in mutual fund	3,807,358
Land	656,752
	<b>\$</b> 5,446,956

# Trust Income Statement 2021

Investment Item	Book Amounts
Trust income	
Interest income	\$ 135,375
Gains on trust investments	176,707
Total trust income	312,082
Trust expense	
Management fees	10,146
Losses on trust investments	144,521
Total trust expense	154,667
Income profit before income taxes	157,415
Income tax expense	
Net profit	<u>\$ 157,415</u>

# Trust Income Statement 2020

Investment Item	Book Amounts
Trust Income	
Interest income	\$ 156,170
Gain on trust investments	135,969
Total trust income	292,139
Trust Expense	
Management fees	10,086
Losses on trust investments	185,185
Total trust expense	195,271
Income profit before income taxes	96,868
Income tax expense	
Net profit	<u>\$ 96,868</u>

### (c) Profitability:

Unit: %

Items		December 31, 2021	December 31, 2020
Return on assets ratio	Before income tax	0.49	0.49
	After income tax	0.40	0.40
Return on equity ratio	Before income tax	7.11	7.12
	After income tax	5.77	5.79
Net Income ratio		25.82	25.53

Note 1: Return on assets ratio = Net income before/after income tax ÷ average total assets.

### (d) Seasonality of operations

The Company is not affected by seasonal or cyclical factors.

### (13) Other disclosures:

#### (a) Information on significant transactions: None

- Individual securities acquired or disposed of with accumulated amount exceeding the lower of NT\$300 million or 10% of the capital stock: None
- (ii) Acquisition of individual real estate with amount exceeding the lower of NT\$300 million or 10% of the capital stock: None
- (iii) Disposal of individual real estate with amount exceeding the lower of NT\$300 million or 10% of the capital stock: None
- (iv) Service charge discounts on transactions with related parties in an aggregate amount of NT\$5 million or more: None
- (v) Receivables from related parties with amounts exceeding the lower of NT\$300 million or 10% of the capital stock: None
- (vi) Information on NPL disposal transaction: None
- (vii) Types of securitization instruments approved to be issued pursuant to financial assets securitization rules or real estate securitization rules and other relevant information: None
- (viii) Business relationships and significant intercompany transaction: None.
- (ix) Other significant transactions that may have substantial influence upon the decisions made by financial report users: None

#### (b) Information on investees: None

### (c) Information on investment in mainland China: None

# (14) Disclosures required for securities firm investing in countries or regions without securities authority:

(a) The Company has set up three major business divisions, departments and offices to manage various business matters: 1. Individual Banking Business Division: In charge of policy formulation of individual financial, marketing planning, business promotion, sales personnel performance management and counseling, credit investigation, and operation management of individual financial business and optimization. The individual banking business includes consumer finance, investment and wealth management, credit card, trust, personal and property insurance agency business. 2. Corporate Banking Business Division: Responsible for policy formulation of corporation, marketing planning, business promotion, sales personnel performance management and counseling, credit investigation, and operation management of corporation banking

Note 2: Return on equity ratio = Net income before/after income tax ÷ average total stockholders' equity.

Note 3: Net income ratio = Net income after income tax ÷ Net revenue.

business and optimization. The corporation banking products and services include enterprise loans, national syndicated loans, structured finance and other project loan. 3. Branch Banking Business Division: In charge of the overall policy formulation of the branch banking business office, branch banking business strategy planning, channel sales performance management and guidance, channel customer relationship management, financial channel trend and practice research, government financial policy implementation, operation management and optimization and so on.

The reportable department of the Company is a strategic business unit to provide different products and services. Since each strategic business unit requires different technology and marketing strategies, it must be managed separately.

#### (b) The operation businesses of the segments which need to be disclosed were as follow:

2021	Individual Banking Business Division	Corporate Banking Business Division	Branch Banking Business Division	Others_	Subtotal	Elimination	Total
Revenue							
Net interest income	\$ 1,073,959	136,934	1,134,950	188,622	2,534,465	-	2,534,465
Net service income	172,584	1,021	65,225	(453)	238,377	-	238,377
Other income-net	60	(6,282)	353	81,476	75,607	-	75,607
Income between segments	(426,603)	(49,196)	472,162	3,637			
Total	820,000	82,477	1,672,690	273,282	2,848,449		2,848,449
Expenses							
Bad debt	72,597	8,811	109,286	(147,700)	42,994	-	42,994
Operating expenses	369,122	73,340	738,764	718,777	1,900,003		1,900,003
Total	441,719	82,151	848,050	571,077	1,942,997		1,942,997
Income before tax	\$ 378,281	326	824,640	(297,795)	905,452		905,452
December 31, 2021	Individual Banking Business Division	Corporate Banking Business Division	Branch Banking Business Division	Others	Subtotal	Elimination	Total
Assets	\$ 37,099,643	6,580,137	165,702,716	(23,054,227)	186,328,269	-	186,328,269
Liabilities	\$ 36,721,362	6,579,812	164,878,077	(34,801,361)	173,377,890		173,377,890
2020 Payanua	Consumers' financing	Branches	Othe	rs Su	btotal	Elimination	Total
Revenue	financing					Elimination	
Revenue Net interest income	financing \$ 1,046,790	1,040,77	9 37	1,856 2	,459,425	Elimination - -	2,459,425
Revenue  Net interest income  Net service income	financing \$ 1,046,790 11,415	1,040,77 56,08	9 37 <sup>2</sup> 33 158	1,856 2 3,210	,459,425 225,708	Elimination _ - - -	2,459,425 225,708
Revenue  Net interest income  Net service income  Other income-net	financing  \$ 1,046,790	1,040,77 56,08 18	9 37 <sup>2</sup> 3 158 2 33	1,856 2 3,210 3,450	,459,425	Elimination _ - - - -	2,459,425
Revenue  Net interest income  Net service income	financing  \$ 1,046,790	1,040,77 56,08 18 512,31	9 37° 13 158 12 3° 2 (158	1,856 2 3,210 3,450 9,513)	,459,425 225,708 33,634	Elimination	2,459,425 225,708 33,634
Revenue  Net interest income  Net service income  Other income-net  Income between segments  Total	financing  \$ 1,046,790	1,040,77 56,08 18	9 37° 13 158 12 3° 2 (158	1,856 2 3,210 3,450 9,513)	,459,425 225,708	- - -	2,459,425 225,708
Revenue  Net interest income  Net service income  Other income-net Income between segments	financing  \$ 1,046,790	1,040,77 56,08 18 512,31	9 37 <sup>7</sup> 3 158 32 3(15) 6 40 <sup>4</sup>	1,856 2 3,210 3,450 9,513)	,459,425 225,708 33,634	- - -	2,459,425 225,708 33,634
Revenue  Net interest income  Net service income  Other income-net Income between segments  Total  Expenses  Bad debt	\$ 1,046,790 11,415 2 (352,799) 705,408	1,040,77 56,08 18 512,31 1,609,35	9 37' 13 158 12 33 2 (155 16 404 16 (84	1,856 2 3,210 3,450 9,513) 4,003 2	,459,425 225,708 33,634 - ,718,767	- - -	2,459,425 225,708 33,634 - 2,718,767
Revenue  Net interest income  Net service income  Other income-net  Income between segments  Total  Expenses	\$ 1,046,790 11,415 2 (352,799) 705,408	1,040,77 56,08 18 512,31 1,609,35	9 37 <sup>2</sup> 13 158 12 33 12 (158 16 40 <sup>2</sup> 16 (8 <sup>4</sup> 19 80 <sup>2</sup>	1,856 2 3,210 3,450 9,513) 4,003 2 4,394) 1,2551	,459,425 225,708 33,634 - ,718,767	- - -	2,459,425 225,708 33,634 - 2,718,767 7,637
Revenue  Net interest income  Net service income  Other income-net  Income between segments  Total  Expenses  Bad debt  Operating expenses	\$ 1,046,790 11,415 2 (352,799) 705,408 35,885 308,404	1,040,77 56,08 18 512,31 1,609,35 56,14 746,79	9 37 <sup>7</sup> 3 158 32 33 2 (159 6 40 <sup>2</sup> 6 (8 <sup>2</sup> 9 80 <sup>2</sup> 5 716	1,856 2 3,210 3,450 9,513) 4,003 2 4,394) 1,2551	,459,425 225,708 33,634 - ,718,767 7,637 ,856,458	- - -	2,459,425 225,708 33,634 - 2,718,767 7,637 1,856,458
Revenue  Net interest income  Net service income  Other income-net Income between segments  Total  Expenses  Bad debt  Operating expenses  Total	\$ 1,046,790 11,415 2 (352,799) 705,408 35,885 308,404 344,289	1,040,77 56,08 18 512,31 1,609,35 56,14 746,79 802,94	9 37 <sup>7</sup> 3 158 32 33 2 (159 6 40 <sup>2</sup> 6 (8 <sup>2</sup> 9 80 <sup>2</sup> 5 716	1,856 2 3,210 3,450 9,513) 4,003 2 4,394) 1,255 1 5,861 1 2,858)	,459,425 225,708 33,634 - ,718,767 7,637 ,856,458 ,864,095	- - -	2,459,425 225,708 33,634 - 2,718,767 7,637 1,856,458 1,864,095
Revenue  Net interest income  Net service income  Other income-net  Income between segments  Total  Expenses  Bad debt  Operating expenses  Total  Income before tax	\$ 1,046,790 11,415 2 (352,799) 705,408 35,885 308,404 344,289 \$ 361,119 Consumers'	1,040,77 56,08 18 512,31 1,609,35 56,14 746,79 802,94 806,41	9 37/ 13 158 12 33 2 (155 16 404 16 (84 19 80) 17 (312 1	1,856 2 3,210 3,450 9,513) 4,003 2 4,394) 1,255 1 5,861 1 2,858)  rs Su 179	,459,425 225,708 33,634 - ,718,767 7,637 ,856,458 ,864,095	- - - - - - -	2,459,425 225,708 33,634 - 2,718,767 7,637 1,856,458 1,864,095 854,672

### (c) Geographic segment information:

The Company's interest income and service fee income are both from the customers in Taiwan. The Company's non-current assets are all located in Taiwan.

### (d) Information on major customers:

For the years ended December 31, 2021 and 2020, no individual customer of the Company accounted for 10% or more of the Bank and its subsidiaries' revenue in the statements of income.

# COTA COMMERCIAL BANK CO., LTD. Statement of Cash and Cash Equivalents December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

	ltem	 Amount
Cash on hand:		
NTD		\$ 1,476,341
USD684,358 exchange	e rate 27.69	18,950
HKD3,719,070 exchan	ge rate 3.5506	13,205
JPY119,513,000 excha	ange rate 0.2405	28,743
EUR411,745 exchange	e rate 31.3340	12,901
CNY4,900,040 exchange rate 4.3466		 21,298
		 1,571,438
Deposits from other bank	s:	
Demand deposits		56,795
Checking deposits		88,334
Foreign currency depor	sits	
	(USD3,918,403.15 exchange rate 27.69	
	EUR2,276,705.23 exchange rate 31.3340	
	CAD895,667.92 exchange rate 21.6294	
	NZD76,900.55 exchange rate 18.8901	
	AUD1,009,822.69 exchange rate 20.0946	
	GBP308,703.68 exchange rate 27.3067	
	CHF144,278.72 exchange rate 30.1063	
	ZAR306,379.58 exchange rate 1.7337	
	JPY348,527,238 exchange rate 0.2405	
	CNY741,580.64 exchange rate 4.3466	007.054
	HKD971,296.94 exchange rate 3.5506)	 327,854
		 472,983
Checks for clearance		 201,158
Total		\$ 2,245,579

# COTA COMMERCIAL BANK CO., LTD.

# Statement of Financial Instruments at Fair Value through Profit or Loss December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

Name of financial instrument	Total par value		Acquisition cost	Total fair value	
Financial assets at fair value through profit or loss:					
Securities of listed companies	\$	-	51,915	52,455	
Beneficiary certificates		-	139,274	142,015	
Short-term bills		-	4,610,541	4,611,558	
Derivatives					
Interest rate swaps				457	
Total				4,806,485	
Convertible bonds		658,800	658,800	686,936	
				\$ 5,493,421	

# Statement of Financial Instruments at Fair Value through Other Comprehensive Income December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

Debt investments:

Debt investments.				Fair Valu	e
Name of financial instruments	Summary	Total par value	Acquisition cost	Unit price (dollar/ hundred dollar)	Total
Corporate bonds	•				
B401DC-02	maturity date 2023.09.06	200,000	200,000	100.0773	200,155
B402B6-01	maturity date 2023.11.08	200,000	202,100	101.2787	202,557
B40705-01	maturity date 2023.12.21	200,000	200,000	100.6087	201,217
B51407-01	maturity date 2026.10.28	100,000	100,000	99.2461	99,246
B644AG-01	maturity date 2023.08.08	100,000	100,190	100.3526	100,353
B644C9-01	maturity date 2024.12.08	200,000	200,000	99.6726	199,345
B66302-01	maturity date 2026.03.29	200,000	200,000	99.0042	198,008
B71869-01	maturity date 2022.06.11	100,000	100,285	100.0982	100,098
B71869-02	maturity date 2022.60.11	100,000	100,280	100.0982	100,098
B71899-01	maturity date 2028.06.17	100,000	100,000	98.3111	98,311
B72103-01	maturity date 2028.08.11	200,000	200,000	98.0120	196,024
B72201-01	maturity date 2025.09.21	200,000	201,030	99.1809	198,362
B84704-02	maturity date 2023.06.15	200,000	199,999	100.2880	200,576
B85106-01	maturity date 2024.04.02	100,000	100,000	100.3367	100,337
B85106-02	maturity date 2024.04.02	200,000	201,718	100.3367	200,673
B85502-01	maturity date 2024.07.29	200,000	200,000	100.2751	200,550
B86407-01	maturity date 2026.01.14	100,000	100,199	98.6866	98,687
B921A0-01	maturity date 2024.11.28	100,000	100,000	100.0768	100,077
B921A4-01	maturity date 2024.11.28	100,000	100,000	100.0768	100,077
B921A8-01	maturity date 2026.04.28	100,000	100,000	98.8762	98,876
B921AA-01	maturity date 2026.04.28	100,000	100,000	98.8762	98,876
B94638-01	maturity date 2022.01.05	200,000	200,000	100.0114	200,023
B94638-02	maturity date 2022.01.05	100,000	100,000	100.0114	100,011
B98813-01	maturity date 2025.08.28	200,000	201,230	99.3204	198,641
B9A201-01	maturity date 2023.09.18	200,000	200,781	100.6172	201,234
B20156-01	maturity date 2024.05.08	100,000	100,000	100.5341	100,534
B20156-02	maturity date 2024.05.08	100,000	100,000	100.5341	100,534
B30436-01	maturity date 2022.05.22	100,000	100,000	100.2060	100,206
B30441-01	maturity date 2026.05.15	200,000	200,000	100.5323	201,065
B401DQ-01	maturity date 2026.06.03	100,000	100,000	98.9201	98,920
B401DR-01	maturity date 2028.06.03	100,000	100,000	98.3495	98,349
B402BB-01	maturity date 2023.06.26	100,000	100,000	100.0220	100,022
B402BB-02	maturity date 2023.06.26	100,000	100,000	100.0220	100,022
B40421-01	maturity date 2022.10.27	100,000	100,000	100.1740	100,174
B40422-01	maturity date 2024.04.26	100,000	100,000	99.9974	99,997

				Fair Valu	ıe
Name of financial			Acquisition	Unit price (dollar/	
instruments	Summary	Total par value	cost	hundred dollar)	Total
B50156-01	maturity date 2022.05.17	50,000	50,000	99.9742	49,987
B618BN-01	maturity date 2027.03.23	100,000	100,000	99.3646	99,365
B618BN-02	maturity date 2027.03.23	100,000	100,000	99.3646	99,365
B618BR-01	maturity date 2027.04.15	100,000	100,000	99.1493	99,149
B618CA-01	maturity date 2028.03.30	100,000	100,000	98.4666	98,467
B618CA-02	maturity date 2028.03.30	100,000	100,000	98.4666	98,467
B618CA-03	maturity date 2028.03.30	100,000	100,000	98.4666	98,467
B644AN-01	maturity date 2022.05.17	100,000	100,000	100.2419	100,242
B644BA-01	maturity date 2024.07.27	200,000	200,000	100.6716	201,343
B644BW-01	maturity date 2027.12.28	100,000	100,000	98.0418	98,042
B69105-01	maturity date2023.01.10	200,000	200,000	100.2547	200,509
B71307-01	maturity date 2022.09.08	200,000	200,000	100.2650	200,530
B71308-01	maturity date 2023.11.08	100,000	100,000	100.4571	100,457
B71308-02	maturity date 2023.11.08	100,000	100,000	100.4571	100,457
B71308-03	maturity date 2023.11.08	100,000	100,000	100.4571	100,457
B71889-01	maturity date 2024.09.20	100,000	100,000	100.6679	100,668
B71895-01	maturity date 2027.06.02	100,000	100,000	99.0199	99,020
B71895-02	maturity date 2027.06.02	100,000	100,000	99.0199	99,020
B801AD-01	maturity date 2023.07.12	100,000	100,927	100.6323	100,632
B84704-01	maturity date 2023.06.15	300,000	300,000	100.2880	300,864
B86405-01	maturity date 2025.12.30	300,000	300,236	98.6687	296,006
B87201-01	maturity date 2022.12.12	100,000	100,000	99.9100	99,910
B87201-02	maturity date 2022.12.12	100,000	100,000	99.9100	99,910
B87201-03	maturity date 2022.12.12	100,000	100,000	99.9100	99,910
B903WR-01	maturity date 2023.08.15	100,000	100,000	100.5129	100,513
B903WX-02	maturity date 2024.04.25	50,000	50,000	100.4092	50,205
B903X6-01	maturity date 2024.12.16	300,000	301,790	100.1223	300,367
B903XY-01	maturity date 2028.11.15	100,000	100,000	98.7384	98,738
B94642-01	maturity date 2024.12.20	100,000	100,000	100.9562	100,956
B94703-01	maturity date 2023.04.27	100,000	100,000	100.4396	100,440
B94703-02	maturity date 2023.04.27	200,000	200,000	100.4396	200,879
B97918-01	maturity date 2022.08.10	50,000	50,000	99.9494	49,975
B97919-01	maturity date 2023.07.25	100,000	100,000	99.8278	99,828
B97919-02	maturity date 2023.07.25	100,000	100,000	99.8278	99,828
B98411-01	maturity date 2023.09.26	200,000	200,000	100.3651	200,730
B99103-01	maturity date 2023.05.08	100,000	100,000	100.4056	100,406
B99103-02	maturity date 2023.05.08	100,000	100,000	100.4056	100,406
B9A101-01	maturity date 2023.01.09	100,000	100,000	100.3439	100,344
B9A101-02	maturity date 2023.01.09	100,000	100,000	100.3439	100,344
B9A101-03	maturity date 2023.01.09	100,000	100,000	100.3439	100,344
B9A502-01	maturity date 2026.04.26	100,000	100,000	100.4903	100,490
B9AG05-01	maturity date 2028.04.20	200,000	200,000	98.1622	196,324
			\$ 10,160,765	=	10,134,596

# Statement of Financial Instruments at Fair Value through Other Comprehensive Income

# For the year ended December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

Equity instrument:

												<b>Guarantee or</b>
	Begi	ginning		<b>Current</b> i	Surrent increase	Current	decrease	Value ad	justment		Ending	pledge
Instruments	Shares	Book	Book value	Shares	Amount	Shares	Shares Amount	Shares	Amount		Amount	Provided
Taiwan Asset Management Corporation	000'9	↔	67,500	•	•	•	•	•	- 4,560		6,000 72,060	None
Taiwan Financial Asset Service Corp., Ltd.	5,000		43,550	•	•	•	•	•	150		43,700	None
Taiwan Depository & Cleaning Corp., Ltd.	323		44,975	39	٠	•	•	٠	18,646	362	63,621	None
Sunny Asset Management Corporation	25		253	•	•	•		٠	•	25	253	None
Total		s	56,278		•		•		23,356		179,634	

Note: The current increase of Taiwan Depository & Cleaning Corp., Ltd. is the number of received from the distribution of stock dividends in 2021.

# Statement of Financial Instruments at Fair Value through Other Comprehensive Income

# For the year ended December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

Equity instrument:

Ending or pledge	Shares Amount Provided	150,000 7,200 None	193,000 8,550 None		100,000 6,860 None	6,860 5,615	6,860 5,615 186	6,860 5,615 186 2,590	6,860 5,615 186 2,590 6,754	6,860 5,615 186 2,590 6,754 6,253	6,860 5,615 186 2,590 6,754 6,253 8,450	6,860 5,615 186 2,590 6,754 6,253 8,450 7,425	6,860 5,615 186 2,590 6,754 6,253 8,450 7,425	6,860 5,615 186 2,590 6,754 6,253 8,450 7,425 1,040 6,534	
	Amount Shares	118 150,000	(201) 193,000												
אמותכ מתלמסוווכווו	Shares An	ı	ı							1 1 1 1 1	1 1 1 1 1 1	1 1 1 1 1 1	1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1
Decrease	Amount						1 1								
Decl	Shares							1 1 1	1 1 1 1						
3Se	Amount	7,082	8,751	7,101		5,568	5,568	5,568 365 2,095	5,568 365 2,095 6,581	5,568 365 2,095 6,581 5,835	5,568 365 2,095 6,581 5,835 7,688	5,568 365 2,095 6,581 5,835 7,688	5,568 365 2,095 6,581 5,835 7,688 7,644 1,049	5,568 365 2,095 6,581 7,688 7,644 1,049 6,260	5,568 365 2,095 6,581 7,688 7,684 1,049 6,260
Increase	Shares	150,000	193,000	100,000		54,000	54,000	54,000 43,000 37,000	54,000 43,000 37,000 11,000	54,000 43,000 37,000 11,000 98,000	54,000 43,000 37,000 11,000 98,000	54,000 43,000 37,000 11,000 98,000 130,000 27,000	54,000 43,000 37,000 11,000 98,000 130,000 27,000	54,000 43,000 37,000 11,000 98,000 130,000 27,000 10,000	54,000 43,000 37,000 11,000 98,000 130,000 27,000 10,000 14,000
guint	<b>Book value</b>	- - -	•	1		,									
Beginning	Shares						1 1								
	Instruments	TCC	ACC	INO		FPG	FPG FPCC	FPG FPCC TFC	FPG FPCC TFC HOTAI	FPG FPCC TFC HOTAI LITEON	FPG FPCC TFC HOTAI LITEON UMC	FPG FPCC TFC HOTAI LITEON UMC DELTA	FPG FPCC TFC HOTAI LITEON UMC DELTA FOXCONN	FPG FPCC TFC HOTAI LITEON UMC DELTA FOXCONN COMPAL	FPG FPCC TFC HOTAI LITEON UMC DELTA FOXCONN COMPAL YAGEO

COTA COMMERCIAL BANK CO., LTD.

# Statement of Financial Instruments at Fair Value through Other Comprehensive Income

# For the year ended December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

Equity instrument:

	Bed	Beginning	Increase	ase	Decrease	ease	Value ad	Value adjustment	Ending	Dd	Guarantee or pledge
Instruments	Shares	Shares Book value	Shares	Amount	Shares	Amount	Shares	Amount	Shares	Amount	Provided
SYNNEX		- - -	35,000	2,214	•	1	,	103	35,000	2,317	None
ASUS			16,000	5,125				891	16,000	6,016	None
REALTEK			2,000	1,117				43	2,000	1,160	None
QUANTA		,	72,000	6,009				719	72,000	6,818	None
ADVANTECH		,	19,000	6,852				682	19,000	7,534	None
CHT			226,000	25,314				1,015	226,000	26,329	None
MTK			6,400	5,919				1,697	6,400	7,616	None
PCSC			19,000	5,280				(84)	19,000	5,196	None
ГЬ		,	3,300	8,770				(635)	3,300	8,135	None
NOVATEK		1	2,000	926	,			102	2,000	1,078	None
TWM		1	170,000	16,997				က	170,000	17,000	None
WISTRON		1	170,000	5,401				(445)	170,000	4,956	None
ASE		1	73,000	7,682				95	73,000	7,774	None
FET		,	305,000	19,248		,	,	455	305,000	19,703	None

# Statement of Financial Instruments at Fair Value through Other Comprehensive Income

# For the year ended December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

Equity instrument:

	Beg	Beginning	Increase	ase	Decrease	ease	Value ad	Value adjustment	Ending	ing	Guarantee or pledge
Instruments	Shares	Shares Book value	Shares	Amount	Shares	Amount	Shares	Amount	Shares	Amount	Provided
PEGATRON		- &	51,000	3,624				(66)	51,000	3,525	None
CHAILEASE		1	8,000	2,054				54	8,000	2,108	None
SILERGY		1	350	1,578				181	350	1,759	None
FPCC		1	71,000	7,244				(436)	71,000	6,808	None
HFC		1	15,000	1,362				21	15,000	1,383	None
MOMO		1	3,200	5,128				73	3,200	5,201	None
FENGTAY			22,000	4,115				517	22,000	4,632	None
MIC		1	2,000	1,517				120	2,000	1,637	None
SECOM			214,000	20,358				1,898	214,000	22,256	None
GIANT		1	8,000	1,930				138	8,000	2,068	None
YULON			11,000	1,890		•		35	11,000	1,925	None
Total		·		269,396				10,458		279,854	

### COTA COMMERCIAL BANK CO., LTD. **Statement of Financial Assets Measured at Amortized Cost December 31, 2021**

Name of bonds	Summary	-	Total par value	Current amortization	Book value	Note
Government bonds						
A04105	maturity date 2025.03.13	\$	100,000	40	100,132	Total guarantee in 36,300 thousand dollars
A06104	maturity date 2027.03.01		200,000	159	200,848	Total guarantee in 27,400 thousand dollars
A92103	maturity date 2023.02.18		50,000	542	50,623	Total guarantee in 500 thousand dollars
A95107	maturity date 2026.11.10		500,000	5,715	528,519	Total guarantee in 56,300 thousand dollars
A98102	maturity date 2029.02.16		100,000	909	106,785	Total guarantee in 50,000 thousand dollars
Subtotal			950,000		986,907	
Less: Allowance for loss					(22)	
			950,000		986,885	
Corporate bonds						
B20246-01	maturity date 2027.04.15		100,000	-	100,000	
B40424-01	maturity date 2028.06.23		100,000	-	100,000	
B40426-01	maturity date 2028.06.23		100,000	-	100,000	
B50160-01	maturity date 2024.04.29		150,000	308	150,722	
B50162-01	maturity date 2025.04.22		100,000	58	100,195	
B63110-01	maturity date 2026.05.04		100,000	-	100,000	
B64611-01	maturity date 2026.05.03		200,000	-	200,000	
B69401-01	maturity date 2024.07.26		100,000	-	100,000	
B69902-01	maturity date 2024.08.19		100,000	-	100,000	
B702AG-01	maturity date 2026.01.17		200,000	1,612	205,865	
B71310-01	maturity date 2026.07.12		100,000	-	100,000	
B84305-01	maturity date 2024.12.25		200,000	-	200,000	
B94704-01	maturity date 2026.11.26		100,000	-	100,000	
B948A2-01	maturity date 2025.07.26		100,000	(69)	99,757	
B97203-01	maturity date 2025.08.14		200,000	-	200,000	
B97626-03	maturity date 2022.06.18		100,000	-	100,000	
B97628-01	maturity date 2024.10.07		100,000	165	100,463	
B9A503-01	maturity date 2025.04.22		100,000	-	100,000	
B9A503-02	maturity date 2025.04.22		100,000	-	100,000	
B9A504-01	maturity date 2023.08.13		100,000	-	100,000	

Name of bonds	Summary	Total par value	Current amortization	Book value	Note
B9A801-01	maturity date 2024.09.17	100,000	-	100,000	
B9A801-02	maturity date 2024.09.17	100,000	-	100,000	
B9A801-03	maturity date 2024.09.17	100,000	-	100,000	
B9A801-04	maturity date 2024.09.17	200,000	-	200,000	
B9A802-01	maturity date 2028.05.26	100,000	-	100,000	
B9AM01-01	maturity date 2026.05.27	100,000	-	100,000	
B9AM01-02	maturity date 2026.05.27	50,000	-	50,000	
B9AN01-01	maturity date 2026.08.05	200,000	-	200,000	
B9AQ01-01	maturity date 2026.09.27	100,000	-	100,000	
Subtotal		3,500,000		3,507,002	
Less: Allowance for loss				(1,323)	
		3,500,000		3,505,679	
Negotiable certificates of deposits		16,610,000		16,610,000	
Less: Allowance for loss				(65)	
		16,610,000		16,609,935	
Financial bonds					
U.S. short-term auction interest rate ARS bonds	maturity date 2042.03.25	65,548	-	55,380	
Less: Allowance for loss			-	(7,058)	
		65,548	-	48,322	
		\$ 21,125,548	-	21,150,821	

# Statement of Securities Purchased under Resell Agreements December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

Item	E	Book value	Note
Commercial paper	\$	8,554,979	2021.01.03~2022.01.12 rate 0.31%
Corporate bonds		1,710,859	2021.01.03~2021.01.12 rate 0.31%
Government bonds		215,020	2021.01.05~2022.01.10 rate 0.31%
	\$	10,480,858	

### **Statement of Receivables**

Item	Summary	 Amount
Interest receivable		
	Loans	\$ 131,583
	Corporate bonds	68,896
	Due from Central Bank and call loans to banks interest	4,776
	Other	 1,410
	Subtotal	 206,665
Credit card accounts receivable		129,225
Accrued income		9,145
Dividends receivable		158
Guarantee payments receivable		677,469
Others		 42,105
Subtotal		1,064,767
Less: Allowance for doubtful accounts		 (68,901)
Total		\$ 995,866

# COTA COMMERCIAL BANK CO., LTD. Statement of Discounts and Loans December 31, 2021

<u>Item</u>	Amount
Pledge overdraft	\$ 6,224
Short-term loans	3,545,825
Short-term secured loans	17,168,036
Medium-term loans	13,192,955
Medium-term secured loans	56,120,968
Long-term loans	1,878,493
Long-term secured loans	30,525,544
Non-accrual loans	181,795
Subtotal	122,619,840
Less: Allowance for bad debts	(1,768,453
Adjustment of discount and premium	(242,555
Total	\$ 120,608,832

# COTA COMMERCIAL BANK CO., LTD. Statement of Changes in the Property and Equipment For the year ended December 31, 2021

Item	eginning Balance	Increase	Decrease	Ending Balance	Note
Cost:					
Land	\$ 815,829	-	-	815,829	
Buildings	629,421	-	-	629,421	
Machinery equipment	146,097	11,620	(1,694)	156,023	
Transportation equipment	35,526	6,832	(3,233)	39,125	
Miscellaneous equipment	219,537	29,518	(2,167)	246,888	
Leasehold improvements	99,642	165		99,807	
Subtotal	 1,946,052	48,135	(7,094)	1,987,093	
Accumulated depreciation:					
Buildings	299,221	11,914	-	311,135	5-80 years of straight-line method
Machinery equipment	96,889	13,080	(1,694)	108,275	1-20 years of straight-line method
Transportation equipment	22,111	3,212	(2,803)	22,520	4-10 years of straight-line method
Miscellaneous equipment	182,649	10,161	(2,167)	190,643	1-50 years of straight-line method
Leasehold improvements	 69,113	8,157		77,270	5-20 years of straight-line method
Subtotal	 669,983	46,524	(6,664)	709,843	
Accumulated impairment:					
Buildings	 8,428			8,428	
Property and equipment-net	\$ 1,267,641	1,611	(430)	1,268,822	

# COTA COMMERCIAL BANK CO., LTD. Statement of changes in Investment Property For the year ended December 31, 2021

	Beginning			Ending	
Item	 Balance	Increase	Decrease	Balance	Note
Cost:					
Land	\$ 1,106,520	-	-	1,106,520	
Buildings	 69,277			69,277	
	 1,175,797			1,175,797	
Accumulated depreciation:					
Buildings	 40,622	1,091	-	41,713	60 years of straight-line method
Accumulated impairment losses:					
Land	 1,765			1,765	
Investment Property, net	\$ 1,133,410	(1,091)		1,132,319	

# COTA COMMERCIAL BANK CO., LTD. Statement of changes in Intangible Assets

### For the year ended December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

ltem	eginning Balance	Increase	Decrease	Ending Balance	Note
Goodwill	\$ 154,027	-	-	154,027	
Computer software	 30,323	4,330	2,487	32,166	
	184,350	4,330	2,487	186,193	
Accumulated amortization:					
Computer software	 11,318	4,978	2,487	13,809	Straight-line basis 1~10 years
Accumulated impairment losses:					
Goodwill	51,738	<u> </u>		51,738	
Intangible assets, net	\$ 121,294	(648)		120,646	

### **Statement of Other Assets**

ltem	Amount
Prepaid expenses	\$ 35,27
Prepaid pension cost	75,79
Refundable deposits	65,42
Other	4,82
	181,3 <sup>-</sup>
Guarantee deposits	120,50
Less: Securities for guarantee deposits	(120,50
Total	\$ 181,3·

### Statement of Payables

### **December 31, 2021**

ltem	 Am	ount	
Collection payable		\$	50,000
Collection due on behalf of the payable			55,711
Interest expenses			94,192
Demand savings deposits interest	\$ 51,259		
Time deposits interest	18,316		
Financial debentures interest	17,080		
Other	 7,537		
Accrued expenses			361,572
Bonus and salaries	201,010		
Compensation of employee and remuneration of directors	78,735		
Labor and health insurance expense	13,800		
Other	 68,027		
Tax payable			29,948
Checks for clearance payable			201,158
Other payable			53,703
Seize or offset	7,246		
Stock refundable	11,431		
Dishonored account	2,487		
Retention stop payment	3,882		
Payment on hand	5,164		
Other	 23,493		
		\$	846,284

# COTA COMMERCIAL BANK CO., LTD. Statement of Deposits and Remittances December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

	Item	Summary	 Amount
Checking accounts			\$ 2,480,701
Cashier's checks			668,026
Demand deposits			28,531,045
Time deposits			28,772,667
Demand savings deposits		Demand savings deposits	46,973,655
		Staff demand savings deposits	1,026,168
		Installment saving deposits	120,923
		Round-amount savings deposits	6,808,716
		Withdrawals of interest savings deposits	52,578,473
Remittances outstanding			 3,653
			\$ 167,964,027

### Statement of Financial Debentures Payable

Name						
<u>Debentures</u>	<u>Starting</u>	<u>Maturity</u>	Interest rate %	Genus	<u>Value</u>	Book value
105-1	2016.11.16	2023.11.16	2.1%	Unsecured subordinated debenture	\$ 1,800,000	1,800,000
107-1	2018.6.21	No due date	Adjustable Rates for Consumer Loans add 3.06%	Unsecured subordinated debenture	600,000	600,000
107-2	2018.12.12	2025.12.12	1.95%	Unsecured subordinated debenture	600,000	600,000
					\$ 3,000,000	3,000,000

# Statement of Provisions December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

Please refer to Note 6(r) for Provisions.

### **Statement of Other Liabilities**

<u>Item</u>	 Amount
Advance interest receipts	\$ 315,351
Temporary receipts and suspense accounts	115,061
Other advance receipts	29,252
Guarantee deposits received	7,595
Deferred revenue	 276
	\$ 467,535

# COTA COMMERCIAL BANK CO., LTD. Statement of Net Interest Income

### For the year ended December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

<u>Item</u>	Amo	ount	
Interest Income		\$	3,294,133
Short-term secured deposit interest	277,918		
Medium-term deposit interest	428,289		
Medium-term secured deposit interest	1,461,118		
Long-term secured deposit interest	592,122		
Short-term investments and Bond interest	186,373		
Other (Note)	348,313		
Interest Expense			759,668
Time deposits interest	145,902		
Demand deposit interest	43,678		
Withdrawals of interest savings deposits interest	415,357		
Round-amount savings deposits interest	47,946		
Negotiable certificate of deposits interest	16,504		
Financial debentures interest	72,660		
Other (Note)	17,621		
Net Interest Income		<b>\$</b>	2,534,465

Note: Each accounts does not exceed 5% of the ending balance.

# COTA COMMERCIAL BANK CO., LTD. Statement of Service Fee Income For the year ended December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

Please refer to note 6(z) for Service Fee Income.

### Statement of Gains and Losses on Financial Assets or Liabilities at Fair Value through Profit or Loss

<u>Item</u>	An	nount
Gain on disposal of financial assets, net	\$	21,526
Gain on valuation of financial assets, net		(5,452)
Loss on valuation of financial liabilities, net		5
Dividend income		926
Interest income		13,565
	<u>\$</u>	30,570

# Statement of Other Net Non-interest Income (Loss) For the year ended December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

<u>Item</u>	Amount
Income from other non-interest	
Rental income	\$ 17,313
Gain on disposal of assets	509
Gain on lease revised	-
Miscellaneous income	2,122
	19,944
Expense from other non-interest	
Loss on disposal of assets	38
Miscellaneous expenses	43
Other operating reserve	1,364
	1,445
	<u>\$ 18,499</u>

# Statement of Provisions for Bad Debt Expenses and Guarantee Reserve

Please refer to note 6(g), (h) and (r) for debts expense and guarantee liability provision.

# COTA COMMERCIAL BANK CO., LTD. Statement of Employee Benefits Expenses For the year ended December 31, 2021

ltem	oyee benefits expenses	Other net non-interest income	Other general and administrative expenses	Total
Salaries	\$ 1,070,216	-	-	1,070,216
Labor and health insurance	89,243	-	-	89,243
Pension	48,589	-	-	48,589
Remuneration of directors	35,480	-	-	35,480
Other	93,582	-	-	93,582

# COTA COMMERCIAL BANK CO., LTD. Statement of Employee Benefits Expenses For the year ended December 31, 2021

(Expressed in thousands of New Taiwan Dollars)

The additional information about the number of employees and personnel expenses as of 2021 and 2020 are as below:

	2021	2020
Number of employees	1,130	1,109
Number of directors who are not employees	15	14
Average employee benefits	\$ 1,167	1,159
Average salary expense	\$ 960	955
The percentage of change between two years	0.52%	1.14%
Supervisor remuneration	\$ -	-

The Company's remuneration policy (including directors, managers and employees) is as below:

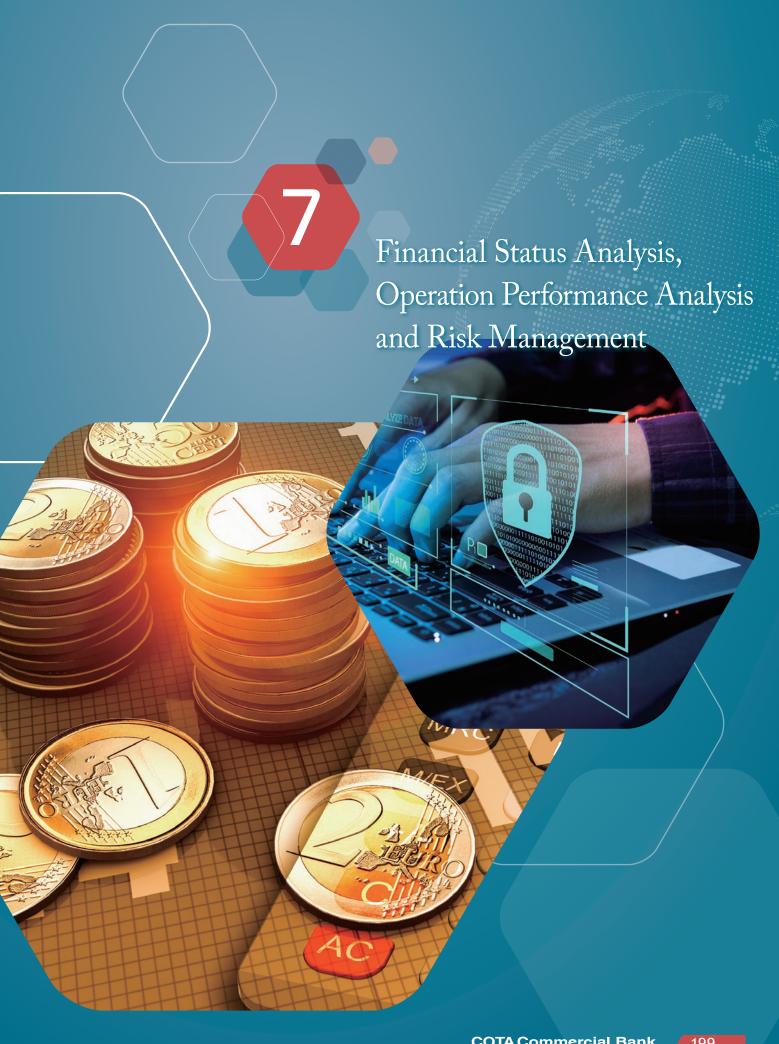
- 1. The remuneration policy includes the remuneration paid to directors and employees, holiday bonus and bonus (including performance bonus, review bonus, incentive bonus, annual bonus, etc.). In addition, the directors' remuneration also includes the directors' remuneration, monthly directors' remuneration and transportation allowance.
- 2. The standard of payment for directors should be in accordance with the provisions stated in the "Company's Articles of Association" and the "Director Employee's Remuneration Policy" and should be submitted to the Board of directors for discussion and approval according to the degree of the individual's participation in the operations of the Company and to the level of the other banks concerned.
- 3. Remuneration for president and vice president is paid in accordance with the rules approved by the board of directors. Payment of employee salary is calculated based on related laws.
- 4. All bonuses should be awarded in consideration of the Company's financial position, risk management, group (individual) evaluation score and equity principle. The key points for group (individual) evaluation should be approved by the general manager.
- 5. Based on the performance indicators of the Company (as a whole and per individual), the performance evaluation points of the business unit, management performance assessment points, and the performance of every individual, are also taken into consideration.
- 6. Based on future risk considerations, the annual bonus for managers will be deferred to 8% before the end of January of the following year, and the quarterly bonus for account management commissioner and head of account management will be deferred to 20% before the end of the year.

# COTA COMMERCIAL BANK CO., LTD. Statement of Depreciation and Amortization Expenses For the year ended December 31, 2021

Please refer to note 6(i), (j), (k), (l) and (ah) for depreciation and amortization.

# Statement of Other General and Administrative Expenses

Please refer to note 6(ai) for other general and administration expenses.





# Financial Status Analysis, Operation Performance Analysis and Risk Management

### 7-1. Financial Status

Unit: TWD thousand

Year			Differ	rence
Item	2021	2020	Amount	%
Total Asset	186,328,269	179,745,958	6,582,311	3.66
Total Liability	173,377,890	167,212,413	6,165,477	3.69
Total Equity	12,950,379	12,533,545	4165,834	3.33

Remarks: Equity increased was due to Capital Increased by earnings and retained earnings.

### 7-2. Operation Performance

Unit: TWD thousand

Year			Increase/Decrease	Increase/Decrease
Item	2021	2020	Amount	Ratio (%)
Interest income	3,294,133	3,346,291	(52,158)	(1.56)
Interest expense	759,668	886,886	(127,198)	(14.34)
Non-interest income, net	313,984	259,342	54,642	21.07
Net revenue	2,848,449	2,718,767	129,682	4.77
Bad debt expense	42,994	7,637	35,357	462.97
Operating expense	1,900,003	1,856,458	43,545	2.35
Income before income tax	905,452	854,672	50,780	5.94
Net income	735,545	694,017	41,528	5.98

Remarks of Ratio Changes analysis:

- 1. Interest expense decreased in 2020 was due to Increase in the proportion of demand deposits to total deposits and decrease in interest on time deposits.
- 2. Net non-interest income increased by TWD54,642 thousand was due to net fee income increased TWD12,669 thousand in 2021,FVPL increased by TWD18,160 thousand, and exchange gains increased by TWD25,717 thousand.

### 7-3. Cash Flow

### 7-3-1. Cash Flow Analysis for the Past Year and Remedy for Shortage of Liquidity:

Unit: TWD thousand

Initial Cash Residual	Yearly Operating Cash Flow	Yearly Cash Inflow	Residual Cash Amount (deficiency)		eficiency ency Plan
Cash Residual	Cash Flow	Cash innow	Amount (deficiency)	Investment	Financial
(1)	(2)	(3)	(1)+(2)+(3)	Plan	Plan
7,892,665	(22,330)	(6,064)	7,864,271	-	-

### Remarks:

- 1. Cash Flow Analysis
  - (1) Operating activities: The net cash inflow from operating activities due primarily to loans, deposits remittances and investment in financial products
  - (2) Investing activities: The net cash inflow from investing activities due primarily to purchase or sell property or equipment.
  - (3) Financial activities: The net cash outflow from financial activities due issuing and repaying financial bonds or cash dividend distribution.
- 2. Improvement plan on shortage of liquidity: Not applicable as an occurrence of shortage.

<sup>3.</sup> The provision for Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal with Non-performing/Non-accrual Loans and IFRS 9, increased by \$35,357 thousand compared with 2020.

### 7-3-2. Cash Flow Analysis for Coming Year

Unit: TWD thousand

Initial Cash Residual	Estimated Yearly Operating Cash	Estimated Yearly Cash Inflow	Estimated Residual Cash	Cash Deficiency Contingency Plan		
Oubil Mobildudi	Flow	Ouon milow	Amount(deficiency)	Investment	Financial	
(1)	(2)	(3)	(1)+(2)+(3)	plan	Plan	
7,864,271	(884,477)	920,410	7,900,204	-	-	

### Remarks:

### 7-4. Impact of Major Capital Expenditures in Recent Year

### 7-4-1. Utilization of major capital expenditures and sources of Funds: None

### 7-4-2. Expected potential benefit: None

# 7-5. Reinvestment Policy, Improvement Plan and Investment Plan in Next Year

### 7-5-1. Reinvestment Policy

The reinvestment items major in financial business of COTA Bank and the goal of holding long-term earned dividends. Regarding new reinvestment, the authorized unit shall submit proposal to "Asset, Liability Management Committee" for discussion and then get approval from standing committee of board. The authorized unit shall closely monitor operation and financial condition of invested companies and report to "Asset, Liability Management Committee" in timely basis to ensure investment performance.

### 7-5-2. Source of Profit

The cash dividend from reinvest companies:

Taiwan depository and clearing corporation; Taiwan Financial Asset Service Corp.; Taiwan Asset Management Corp.; Sunny Asset Management Corp.

### 7-5-3. Improvement Plan

None.

### 7-5-4. Investment Plan in Next Year

The Bank sets its main operation target in banking business, therefore no new reinvestment plan undertaking for coming year.

The Bank predicts that the net cash outflow from operating activities will be TWD 1,471,599 thousand in 2021. In addition, the Bank estimates the cash outflow from investment and financial activities will be TWD278,765 thousand due to property and equipment purchase, and cash dividend distribution.



# Financial Status Analysis, Operation Performance Analysis and Risk Management

### 7-6. Risk Management

### 7-6-1. Financial Risk Information

### 7-6-1-1. Credit Risk

### **Credit Risk Management System**

Year 2021

Items	Contents
Strategies, Objectives,     Policies, and Processes	The Bank's credit risk policies and processes comply with Basel II and supervisory regulations. The Bank also created credit risk guidelines in written form such as the code of credit, the bylaws of credit information, the law of the credit responsibility and accountability, the bylaws of handle collateral, the business strategy and law of financial derivatives and all kinds of operation handbooks. They provide strict standard on loans, monitor credit risk, and manage non-performing loans. At the same time, since the change in economic cycle will affect the quality of the loan portfolio, the Bank will execute credit policies to ensure credit exposures under control.  The Bank will consider developing the internal credit scoring system. The system will identify and
	estimate risks from all credit exposures.
	The Bank established a framework for managing credit risk. The framework may execute risk analysis and monitor risk process. It also may discover potential risks that the Bank may response adequately. In addition, it may assess the relation between risk and return to ensure the goal of the Bank's business.
The Structure, and Organization of the Risk Relevant Management Function	<ol> <li>(1) The Board of Directors:         <ul> <li>The Bank's board of directors is the supervisor of credit risk management. The board is responsible for the Bank's business strategies and operation guidelines, and is responsible for reviewing credit risk framework and policies. It also authorizes management to execute credit risk management.</li> </ul> </li> <li>(2) Risk Management Committee:         <ul> <li>The committee executes the board's risk polices and reports risk profile to the board.</li> </ul> </li> <li>(3) Credit Reviewing Committee:         <ul> <li>The committee reviews the large amount of loans, specific non-performing loans, and the appointed loans.</li> </ul> </li> <li>(4) Risk Management Dept:         <ul> <li>The subcommittee integrates credit risk strategies, designs processes, and introduces credit identification, measurement, monitor, and reporting systems.</li> </ul> </li> <li>(5) Other Bank's Units:         <ul> <li>They should understand credit risks under any circumstances, should deal with the assignment of risk management, and should assist risk management subcommittee in risk monitor.</li> <li>(6) Audit Dept.:</li></ul></li></ol>
3. The Scope and Nature of the Risk Reporting and/or Measurement Systems	The Bank adjusts credit risk system to produce enough information according as the change of loan portfolio. The information includes: statistics of pass due loans, evaluation of non-performing loans, and statistics of large amount credit exposure. The board and senior management will receive the information periodically, and will make appropriate business and credit risk decision. In addition, the credit risk measurement to the Bank considers the following factors:  (1) Loan characteristics, contract contents, and customers' financial conditions  (2) The possible effect of the exposures from market change  (3) Collateral and guarantee  (4) The possible future risk change of the customers or counterparties  (5) Besides specific trading risks, measuring loan portfolio risks  The Ba nk gradually establishes internal rating framework and measures and analyzes loan risks through quantitative indexes and qualitative methods.

Items	Contents
<ol> <li>Policies for Hedging and/ or Mitigating Risk and Strategies and Processes for Monitoring the Continuing Effectiveness of Hedges/Mitigations</li> </ol>	The Bank follows the diversified principal on loans and complies with loan limit regulations such as the same person, the same party, relative corporation, stakeholder, and stocks as collateral for the loan. To avoid credit concentration risk, the Bank reviews and adjusts credit exposures regularly. For controlling the quality of the loan assets and mitigating credit risks, the Bank depends on the credit condition of the borrowers and uses a number of techniques to mitigate the credit risks. For example, the Bank demands collateral and guaranteeetc.
	The Bank had formulated "The Directions of lending rate pricing". The standard of lending rate considered the market rate, capital cost, operating cost, risk expected loss cost, reasonable profit. For market competition, the customer integral contribution will be the factor of lending pricing.
	The Bank had formulated "The Directions of the Loan Reviewing Operation" which reviews and follows the cases of the loan and strengthens after-loan management. If the Bank discovers the doubtful loans in the process, it should take necessary measures to protect debt obligations. In order to maintain an effectively monitors hip over credit risk, the Bank had established the indexes of the risk evaluation that regularly monitor the change of them and help to estimate the potential reasons of the future risk occurrence.
5. Approach for calculating	Standardized approach
the Bank's capital requirement	Effective June 30, 2021, The Bank adopted the loan-to-value (LTV) method for "Residential Real Estate" and "Commercial Real Estate" secured by real estate and the credit risk standard method for "Land Acquisition, Development and Construction Collateral (ADC)" in accordance with the "Instructions and Tables for Calculation of Bank's Own Capital and Risk Assets" issued by the FSC

# Exposure amount after risk mitigation and capital requirement of the standard approach Dec. 31, 2021

Unit: TWD thousand

Category	Exposure amount after risk mitigation	Capital Requirement
Sovereigns	27,045,031	19,425
Non central government public sector entities	1,505,221	31,610
Banks (multilateral development banks)	3,661,121	110,134
Corporate (Securities firm and insurance companies)	15,424,335	1,400,136
Regulatory retail portfolios	37,465,180	2,677,933
Secured by residential property	79,128,453	6,250,966
Equities investment	179,634	18,862
Other assets	5,234,352	399,158
Total	169,643,327	10,908,224

Note: Accrued capital is multiplied by risk allowances and statutory minimum capital adequacy ratios for risk offsets.

on January 12, 2021.



# Financial Status Analysis, Operation Performance Analysis and Risk Management

### 7-6-1-2. Assets Securitization Risk

### Assets Securitization Risk Management System Year 2021

Items	Contents
1. Strategies and Processes	The Bank does not play the role such originator, service, creditentance agency, or financial liquidity provider and expects to be an investor. The internal regulations for securitizations concentrate on the investor field. If there is necessary on originator field, it will be created in the future.
	Not only the Bank obeys article 74-1 of the Banking Act, but also i had formulated some investment limits such as total position limit underlying instrument limit, and internal authorized limit.
The Structure, and Organization of the Risk Relevant Management Function	<ul> <li>(1) The Board of Directors:</li></ul>
The Scope and Nature of the Risk Reporting and/or Measurement Systems	The Bank reports the periodic information of the securitization exposures to the senior management. It also disclosures in the annual report and on the website. The principal of the valuation should confirm the criteria of methodology and the fairness of the data Furthermore, the managing reports should effectively control exposure positions and should provide appropriate measurement results to assis risk management processes.
Policies for Hedging and/or Mitigating Risk and Strategies and Processes for Monitoring the Continuing Effectiveness of Hedges/Mitigations	The Bank regularly accesses the effectiveness of the strategies of the hedge positions and reviews the limits of the securitizations investment according to the volatility of the market prices.
	Both of the strategies and limits will report to Investment Subcommittee and make decision. Mitigations such as collaterals guarantee, and credit derivatives apply to the standardized approach of the credit risk.
Approach for calculating the Bank's capital requirement	Standardized approach

Items	Contents
6. General periodic disclosures including:  (1) The purpose of securitization and the types of risks borne and retained by the Bank for re-securitization  (2) Other risks associated with securitized assets(e.g. liquidity risk)  (3) The different roles played by the Bank  Asset securitization and the level of participation in every stage  (4) Describe the monitoring procedures adopted for credit risk and market risk exposures associated with asset securitization  (5) Risk management policies adopted by the Bank to mitigate credit risks associated with securitization and re-securitization	Not applicable
<ol><li>Provide an overall description of the Bank's accounting policies on securitization</li></ol>	Not applicable
The name of the external Credit Assessment Institution(ECAI) engaged for asset securitization within the Banking book and the ECAI's involvement in every type of securitized asset	Not applicable
<ol> <li>Describe any material changes of quantitative information since the last reporting period (e.g. shift of asset balances between the Banking book and the trading book)</li> </ol>	Not applicable

### Remarks:

Item 6-9 only applicable to Originating Banks which there is flow in the external position.

# Assets securitization exposures and capital requirements Dec. 31, 2021

Unit: TWD thousand

				Traditional Synthetic TOTA					TOTAL				
Type of Ex	mocuroc	Type of		Risk Ex	posures		Capital	Risk Exposures	Capital	Risk	Capital	prior to Securitization	
Type of Exposures		Assets	Purchasing or Holding	Provide Liquidity Facility	Provide credit enhancement	IATAI	Requirements (2)	Purchasing or Holding (3)	olding (4)	Exposures (5)=(1)+(3)	(6)=(2)+(4)	Capital Requirements	
	Banking	Asset-	Durchasina			40 200	773			48,322	773		
Non-	Book	based securities	Purchasing	-	-	48,322	113	-	-	40,322	113	-	
Originating	Trading												
Bank	Book	-	-	-	-			-	-	-	-	-	
	Sub-Total	-	-	-	-			-	-	-	-	-	
	Banking		-										
	Book	-		-	-			-	-	-	-	-	
Originating Bank	Trading												
Burn	Book	-	-	-	-			-	-	-	-	-	
	Sub-Total	-	-	-	-			-	-	-	-	-	
TOT	AL	-	-	-	-	48,322	773	-	-	48,322	773	0	

Filling out forms to help:

<sup>1.</sup> The "Asset Class" column, depending on the type of asset issued securitized (e.g. credit card, home equity loan, auto loan) or the type of securities invested (e.g. Subdivision of mortgage basic securities, commercial real estate basic securities, asset-based securities and secured creditor's rights certificates).

<sup>2.</sup> The amount of the excess risk in the bank book shall be filled with the amount of the risk insurance after the risk is offset.

<sup>3.</sup> The column "Providing liquidity financing limits" should include the amount of insured and unmoved.



### Financial Status Analysis, Operation Performance Analysis and Risk Management

### Information of Securitization products

(1) Summary table of investment securitization products information

As of Dec.31,2021,Unit: TWD thousand

Project (Note1)	Accounting Subject	Original cost	Accumulated valuation of gains and losses	Accumulated Impairment	Carrying amount
ABS	141199	55,380	N.A.	7,058	48,322

Note1: This table includes both domestic and foreign securitized products, subjects and ledger accounts are filled in according to the following categories:

- (1) Mortgage Backed Securities(MBS):Includes Residential Mortgage Backed Securities(RMBS),Commercial Mortgage Backed Securities(CMBS), Collateralized Mortgage Obligation(CMO) and others.
- (2) Asset Backed Security(ABS):Includes Collateralized Loan Obligation(CLO), Collateralized Bond Obligation(CBO), Collateralized Credit Card Obligation, Collateralized Car Loan Obligation, Collateralized Consumer Loans/Cash Cards Obligation, Collateralized Leasing Obligation and others.
- (3) Asset Backed Commercial Paper(ABCP)
- (4) Collateralized Debt Obligation
- (5) Real Estate Asset Trusts
- (6) Bonds issued by Structured investment vehicle (SIV)
- (7) Other Securitization products

Note2: This table includes the beneficiary securities or asset-based securities held by banks as founding institutions.

(2)

(2-1) The original cost of investing in securitization products alone is more than 300 million dollars. (Excludes the Bank as a founding entity held for credit enhancement purposes), the following information should be disclosed:

Unit: TWD thousand

Security Name (Note2)	Accounting Subject	Currency	Issuers and Iocations	Date of purchase	Expiration date	Interest rate	Credit Rating (Note3)
N/A							
Interest repayment method	Original cost	Accumulated valuation of gains and losses	Accumulated Impairment	Carrying amount	Attachment point (Note4)	Asset pool content (Note5)	

Note1: This table includes both domestic and foreign securitization products.

Note2: Different coupons of the same securitization products shall be filled in with their full names.

Note3: Please fill in the results of your most recent credit rating.

Note4: Attachment point means the proportion of the total issuance of sub-securities in order of repayment to the total issuance of securitization products in order of repayment to the number of securitization products held by the bank.

Note5: Asset pool refers to founding institution trusts and trustees, or the transfer of asset groups of special purpose companies, In this column, please fill in the asset types of the asset groups(indicate the primary or secondary order), details, the carrying amount and the number of transactions denominated in the original currency.

(2-2) The holding positions due to credit enhancement purpose as an originator, the following information should be disclosed:

Unit: TWD thousand

Security Name	Accounting Subject	Currency	Date of purchase	Expiration date	Interest rate	Credit Rating
N/A						
Interest repayment method	Original cost	Accumulated valuation of gains and losses	Accumulated Impairment	Carrying amount	Attachment point	Asset pool content

Note: The definitions of each field are described in the table(2-1)



(2-3) Banks act as buyers of credit-impaired assets of securitization products or as liquidators, the following information should be disclosed:

Unit: TWD thousand

Security Name	Currency	Founding agency	Expiration date	Contract content	Implementation of the Contract
N/A					

Note: Banks have contracted asset purchases, please specify the reference market price of the asset purchased.

(3) Banks act as securitization products guarantee agencies or provide liquidity financing lines, the following information should be disclosed:

Unit: TWD thousand

Security Name Currency		Founding agency	Expiration date	Interest rate	
N/A					
Credit Rating	Assume the role	amount	Attachment point	Asset pool content	

Note1: For those who are acting as securitization commodity guarantee agencies, please fill in the "Guarantee Agency", provide liquidity financing quota, please fill in "Provider of liquid financing amount".

### 7-6-1-3. Operational Risk

### **Operational Risk Management System**

Year 2021

Items	Contents
Strategies and Processes	The Bank's operational strategies and processes are restrained the division of labor, employees training, effective control framework, and internal control procedure of each level. In aspect of internal control, the Bank had fully formulated the system of the internal audit, self-audit, law obedience, and business operational rules that may to search on the internal website for employees' real time operation. The Bank reduces operational loss by internal and external audit to monitor and trace the risks. In order to assist all employees executing the processes of the operational risk, Risk Management Center is developing applied implements for managing operational.
2. The Structure and Organization of the Relevant Risk Management Function	<ul> <li>(1) The Board of Directors:</li></ul>

Note2: If the bank is the guarantor institution, please fill in the guarantee amount, If it is a liquidity financing line, please fill in the amount.

Note3: The definitions of each field are described in the table (2-1)



# Financial Status Analysis, Operation Performance Analysis and Risk Management

Items	Contents
	<ul> <li>(5) Other Bank's Units:         Everyone should comply with the Bank's regulations and should control operational risk. If risk event occurs, everyone should deal with the event immediately and should report to management.</li> <li>(6) Audit Office:         The office should execute auditing processes independently and should provide improvement suggestion timely.</li> </ul>
The Scope and Nature of the Risk Reporting and/or Measurement Systems	The Bank had established the operational processes for business practices. The processes have been executed on daily operation management and to reduce the occurrence of the operational risk. The executive circumstance of the internal and external audit, self-audit, and the system of law obedience regularly reports to the board. The Bank adopts Supervisory regulation to classify loss event types and executes reporting system of the loss data of the operational risk and establishes whole bank's loss database of the operational risk. The Bank reports the periodic information of the operational risk to the Asset and Liability Management Committee and The Board of Directors. The Bank conducts the self-assessment of the operational events before the end of May every year, compliance system, internal audit system, and self-inspection system to manage and reduce operational risk.
4. Policies for Hedging and/or Mitigating Risk and Strategies and Processes for Monitoring the Continuing Effectiveness of Hedges/Mitigations	The Bank hedges and mitigates risks through strengthening internal control system, implementing operational risk monitor, training employees, insurance, and outsourcing. The Bank's emergency center and crisis subcommittee had formulated the strategic manual of the disasters and the contingency measures of the operating crisis to ensure every business that may continue to operate normally when the crisis occurs and to protect significant loss of the Bank.
5. Approach for calculating the Bank's capital requirement	Basic indicator approach

## The Operational Risk Capital Charge Dec. 31, 2021

Unit: TWD thousand

Year	Annual Gross Income	Capital Charge
2019	2,880,956	
2020	2,720,687	
2021	2,837,992	
Total	8,439,635	421,982

### 7-6-1-4. Market Risk

### Market Risk Management System Year 2021

Items	Contents
Strategies and Processes	In order to establish effective market risk management system, the Bank formulated market risk managing standard and other related regulations for the benchmark of the market risk management. To ensure the Bank's market risk under control, the functional responsibility divides into trading and settlement, and will involve in risk control system. The system is responsible for the risk identification, measurement, monitor, and reporting procedure. The strategies of the Bank's market risk are as follows: considering the characteristic of each instrument and market condition, regularly measuring endurable risks, expecting balance of returns and risks, optimizing investment allocation. The purpose of all strategies is to improve performance. On the other hand, the Bank formulated a limit system to effectively control risks and reduce exposures.



Items	Contents
2. The Structure and Organization of the Relevant Risk Management Function	<ul> <li>(1) The Board of Directors:</li></ul>
The Scope and Nature of the Risk Reporting and/or Measurement Systems	Market risk information system should be able to control exposures and provide appropriate risk measurement results. For the purpose of the evaluation, the positions divide into trading book and banking book. The banking book positions evaluate once a month, the trading book positions evaluate on a daily basis. The information about gain/loss and exposures will deliver to management which includes market risk management reporting, derivative financial instruments gain/loss assessment. As close to gain/loss the stop-loss warning of pointers would keep attention to the market changes and take measure to avoid over-limit. Related Units monitor the position of TWD and foreign currency assets, gain/loss and stop-loss alert system for keep the market risk within the limits of the bank strength. In 2015, the Bank will use the PIRS system established by TEJ to pricing Bonds, CBAS, Option to reflect the real market price and compliance with regulations.
4. Policies for Hedging and/or Mitigating Risk and Strategies and Processes for Monitoring the Continuing Effectiveness of Hedges/Mitigations	The Bank's hedging strategy of the financial products include to use spots or derivatives to evade market price risks and to review each risk limit regularly such as trading position limits, traders' position limits, and stop loss limits. If the assessment indicates the risk overloaded, the Bank will transfer risks and reduce exposures. If dealers exceed their position limits, Risk Management Center should inform the facts and procedures to management and report daily until under limits. If dealers exceed their stop loss limits, they are required to execute positions.
Approach for calculating the Bank's capital requirement	Standardized approach

# The Market Risk Capital Charge Dec. 31, 2021

Unit: TWD thousand

Risk Category	Capital Charge
Interest Rate Risk	217,390
Equity Position Risk	76,418
Foreign Exchange Risk	57,107
Option Position	0
Total	350,915



### Financial Status Analysis, Operation Performance Analysis and Risk Management

### 7-6-1-5. Liquidity Risk

According to operating cash flow, market movement, and minimum requirement of the liquidity reserves ratio, the Bank diversifies funding resources and maintains funding stability. Short-term investment considers the safety of the underlying assets, marketable on the secondary market, and lower liquidity risk such as NCDs, treasury bonds, corporate bonds, and bank debentures. The Bank takes some steps to manage liquidity, for example, monitoring the structural change of assets and liabilities in each period, editing "The Gapping Report of the TWD Cash Flow" weekly, making the reporting sheets of the risk management every month and reporting to Asset and Liability Management Committee, and transferring and operating funds effectively.

According to "Standards Implementing the Liquidity Coverage Ratio of Banks" promulgated by FSC and the Central Bank on Dec. 29, 2014, our bank Liquidity Coverage Ratio (LCR) was 503.48% which meets the minimum required 100% set by the competent authority.

The Bank's Net Stable Funding Ratio (NSFR) for the fourth quarter of 2020 was 138.33%, which meets the requirement of a ratio of no less than 100%.

### 7-6-1-6. Interest Rate Risk

To avoid the risk of adverse impact on the Bank's surplus and capital due to interest rate changes, the Bank has set a deposit rate pricing Guidelines, benchmark interest rate pricing points, fixed reserve rate index pricing points, internal interbank current interest rate pricing points and outside. Foreign exchange rate setting and operation points. The Organisers and Risk Management Department of the Assets and Liability Management Committee shall keep this to the forefront at all times. Interest rate risk, review and tracking in a timely manner. The Risk Management Department is responsible for monitoring the risk of interest rates in bank books. Calculate and aggregate the relevant interest rate risk data to the Risk Management Committee and the Board of Directors.

The measurement system and model of the Bank's bank book interest rate risk are based on the National Federation of Banking Chambers of Commerce of the Republic of China. The public version of the calculation procedure developed by the HKICF without adjusting any parameters and oscillation scenarios has been set by the HKICCA. Pressure Scenario calculates the ratio of the maximum economic value shock ( $\triangle$ VE) to net capital of the first type for each quarter of the year

The rate of more than 15% has not occurred, which is in line with the statutory requirements.

### Summary report on interest rate risk Dec. 31, 2021

Currency	USD&TWD
USD/TWD	27.69

Unit: TWD thousand

	1. Surpl	1. Surplus point		2. Economic values points						
interest rate risk currency	Earnings impact for the next 12 months (Parallel Move Up)	The next 12 months of surplus impact (Parallel Down)	Currently EVE	EVE Shock (Parallel Move Up)	EVE Shock (Parallel Down)	EVE Shock (Steep oscillation)	EVE Shock (Flat oscillation)	EVE Shock (Short-term interest rates rise)	EVE Shock (Short-term interest rate decline)	
TWD	(364,540)	359,011	1,915,231	1,223,785	0	355,381	0	499,034	0	
USD	1,258	(1,259)	33,344	0	1,177	769	0	0	1,670	
The first type of capital on the base date			12,719,512							
The ratio of EVE shocks to capital type I (Extreme value test)				9.62%	0%	2.79%	0%	3.92%	0%	

# Analysis for Time-to-Maturity of the Bank's TWD Assets and Liabilities as of Dec. 31, 2021

Unit: TWD thousand

	Total	Volumes during the period prior to the due date							
	Total	0~10 days	11~30 days	31~90 days	91~180 days	181 days~1 year	Over 1 year		
Major inflows of matured funds	183,106,401	17,059,262	19,879,660	4,189,164	10,790,040	19,149,198	112,039,077		
Major outflows of Matured funds	199,058,500	5,250,868	9,233,514	24,263,219	32,170,887	51,881,009	76,259,003		
Maturity Gap	(15,952,099)	11,808,394	10,646,146	(20,074,055)	(21,380,847)	(32,731,811)	35,780,074		

Note: The bank portion refers to the amount of TWD in the whole bank.

# Analysis for Time-to-Maturity of the Bank's USD Assets and Liabilities as of Dec. 31, 2021

Unit: USD thousand

	Total	Volumes during the period prior to the due date				
		0~30 days	31~90 days	91~180 days	181 days~1 year	Over 1 year
Major inflows of matured funds	150,372	82,355	38,150	1,022	3,000	25,845
Major outflows of Matured funds	150,372	50,723	10,296	6,164	7,610	75,579
Maturity Gap	0	31,632	27,854	(5,142)	(4,610)	(49,734)

Note1: The bank portion refers to the amount of USD in the whole bank.

Note2: If overseas assets account for more than 10% of the total assets of the Bank, additional disclosure information should be provided.

# 7-6-2. Impact of Alterations in Domestic and Foreign Major Polices and Laws on the Bank's Financial Operations and Adopting Measures

# 7-6-2-1. Internal Control Principles for Prevention of Misappropriation of Client Funds by financial consultants

### · Change in Regulations

In order to avoid private fund dealings between the financial consultants and customers, banks should establish a control mechanism that includes at least the following: establishing an account monitoring mechanism, setting up an abnormal reporting mechanism, and conducting regular or occasional spot checks on the financial consultants' office to prevent consultants keeping customers' passbooks, seals or signed blank transaction slips by stealth.

### • Impact and Response Measures

The Bank has established the "Internal Control and Risk Management Practices for Wealth Management Business" with relevant account monitoring, abnormal reporting and transaction monitoring and abnormal management mechanisms.

### 7-6-2-2. The impact of the General Data Protection Regulation (hereinafter referred to as GDPR)

### · Change in Regulations

With the development of digital economy technology and the impact of globalization, the issue of personal data protection has brought many new challenges. On May 24, 2016 The EU passed The General Data Protection Regulation (GDPR) to upgrade the

# 7

## Financial Status Analysis, Operation Performance Analysis and Risk Management

thickness of regulations on protecting personal data and establish an applicable management standard in the EU. GDPR, which was implemented on May 25, 2018, replaces the European Union's 1995 Data Protection Directive.

· Impact and Adopting Measures

The bank has not established branches or subsidiaries in the EU. After reviewing the Bank's business development policies and actual business conditions, the Bank has revised the Bank's guideline for personal data maintenance and management.

# 7-6-2-3. Impact on Procedures for reporting the scope of major contingencies by financial institutions and other matters to be observed

### · Change in Regulations

Financial Supervisory Commission announced Procedures for reporting the scope of major contingencies by financial institutions and other matters to be observed on Mar. 22, 2017. It includes the major contingencies reporting institution, scope, procedure, addition the check account occurred per bounce check amount exceeding TWD100 million, Financial Holding company or the head office of domestic bank get the information of foreign subsidiaries or branches that descended rating by the local authorities or the audit report mentioned about not rule out taking counter measures or will retain the power of administrative sanctions, and subsumed the reporting mechanism under the financial institution internal control and check system.

Impact and Adopting Measures

The bank had subsumed the above compliance matters under the financial institution internal control and check system.

# 7-6-2-4. Compliance with the "Regulations Governing the Implementation of the Common Standard on Reporting and Due Diligence for Financial Institutions"

· Change in Regulations

In response to the international trend of automatic exchange of financial account information, the Treasury issued the "Regulations Governing the Implementation of the Common Standard on Reporting and Due Diligence for Financial Institutions" (CRS) on November 16, 2017, which has been in effect since its release.

• Impact and Response Measures

In order to comply with the Code of Practice, the Bank has established relevant practices, set up computer programs, and conducted staff education and training to comply with the Code of Practice.

# 7-6-2-5. The Financial Supervisory Commission (FSC) amended and promulgated the "Instructions and Forms for Calculation of Bank's Own Capital and Risky Assets" dated January 12, 2021, and effective on December 31, 2020

· Change in Regulations

The amendments to the Credit Risk Standardized approach

- A. "Debts secured by residential real estate" is amended to "real estate exposures", and divided it into "residential real estate exposures ", "commercial real estate exposures ", and "land acquisition development and construction ("ADC")".
- B. "Residential real estate exposures" and "commercial real estate exposures "could get adopt the LTV method or the current "simple method of applying a single risk weight. The LTV method classifies eligible or non-eligible exposures based on whether it meets the six standards set forth in the final reform document. It applies different risk weights (between 20% to 110%) depending on the ratio of the loan balance to the value of the real estate and whether the real estate exposures is income or general type, and establishes the minimum operating requirements to be met by the LTV method.



- C. Add the "ADC exposures" shall apply to the risk weight of 150%. A 100% risk weight may be applied if specific conditions are met.
- D. Debt overdue 90 days: The original requirement of "qualified residential mortgage loan" cooperate with real estate exposures adding LTV method and Simple method are amended to "real estate exposures under the Simple method with a 35% risk weight and general residential real estate exposures under the LTV method" could applicable respectively to the risk weights 50% and 100% according to the summary of allowance for bad debts and partial charge-offs As a percentage of overdue loans.
- Impact and Response Measures
   In response to the revision of the "Calculation of Bank Owned Capital and Risk Assets" by the competent authority, the Bank has adopted the "Real Estate exposures" method since June 30, 2021.

## 7-6-2-6. Compliance with "Guidelines Governing Anti-Money Laundering and Combating the Financing of Terrorism by the Banking Sector"

· Change in Regulations

Because the Money Laundering Prevention Act, the Terrorism Prevention Act, the Financial Supervisory Commission and financial-related associations have added or amended regulations for the promulgation of anti-money laundering and anti-terrorism related acts, on January 1, 2017, the Bank established an independent and specialized unit for Anti Money Laundering and Combating the Financing of Terrorism under the Compliance and Legal Affairs Department and amended the Bank's guideline for Anti Money Laundering and Combating the Financing of Terrorism in accordance with the Law. The Company conducts ongoing training for directors, senior management and staff on the topic of Anti Money Laundering and Combating the Financing of Terrorism, and builds information systems to strengthen internal control practices and implement the requirements of the law.

• Impact and Adopting Measures

The Bank has been required by regulations to verify customer identification and to maintain evidence of transactions with customers, and to monitor accounts and transactions on an ongoing basis: this includes ongoing reviews of customers' business relationships and detailed reviews of their trading processes to ensure that transactions are consistent with the business and risks of the customers and, where necessary, their sources of funding; regular reviews of the adequacy of information obtained to identify customers and actual beneficiaries, and to ensure that such information is updated, particularly for high-risk customers.

### 7-6-2-7. Impact on Basel III

In late December 2007, the Basel Committee on Banking Supervision (BCBS) issued the document "Basel III: Finalising post-crisis reforms", which was originally scheduled to be implemented in 2022 but was postponed by one year to 2023 due to the spread of COVID-19. The capital requirements for exposures in real estate will be based on the Loan-to-Value ("LTV") ratio (the new LTV law), and a new category of exposure in land acquisition, development and construction ("ADC") will be introduced. The Financial Supervisory Commission ("FSC"), in view of the fact that the new LTV law distinguishes between income and general types of residential and commercial real estate exposures based on whether the source of repayment is the cash flow generated from the real estate, and then applies the corresponding risk weights according to the level of LTV, which is more risk-sensitive than the current method of capitalization with fixed risk weights, I hereby plan to advance the convergence with international standards starting from June 2021, and allow banks that are ready to do so to advance their risk weights. The new LTV law will be implemented in June 2021, and banks are allowed to adopt it at the end of 2020 if they are well prepared. After the implementation of the new LTV method, lower risk weights will be applied than the current method to the risk of under 80% LTV, while higher risk weights will be applied to the risk of over 80% LTV. In addition, a higher risk weight of 150% will be applied to ADC's risk exposure, which is higher than the current risk weight of 100% for corporate bonds with no external credit rating. Since the current LTV of real estate exposures handled by domestic banks is below 80% after years of debt service, the new LTV law has a positive impact on the capital adequacy ratio of banks. The amended regulations will have a more precise risk management effect on new real estate loans.



## Financial Status Analysis, Operation Performance Analysis and Risk Management

### 7-6-2-8. Financial Supervisory Commission encourages FinTech and other innovations

### · Change in Regulations

development of financial technology.

In recent years, financial technology such as block-chain, artificial intelligence and big data and other related technologies and business models have developed rapidly. Innovative applications have become popular with mobile devices such as mobile phones, prompting financial institutions to substantially increase their investment in financial technology. Through the development of financial technology to enhance competitiveness, the FSC has successively promoted the establishment of a digital financial environment 3.0, relaxed regulations governing financial institutions investing in financial technology industry, established financial technology development funds, promoted the development of electronic payment, and promoted the experimental mechanism of Fintech innovation. To setup financial technology innovation parks, lifted the ban on Direct Banking. The FSC will promote various incentive and innovation measures, and continue to guide the industry to actively invest in scientific and technological innovation to achieve inclusive financial goals.

 Impact and Adopting Measures
 The digitalization of finance has become the future of the financial industry. Cota bank continued to strengthen and carry out the education and training for employees to enhance their skills in financial technology and make employees a boost to the

# 7-6-3. Impact of Technological and Industrial Changes (including cyber security risk) on the Bank's Financial Operations and Adopting Measures

As the speed development of Network and Technological, Financial Technological Companies that have advantage of E-Commerce provide new forms of Financial Services. The Bank had provided e-bank service to reduce cost and enhance business efficiency. Although it brings convenience and cost-down, it still had some risks of the information safety such as program errors, system crashes, or hacker attacks. They will therefore create unpredictable losses and operational risks. To avoid the occurrence of the loss events, the Bank will train employees to recognize the information safety and to deal with emergent events. This will reduce the probability of the risk occurrence. In response to the trend of the times, the Digital Banking Department was established to accelerate the digitization of financial services products and to promote organizational reform. To cope with the rapid changes in the market, we established a dedicated cyber security unit and a chief cyber security officer to strengthen the cyber security and information resources integration. We provide various online services and financial products under the requirements of information security regulations of the competent authorities, and conduct periodically various information security evaluation and improvement operations and drills to ensure safe and reliable services. In order to enhance the Bank's assets quality and reduce loan risks, the related loan departments provide industrial research reports without a fix schedule and observe the industrial changes at any time.

### 7-6-4. Impact on the Bank of Changes in the Bank's Image and Adopting Measures

With the corporate spirit of "take from the society, Give back to society", not only host social welfare seminars through the bank founded "COTA Culture and Education Foundation" but also co-host blood donation activities with the Taichung Blood Donation Center to sponsoring in various social welfare activities by actual actions. The Bank's core values are "integrity", "accountabilities", "altruism", "technology", and "environmental care" and the implementation of the principles of financial consumer protection and fair treatment of customers in financial services. Promote the implementation of corporate social responsibility (CSR) and emphasize compliance with laws and regulations system, anti-money laundering and anti-finance terrorism. In the future, we will strengthen ESG sustainable development, guide customers to focus on sustainability issues and promote green finance-related businesses. We are committed to balancing the quality of assets and risk-reward to create competitiveness for the long-term development of the bank to become an all-round quality bank.

## 7-6-5. Expected Benefits and Potential Risks of Mergers and Acquisitions and Adopting Measures

Currently, no merger or acquisition plan.

# 7-6-6. Expected Benefits and Potential Risks of Branches Location Expansion and Adopting Measures

To expand the scale of customer service, increase business efficiency, and create brand awareness and market share, the Bank cautiously evaluates to expand business location every year cause of the business unit might create operating risk and credit risk.

### 7-6-7. Risk Arising from the Concentration of Business and Adopting Measures

The Bank had formulated risk limit regulations such as the same person, the same party, affiliates and all kind of industries on loan and investment businesses. In addition, the Bank controls concentration of all bank's business lines through information management system. This can diversify risk, keep assets' quality and assured operating moderate.

# 7-6-8. The Influence and Risk Posed by Changes in Operating Control Rights and Adopting Measures

There have been no changes in operating control.

# 7-6-9. The Influence and Risk Posed by Mass Shares Transfer of Directors, Supervisors or Major Shareholders with Shares holding over 1% and Adopting Measures: None

### 7-6-10. Lawsuits:

The first instance, the plaintiff, Lin O O et al for violation of the Futures Trading Act by the defendant, Chen O O(former bank staff) et al, to filed an incidental civil action for damages against the bank. Taichung District Court of Taiwan adjudicated that the bank and Chen O O shall be liable for joint and several damages to the plaintiff, Lin O O et al. Amount of damages was approximately NT\$27,292,810 and the interest rate shall accrue at 5% per annum from August 19, 2011 to the date of repayment. The second instance, Taichung Branch of the Taiwan High Court adjudicated that the bank shall be liable for joint and several damages amount was approximately NT\$15,380,010 and the interest rate shall accrue at 5% per annum from August 19, 2011 to the date of repayment, and 60% of the cost of litigation. The Bank has appointed an attorney to appeal to the Supreme Court. The Company assesses that the above litigation events have not yet had a material impact on its financial operations and that there will be no material changes in its operating policies and decisions.

### 7-6-11. Other Significant Risks and Adopting Measures

Other risks such as strategically risk, goodwill risk, and the risk of the obedience of laws, the Bank will adjust the business policy in accordance with the change of the market condition and the modification of the laws to enhance business flexibility and competition.

### Financial Status Analysis, Operation Performance Analysis and Risk Management

### 7-7. Crisis Handling System:

- 7-7-1. In order to manage crisis handling system, the Bank formulated some related rules, taking measures, and adopting manual of disasters to effectively reduce damage and protect customers' rights. The Bank also established contingent task team to execute contingency solving measures.
- 7-7-2. In order to rapidly deal with disasters, the Bank established the emergency call and reporting system in the ordinary time. The managers of each unit charges with contact assignment.
- 7-7-3. In the event of significant and unforeseeable contingencies, the Bank will report the event to competent authority in addition to inform police department or related institution to take emergency remedy approaches.
- 7-7-4. In the event of natural disasters, the Bank will obey "The operating directions of the averting disasters for financial institutions" and "The operating directions of closed business as disasters occurring for financial institutions" formulated by competent authority. For check cleaning and dishonored check information filing, the Bank will obey "The operating directions of check cleaning and dishonored check information filing for partly office terminate area" formulated by the Taiwan Cleaning House.
- 7-7-5. When the delegation of business to others(called trustee), in order to avoid affecting the Bank's operation or customers' rights and interests due to the deterioration of the trustee's service quality, temporary termination of contract or cessation of operation, the Bank has formulated the "Outsourcing Business emergency response plan and customer dispute handling procedures" to provide customers with a channel to resolve customer complaints and improve customer satisfaction with the Bank's services.

### 7-8. Other Significant Matters: None



### 8-1. Data of Affiliated Company

- 8-1-1. Organization Chart of Affiliated Company: None
- 8-1-2. Profile of Affiliated Company: None
- 8-1-3. Infer Controller and Subsidiary Own the Same Shareholders' Data: None
- 8-1-4. Data of Affiliated Company's Director and Supervisor: None
- 8-1-5. Business Operation of Affiliated Company: None
- 8-1-6. Consolidated Financial Statement of Affiliated Company Details: N/A
- 8-1-7. Affiliated Statement: N/A
- 8-2. Private Placement of Securities: None
- 8-3. Holdings or Disposal the Stock of COTA Bank by Subsidies: None
- 8-4. Other Matters for Supplementary Explanation: None
- 8-5. Pursuant to Item2, Paragraph 3, Article 36 of Security and Exchange Act, the Incidence

**Exerting Material Influence on Shareholders' Rights or Security Prices: As of press time, none** 



	-				
2017.01.09	New revision mobile banking launched.				
2017.03.15	Fengyuan Branch moved to 330 Xiangyang Rd., Fengyuan Dist., Taichung as approved by FSC under Doc. No.Chin-Kuan-Yin-He-Tze 10600057500, which self-executing from 2017.03.15.				
2017.04.20	Received Performance rank A of 'Domestic Banks strengthen SME loan'.				
2017.05.01	Mr. Jung-Hsien Chiu as President. Insurance Agent Department founded and merged with COTA Bank Insurance Broker Co Ltd.				
2017.05.10	B2b banking launched.				
2017.05.19	Fengyuan Branch new building started using.				
2017.06.16	6 Held 2017 shareholder's regular meeting.				
2017.09.01	1 IC ATM Card cross border withdrawal/debit launched.				
2017.09.15	Publically announced capital increase issuance of new shares in 2017.				
2017.09.21	Fengyuan Branch provide Number Taking online service.				
2017.09.23	A sponsor of EDEN Social Welfare Foundation '2017 Touching Life'.				
2017.10.10	A sponsor of '106th National Day Celebration Taichung Float Festivals'.				
2017.11.09	Publically announced capital increase issuance of new shares by cash in 2017.				
2017.11.20 A sponsor of Credit Union League of the Republic of China 'Flying dreams for driving bicycles'.					
2017.12.16	A sponsor of GLSF'10th Bicycles sending Love'				
2017.12.22	Held 2017 shareholder's 1st extraordinary meeting for voting 8th directors.				
2017.12.23	Held blood donation charitable event.				
2017.12.26	According to Taiwan Ratings Corp, COTA Bank Debt Rating Data: Long-term: twBBB+, Short-term: twA-2, Outlook: Stable.				
2018.01.12	Mr. Ying-Che Chang, Mr. Xian-De Lai, Mr. Min-Chang Lin-Corporation Representative of Chuan Cheng Hat Co., Ltd. and Mr. Kun-Hsien Lin were elected as managing directors in board of directors, Mr. Liao Sung-Yie was elected as Chairman in board of directors of the 8th Session of 2rd extraordinary meeting.				
2018.03.12	Issued commemoration passbook of Taichung World Flora EXPO 2018				
2018.04.13	Received Performance rank A of 'Starup key industry loan'.				
2018.05.02	Accessible interface web ATM and get version 2.0 conformance level A launched.				
2018.05.22	Issued commemoration debit card of Taichung World Flora EXPO 2018				
2018.05.30	Mobile banking cardless withdrawal launched.				
2018.06.22	Held 2018 shareholder's regular meeting.				
2018.07.03	Obtained approval of foreign exchange licenses for branches of Fengxin, Zhongshan, Daya, Qiaotou and Taiping.				
2018.09.13	Publically announced capital increase issuance of new shares by cash in 2018.				
2018.10.01	Obtained approval of foreign exchange licenses for branches of Dadu, Longjing and Tianzhong.				
2018.10.04	A sponsor of Asialink Sketchwalk Taichung 2018				
2018.10.12	Held Leopard cat for one day of clerk at Taichung branch				
2018.10.13	A sponsor of EDEN Social Welfare Foundation '2018 Touching Life'.				
2018.11.03	A sponsor of Credit Union League of the Republic of China '3 on 3 basketball game'.				
2018.11.19	Be honored of FISC E-Cash Flow Services Innovation Awards				
2018.11.19	Be honored of FISC E-Cash Flow Services Innovation Awards				



2018.12.15	A sponsor of GLSF'11th Bicycles sending Love'			
2018.12.15	Held blood donation charitable event.			
2018.12.20				
2018.12.26 According to Taiwan Ratings Corp, COTA Bank Debt Rating Data: Long-term: twBBB+, Short-term: twA-2				
	Outlook: Stable.			
2019.02.24	A sponsor of Association for Victims Support (AVS) 20th anniversary event – Thanksgiving Concert			
2019.04.29	Received Performance rank A of 'Starup key industry loan'.			
2019.05.22	Certification to ISO 27001 Information Security Management System (ISMS)			
2019.06.14	, , , , ,			
2019.06.21				
2019.07.26	Publically announced capital increase issuance of new shares in 2019.			
2019.09.12	Foreign exchange non-discretionary individually managed money trust launched.			
2019.10.01	EASYCARD/ATM CARD launched.			
2019.10.19	A sponsor of EDEN Social Welfare Foundation '6th Touching Life Festival'.			
2019.10.21 Apply online for personal micro credit loans launched.				
2019.11.02 A sponsor of Credit Union League of the Republic of China '3 on 3 basketball game'.				
2019.11.10	A sponsor of "Taiwan's Rice Heaven - Tianzhong Marathon"			
2019.11.19	Be honored of MOC "14th Arts & Business Awards" Silver Winner			
2019.12.14	Held blood donation charitable event			
2019.12.23	According to Taiwan Ratings Corp, COTA Bank Debt Rating Data: Long-term: twBBB+, Short-term: twA-2, Outlook: Stable.			
2019.12.25	Be honored of "The 13th Golden Security Award" from JCIC			
2020.04.08	English interface for Personal Internet Banking launched.			
2020.06.20	Held 2020 shareholder's regular meeting			
2020.08.31	Publically announced capital increase issuance of new shares in 2020.			
2020.09.30	Wire transfers using a phone number launched.			
2020.10.12	Qiaotou Branch moved to 683 Chenggong South Road., Qiaotou District, Kaohsiung City.			
2020.10.16	Publically announced capital increase issuance of new shares in 2020.			
2020.10.31	A sponsor of EDEN Social Welfare Foundation - 2020 Barrier Free Festival.			
2020.11.08	A sponsor of Taiwan's Rice Heaven - Tianzhong Marathon			
2020.11.14	A sponsor of Credit Union League of the Republic of China - 3 on 3 basketball game.			
2020.11.14	A sponsor of Old tree 119 Association – Plant Supplement Event Marathon.			
2020.12.02	A sponsor of Consumers Foundation – Thanks 40th Event.			
2020.12.12	Held blood donation charitable event			
2020.12.18	According to Taiwan Ratings Corp, COTA Bank Debt Rating Data: Long-term: twBBB+, Short-term: twA-2, Outlook: Stable.			



2020.12.18	Held 2020 shareholder's extraordinary shareholders meeting and elected 9th session directors			
2020.12.29	Mr. Kun-Hsien Lin, Chuan Cheng Hat Co., Ltd., Mr. Hong-Chi Chang and Mr. Jung-Hsien Chiu were elected as managing directors in board of directors, and Mr. Liao Sung-Yie was elected as Chairman in board of directors of the 9th Session of 1rd board of directors meeting.			
2021.03.02	Car loans e-payment launched			
2021.03.15	Subsequent mortgage loans launched			
2021.06.23	Insurance Agency Department moved to 8F., 580 Jinhua North Road, North District, Taichung City 404, Taiwa			
2021.06.28	Credit Card Center moved to 10F., 580 Jinhua North Road, North District, Taichung City 404, Taiwan			
2021.07.01	Set up Individual Banking Group, Corporate Banking Group and Branch Banking Group.  Consumer Banking Center merge with Credit Card Center to form the Consumer Banking Department.  General Administration Department to slip into to Human Resources Department and General Administration Department.  Branch Administration Department retains the business related to branch units, and the rest is divided into Accounting Department and Financial Markets Department.  Set up Financial Markets Department and Human Resources Department Electronic Banking Department renamed to Digital Banking Department  SME Banking Center renamed to Corporate Banking Department Except for Secretariat of the Board of Directors, others all called department			
2021.07.20	Trust Department moved to 11F., 580 Jinhua North Road, North District, Taichung City 404, Taiwan			
2021.08.03	Digital Account launched.			
2021.08.20	Held 2021 shareholder's regular meeting.			
2021.08.24	International Banking Department and Offshore Banking Branch moved to 3F., .339, Dazhi Road, East District, Taichung City 401, Taiwan			
2021.09.01	Star-up of Aging and disability elder care trust and Future trust in response to Trust v2.0.			
2021.10.15	Publically announced capital increase issuance of new shares in 2021.			
2021.10.20	Reserved the theater for a charity movie "Love Without Clutching Leave Without Guilt"			
2021.10.27	Online credit loans application and identity verification launched			
2021.11.03	Sign a memorandum of Live in peace elder care trust with Rental Housing Service Business Association of the ROC and launched in the same month.			
2021.11.25	Oversea Bonds sales launched by Wealth Management Department.			



# Head Office and Branches

Unit	Address	Tel	Fax
Head Office	59 Shihfu Road, Central District, Taichung City 400, Taiwan	886-4-22245171	886-4-22275237
Trust Department	ust Department 11F., 580 Jinhua North Road, North District, Taichung City 404, Taiwan		
International Banking Department	3F., .339, Dazhi Road, East District, Taichung City 401, Taiwan	886-4-22800336	886-4-22800360
Offshore Banking Branch	3F., .339, Dazhi Road, East District, Taichung City 401, Taiwan	886-4-22800336	886-4-22800360
Consumer Banking Department 10F., 580 Jinhua North Road, North District, Taichung City 404, Taiv		886-4-22384596	886-4-22378150
Consumer Banking Department (Credit Card)	10F., 580 Jinhua North Road, North District, Taichung City 404, Taiwan	886-4-22805288	886-4-22807688
Corporate Banking Department	2F., .339, Dazhi Road, East District, Taichung City 401, Taiwan	886-4-22370028	886-4-22372595
Wealth Management Department	11F., 580 Jinhua North Road, North District, Taichung City 404, Taiwan	886-4-22800361	886-4-22809747
Insurance Agency Department	8F., 580 Jinhua North Road, North District, Taichung City 404, Taiwan	886-4-22800126	886-4-22801527
Taichung Branch	59 Shihfu Road, Central District, Taichung City 400, Taiwan	886-4-22245161	886-4-22234491
Banking Department	32-1 Gongyuan Road, Central District, Taichung City 400, Taiwan	886-4-22211186	886-4-22229536
Chenggong Branch	580 Jinhua Road, North District, Taichung City 404, Taiwan	886-4-22304100	886-4-22304701
Xitun Branch	458 Sec. 2, Henan Road, Xitun District, Taichung City 407, Taiwan	886-4-27062968	886-4-27063816
Guoguang Branch	333 Sec. 3, Fusing Road, South District, Taichung City 402, Taiwan	886-4-22245111	886-4-22229281
Dazhi Branch	339 Dazhi Road, East District, Taichung City 401, Taiwan	886-4-22815998	886-4-22815977
Linsen Branch	99 Linsen Road, West District, Taichung City 403, Taiwan	886-4-23725151	886-4-23723024
Nanmen Branch	75 Nanmen Road, South District, Taichung City 402, Taiwan	886-4-22871146	886-4-22862412
Jinhua Branch	255 Jinhua North Road, North District, Taichung City 404, Taiwan	886-4-22333550	886-4-22335164
Nantun Branch	410 Nantun Road, Nantun District, Taichung City 408, Taiwan	886-4-24718500	886-4-24758522
Beitun Branch	751 Sec. 4, Wunsin Road, Beitun District, Taichung City 406, Taiwan	886-4-22426565	886-4-22417153
Fengyuan Branch	330 Xiangyang Road, Fengyuan District, Taichung City 420, Taiwan	886-4-25151788	886-4-25151895
Zhanghua Branch	181 Sec. 2, Zhongzheng Road, Zhanghua City, Zhanghua County 520, Taiwan	886-4-7298686	886-4-7298585
Yuanlin Branch	189 Sec. 1, Datong Road, Yuanlin Town, Zhanghua County 510, Taiwan	886-4-8383888	886-4-8383666
Taipei Branch	246 Yangguang Street, Neihu District, Taipei City 114, Taiwan	886-2-87512588	886-2-87512788
Taoyuan Branch	9 Sec. 2, Chenggong Road, Taoyuan City, Taoyuan County 330, Taiwan	886-3-3470505	886-3-3357373
Panchiao Branch	260 Minzu Road, Panchiao City, New Taipei City 220, Taiwan	886-2-89536001	886-2-89536011
Fengxin Branch	353, Zhongshan Road, Fengyuan District, Taichung City 420, Taiwan	886-4-25261181	886-4-25269540
Zhongshan Branch	36, Daming Road, Fengyuan District, Taichung City 420, Taiwan	886-4-25277155	886-4-25269553
Kaohsiung Branch	1, Wenfu Road, Zuoying District, Kaohsiung City 813, Taiwan	886-7-3505685	886-7-3506711
Tainan Branch	438,Sec 2,Datung Road, South District, Tainan City 702, Taiwan	886-6-2130966	886-6-2149088
Xinzhuang Branch	287, Chung Ping Road, Xinzhuang District, New Taipei City 242, Taiwan	886-2-22768887	886-2-22768611
Xinzhu Branch	196, Minsheng Road, East District, Hsinchu City 300, Taiwan	886-3-5313225	886-3-5323611
Fengshan Branch	478, Wenheng Road, Fengshan District, Kaohsiung City 830, Taiwan	886-7-7676772	886-7-7678719
Daya Branch	336, Yahuan Road, Daya District, Taichung City 428, Taiwan	886-4-25692549	886-4-25693431
Qiaotou Branch	683 Chenggong South Rd., Qiaotou District, Kaohsiung City, 825, Taiwan	886-7-6116860	886-7-6112208
Dadu Branch	426-7, Sec.1, Shatian Road, Dadu District, Taichung City 432, Taiwan	886-4-26930289	886-4-26930293
Longjing Branch	196, Sec. 1, Zhongyang Rd., Longjing Dist., Taichung City 434, Taiwan	886-4-26397699	886-4-26397106
Tianzhong Branch	136, Sec. 2, Yuanji Rd., Tianzhong Township, Changhua County 520, Taiwan	886-4-8750886	886-4-8751268
Taiping Branch	233, Huantai E. Rd., Taiping Dist., Taichung City 411, Taiwan	886-4-23915189	886-4-23915255

## COTA Commercial Bank Code of Ethical Conduct

### Article 1

The Code of Ethics of COTA Commercial Bank (the "COTA") was established for the directors and managers of the COTA, as well as persons with the power of signature and managing matters for the COTA, so that they can comply with ethical standards.

### Article 2

Directors, managers and persons with the power of signature and managing matters for the COTA must be objective and effective in handling COTA business and must not use their role in the COTA to allow themselves, their spouses, parents, children or close second-level relatives to obtain inappropriate benefits. The COTA must avoid any conflict of interest when providing capital loans or guarantees, or conducting major asset trading or buying (selling) transactions for enterprises related to the aforementioned personnel. These persons must voluntarily explain if there is any potential conflict of interest between themselves and the COTA.

### Article 3

Directors, managers and persons with the power of signature and managing matters for the COTA must not:

- (1) plan to obtain personal gains by using COTA assets, COTA information, or their role in the COTA;
- (2) compete with the COTA. When opportunities for the COTA to obtain profits arise, directors, managers and persons with the power of signature and managing matters for the COTA have the responsibility to increase the legitimate and legal benefits the COTA may possibly gain.

### Article 4

Directors, managers and persons with the power of signature and managing matters for the COTA must uphold the principles of fairness, integrity and transparency in the commercial process and shall not offer, promise, demand or receive any improper benefits directly or indirectly, nor commit unethical acts that violate the ethics, laws or their duties to obtain or maintain the benefit.

### Article 5

Directors, managers and persons with the power of signature and managing matters for the COTA are obligated to not divulge information of the COTA or its buying (selling) clients unless otherwise authorized or required by law. Information to be concealed includes all unpublished information that, if leaked, may be used by competitors or cause damage to the COTA or its clients.

### Article 6

Directors, managers and persons with the power of signature and managing matters for the COTA must treat buying (selling) clients, competitors and staff fairly, and must not gain benefits inappropriately by manipulating, concealing or abusing information obtained as part of their role in the COTA; or by misrepresenting important facts or employing other unfair trading practices.

### Article 7

Directors, managers and persons with the power of signature and managing matters for the COTA have the responsibility to protect the assets of the COTA and ensure their effective and legal use in the business.

### Article 8

Directors, managers and persons with the power of signature and managing matters for the COTA must comply with the Financial Holding COTA Act and the Securities and Exchange Act, follow other rules and regulations, and enforce the publicity of ethical values.

### Article 9

The COTA encourages staff to report to the board of directors, managers, Chief of Internal Audit or other appropriate personnel in the event that they suspect or discover behavior contrary to the laws and regulations or the Code of Ethics, and to provide sufficient information for the COTA to take appropriate follow-up action.

To encourage employees to report violations, the COTA should set up a specific report system and let employees know that the COTA will make every effort to protect the safety of the reporter from suffering retaliation.

### Article 10

If there is a situation where a director, manager or a person with the power of signature and managing matters for the COTA breaches the Code of Ethics, the COTA shall take disciplinary action in accordance with the COTA Act, the Articles of Incorporation, international regulations or other related laws and regulations, and the COTA shall immediately disclose the information regarding the violation on the Market Observation Post System, including the title and name of the offender, violation date and reason, code of violation, processing status, etc. The COTA should also establish a corresponding appeals system to provide assistance for personnel accused of breaching the Code of Ethics.

### Article 11

The approval of the board of directors is required if an exemption to follow the Code of Ethics by directors, managers or persons with the power of signature and managing matters for the COTA is necessary. Details of the exemption, including exempt person, title, date approved by the board, independent directors' opposing or reserved opinions, period of the exemption, reason for the exemption and the code applicable, must be posted on MOPs in a timely manner. This allows shareholders to assess if the decision of the board was appropriate and should suppress suspicious exemptions or exemptions requested at will from happening. It also ensures that a proper control and management system exists for any exemption in order to protect the interests of the COTA.

### Article 12

Code of the chairman and general manager of a bank hold a concurrent post of non-financial enterprise:

- (1) Internal management of representative holds a concurrent
  - The chairman, general manager or as well as persons with the power of non-financial enterprise whom must not hold a concurrent head post of COTA.
- (2) As chairman and general manager hold a concurrent post of nonfinancial enterprises who must sign a letter of undertaking including:
  - (2-1) Must not hold a chairman, general manager or as well as persons with the power.
  - (2-2) Must comply with interested party control of COTA
  - (2-3) Must comply with the duty of loyalty of COTA

### Article 13

The COTA should publish its Code of Ethics on annual report, public information booklet and the Open Information observatory; it should do so whenever the Code of Ethics is revised.

### Article 14

The Code of Ethics of the COTA will be implemented after being approved by the board of directors, audit committee and will be presented in shareholders' meetings; and the same shall apply whenever it is revised.

